

NEWS SUMMARY

Riots in Belfast after second prisoner dies

IRA hunger striker Francis Hughes died in Belfast's Maze prison after a 59-day fast.

An IRA day of mourning was expected to be declared, like that which followed the death in the Maze last week of Bobby Sands MP.

Three more Republican terrorists are continuing to refuse food, and two of them are seriously ill after 51 days. All are seeking political status, which the Government has refused to concede.

Rioting broke out in Catholic areas of West Belfast shortly after the announcement of Hughes's death was made.

Ministers were adamant last night that there would be no change of Government policy, believing the tough stance has overwhelming public support throughout the UK and in Parliament. Labour Left-winger Tony Benn, however, called earlier in the day for phased withdrawal of British troops from Ireland. Parliament, Page 12

GENERAL

Middle East tension worsens

The threat of war in the Middle East worsened as Israel confirmed a Syrian missile attack on Israeli planes flying over Lebanon. Back Page

Inquest ruling

A High Court judge refused an application by parents of 13 black children killed in a south-east London fire for the incomplete inquest proceedings to be quashed. But the eventual verdict will be open to challenge.

Justice killed

Northern Circuit judge William Openshaw died after a struggle outside his Lancashire home. Police were seeking a man seen running away.

Ripper 'not mad'

Yorkshire Ripper Peter Sutcliffe said at his Old Bailey trial there was "nothing serious at all" wrong with his mental state.

Pay talks refused

Civil Service union leaders will decline the Government's offer of further pay talks. Page 11

Healey hits out

Labour deputy leader Denis Healey made a scathing attack on the Left. Back Page

Cheques change

Barclays Bank is poised to introduce charges for personal customers of other banks who cash cheques at its branches. Back Page

Heart to heart

Surgeons at Hillingdon gave Yorkshire printer Peter Scott, 51, a second heart alongside his own. His condition was "stable."

Homeward bound

Five Dutchmen arrested and charged with illegally importing cannabis after their tug, Sea Rover, was fired on by French gunboats, have jumped bail and returned to Holland. Lewes magistrates were told.

Poles celebrate

Thousands of Polish farmers celebrated the official court registration of their independent trade union. Page 2

Cash flow

A £250,000 contribution from Anglesey council's oil revenue fund—a levy on Shell Oil imports through the island—enabled the council to raise £400,000 to buy the Charles Tunncliffe collection of animal and bird drawings.

Briefly...

Fire made 35,000 homeless and destroyed 6,000 buildings in West Mandalay, Burma.

Botanist Dr. David Bellamy started a campaign to save British butterflies.

RNLI lifeboats saved 1,215 lives last year, at a cost of £12.5m. Page 10

Wavepower energy tests may be abandoned by the Government. Page 9

BL to close Rover plant and end TR7 production

BY KENNETH GOODING AND NICK GARNETT

BL is to close the £27m Solihull Rover plant and also production of the TR7 sports car as part of a new package of cuts. The Solihull plant in Birmingham was heralded as one of the most modern in Europe when it was opened only five years ago. It is unofficially estimated that the combined impact will cost at least another 4,000 jobs and possibly as many as 6,000 throughout the BL Cars industrial complex.

Mr. Ray Horrocks, chairman of BL Cars, said yesterday that the recovery plan for the company was threatened by a fall in demand for cars, made worse by some Budget measures. These have encouraged a switch from larger, highly-profitable vehicles to smaller economical cars such as the Metro.

"The car companies must face up to reality and that means we must accelerate cost reductions to cope with the continuing recession and maintain progress with the recovery plans. Government money for new products will be spent on new products. We must absorb extra costs ourselves."

Reaction from union leaders, obviously shocked by the scale of the latest rationalisation proposals was muted, even though they expected further cuts.

Car assembly at Solihull will

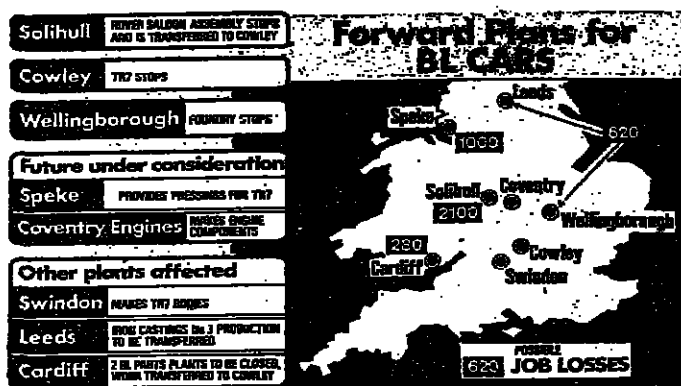
end by next April, with production of the Rover transferred to Cowley. Nearly 3,000 people are employed in the Rover plant which has been producing only 800 cars a week compared with its capacity for producing 3,300. Land-Rover operations at Solihull will not be affected.

BL said the Rover plant would be maintained so that it could be used either for future vehicle assembly or offered for sale to another company. However, potential buyers must be few and far between, given the current over-capacity in the motor industry.

The decision to discontinue manufacture of the TR7 will not only take BL out of sports-car production but will also have a major impact in the U.S., where the dealership network was already in disarray following the cessation of MG production. Mr. Horrocks said he hoped Jaguar would preserve a foothold in the U.S. for BL Cars.

The future of the Speke plant near Liverpool, which provides pressings for the TR7 and where 1,100 are employed, is seriously threatened. BL said it would be reviewed "in the light of demand for the remaining products manufactured at the plant."

These are mainly components for the Mini, whose sales have



sunk badly since the Metro was launched.

There will also be an effect on the Swindon plant of BL where TR7 bodies have been produced.

Jaguar, presently suffering losses of £2m a month, will have to take "very firm action," including cutting jobs, BL said.

Another plant at which BL is "looking very seriously" is Coventry Engines, which makes a variety of components. More than 1,000 jobs could go according to unofficial estimates. BL refused to give any official indication of job losses yesterday, saying discussions would have to take place at

plant level before decisions were made.

In addition, declining demand for iron castings means BL is to close its Wellingborough foundry—only four years ago earmarked for a £50m modernisation programme. That was when Sir Michael Edwards took over as chairman of BL.

Iron casting is also to end at the Leeds No. 3 foundry, bringing the number of jobs lost to about 620 at these two foundries.

In the BL Parts Division, a major cost-cutting programme will involve the closure of two plants at Cardiff.

Ford dispute, Page 11

French shares crash on threat of nationalisation

BY ROBERT MAUTHNER IN PARIS

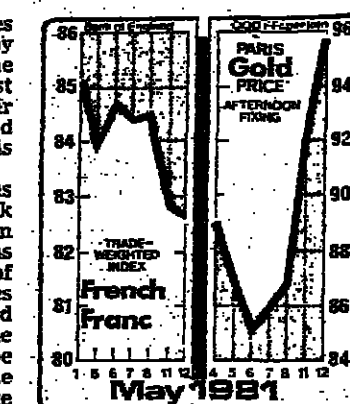
SHARES OF some companies earmarked for state control by M. Francois Mitterrand, the French president-elect, lost more than 20 per cent of their value yesterday in the second successive bad day on the Paris Bourse.

While yesterday's trading was somewhat calmer than "Black Monday" when the quotation of stock after stock was suspended, only about half of the 200 leading French shares could be quoted on the forward market at the end of the session. The suspension was again because of the absence of buyers for the large number of selling orders.

The bourse said all state loans, most bonds issued by local authorities and public corporations and 35 per cent of shares on the cash market were quoted yesterday.

Of the few quoted shares of companies due to be nationalised, Thomson Brandt, the big electronics group, lost 22 per cent compared with its last quotation on Friday. The private bank Credit du Nord lost 21 per cent and the steel company Marcegaglia lost more than 20 per cent.

A leading Paris business and financial newspaper, Le Nouveau Journal, claimed that the bourse's total capitalisation has



registered a loss of FF4 40bn (£3.5bn) over the past two days.

The bourse, which has no jobbing or intermediary arbitrage system, establishes the day's quoted prices in one or two "fixing" sessions during a brief midday trading session.

Brokers' selling orders are matched with buying orders until a price is established at which the maximum amount of shares can be exchanged. This then becomes the day's price.

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Money markets, Page 34
Lex, Back Page

Industry faces sharp rise in costs as pound falls

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INDUSTRY FACES a sharp increase in its new material and fuel costs as a result of the fall in value of sterling against the dollar.

Department of Industry figures yesterday show that cost of materials and fuel bought by manufacturing industry rose by 1.5 per cent in April for a 5.4 per cent increase in the past three months. A further sharp rise is likely this month.

The rate of increase in prices charged in the home market for manufactured products has also picked up from the low level of last autumn. But this partly reflects the impact of indirect tax increases announced in the Budget.

The general implication is that the underlying rate of retail price inflation as measured over the last six months has probably levelled off for the time being at an annual rate of

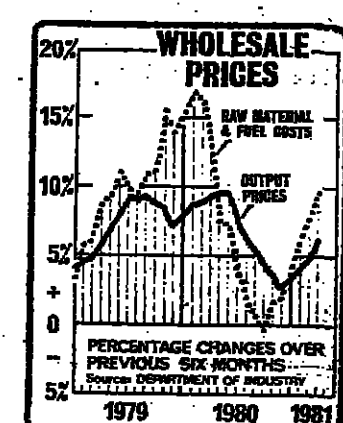
slightly over 10 per cent after the marked slowing of the past year.

A significant re-acceleration is unlikely. What has happened is that the main favourable influence of 1979 and 1980, the strong pound, has been partially reversed.

The consequent rise in raw material costs has been offset by the much lower pay increases of recent months, a far larger component of total industrial costs.

Consequently even the most pessimistic forecasters believe that the 12-month rate of retail price inflation should dip into single figures by early 1982. Whether the rate then picks up will depend on the level of sterling and on wage rises from now on.

In detail, the Department of Industry figures show that the



index for material and fuel costs rose by 9.7 per cent in the six months to April to 221.0 (1975=100) after a drop of 0.3 per cent in the previous six months.

The contrast is entirely explained by the fall in sterling. Most commodities are priced in dollars. Therefore the drop in the pound against the U.S. currency, 4 per cent on average in April and a further 4 per cent so far this month, is much more significant than the relative stability of sterling against Continental currencies.

The index of prices charged for manufactured products in the home market (output prices) rose by 1.4 per cent in April to 217.5 (1975=100). About half this increase can be attributed to the increase in tobacco and alcohol duties in the Budget, only part of which

Further dollar gains on European money markets

BY DAVID MARSH IN LONDON AND STEWART FLEMING IN FRANKFURT

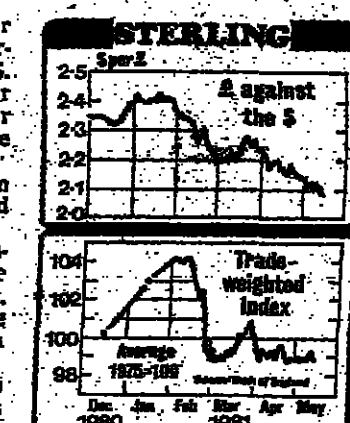
The dollar swept to further gains against European currencies yesterday. The U.S. credit squeeze drove Eurodollar interest rates to about 20 per cent, up to half a percentage point higher than Monday.

Domestic interest rates in West Germany also registered sharp rises.

In currency trading, still unsettled by the aftermath of the French presidential election, European central banks made large sales of dollars to restrain the U.S. currency's advance.

Sterling dropped 1.4 cents to close in London at \$2.0680, its lowest for 18 months. The D-Mark fell to its lowest for more than 3½ years, closing at DM 2.2955 to the dollar against DM 2.2830 on Monday.

The French franc yesterday remained at the foot of the European Monetary System and lost ground further against the dollar, which closed in London at a 10-year peak of FF 5.5340 against FF 5.5025 on Monday. The Bank of France sold



farther large amounts of dollars and D-Marks to support its currency, which has been under severe pressure since the currency markets opened on Monday.

Foreign exchange dealers could not estimate the volume of intervention. But it is evident that the French central bank Continued on Back Page
U.S. interest rates, Page 24

Cadbury Schweppes rights issue adds to growing list

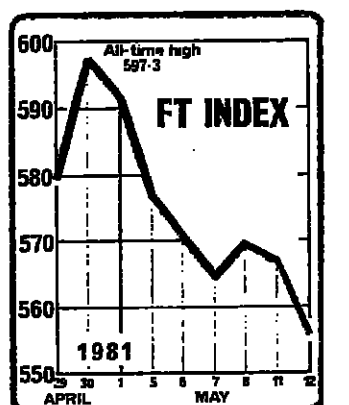
BY IAN RODGER

CADBURY SCHWEPES launched a £57m rights issue yesterday. The move added to a rapidly growing list of big companies making cash calls on their shareholders in recent weeks.

In the past week European Ferries called for £36m, Barratt Developments for £22m and Bestobell for £6.6m. Other recent big rights issues include a £43.3m call from Rowntree Macintosh and a £30m issue from Northern Engineering.

There is often a cluster of rights issues in the spring when many companies report their previous year's figures. This year the climate for raising new equity has been particularly propitious as the equity market as a whole has been strong.

The FT 30-share index rose from more than 25 per cent in the first four months of 1980, to an all-time peak of 597.3 on April 30. The market has since been falling, partly in response to the flood of rights issues. Yesterday the FT index was off 10.9 points to 556.0.



Cadbury's issue is on the basis of one for five at 7p to shareholders on the record on May 5. The £57m issue is to be used for a range of purposes, including the need to expand and to expand and to develop overseas interests.

Cadbury expects at least to maintain the annual rate of dividend at 4.1p net on the enlarged capital.

Sir Adrian Cadbury, chair-

| RIGHTS ISSUES | |
|---------------|------------------|
| Year | Amount raised £m |
| 1979 | 800 |
| 1980 | 1,200 |
| 1981 | |
| January | 77.8 |
| February | 2.07 |
| March | 44.97 |
| April | 115 |
| May (to date) | 150 |

man, said this year had got off to an encouraging start notwithstanding generally dull trading conditions around the world. However, no profit forecast is offered.

Dealings in the new shares are to begin in all paid form on May 18. The final day for acceptances is June 5. The issue has been underwritten by Kleinwort, Benson and Samuel Montagu. Brokers to the issue are Hoare Govett.

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Six out of six top places went to drivers of Lansing trucks.

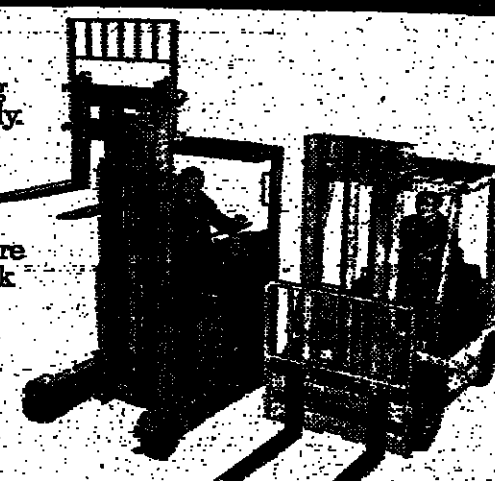
In today's difficult times, it's easy to forget that where your company's vital materials handling is concerned, the old rules still apply. The equipment most likely to pull you through is that which is really cost-effective.

And the experienced people who actually use that equipment are often your best guide. Your lift truck drivers.

In the last, independently-run "National Lift Truck Driver of the Year" Competition, the expert winners in all six categories chose to drive Lansing trucks.

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| CHIEF PRICE CHANGES YESTERDAY | | | | | | | | | |
|--|------|---|----|-----------------------|-----|---|----|--|--|
| (Prices in pence unless otherwise indicated) | | | | | | | | | |
| RISES: | | | | | | | | | |
| Downing Tar | 38 | + | 7 | Coslan | 244 | - | 12 | | |
| Downing (G.R.) | 202 | + | 7 | Elliott (B.) | 195 | - | 11 | | |
| Illingworth Morris | 230 | + | 3 | European Ferries | 138 | - | 15 | | |
| Mercantile House | 740 | + | 40 | Eurotherm | 282 | - | 7 | | |
| Nat. Bk. of Australasia | 228 | + | 45 | General Accident | 329 | - | 8 | | |
| Turiff | 106 | + | 6 | Glaxo | 338 | - | 8 | | |
| KCA | 192 | + | 5 | GKN | 168 | - | 6 | | |
| Messina | 335 | + | 20 | Hail (M.) | 385 | - | 7 | | |
| FALLS: | | | | | | | | | |
| Exch. 12½% '90 (£40 pad) | £342 | - | 1 | ICL | 411 | - | 41 | | |
| Exch. 12½% 1989 B | £38 | - | 14 | Land Securities | 418 | - | 7 | | |
| Akroyd & Smithers | 185 | - | 3 | MEPC | 238 | - | 5 | | |
| BBP | 256 | - | 9 | NSS Newagents | 190 | - | 10 | | |
| Blue Circle | 670 | - | 10 | Polity Pack | 280 | - | 12 | | |
| Booker McConnell | 68 | - | 4 | St. George's Laundry | 102 | - | 13 | | |
| Brit. Home Stores | 173 | - | 7 | Sears | 66 | - | 3 | | |
| Brit. Sugar | 320 | - | 5 | Turner & Newall | 97 | - | 4 | | |
| Cadbury Schweppes | 85 | - | 5 | Unitech | 240 | - | 10 | | |
| Correll Dresses | 138 | - | 15 | Central Pacific Mills | 107 | - | 23 | | |
| | | | | Charter Cons. | 245 | - | 8 | | |
| | | | | RTZ | 525 | - | 13 | | |
| | | | | Southern Pacific Pet. | 43 | - | 11 | | |

EUROPEAN NEWS

France's managers decide to wait and see

BY TERRY DODSWORTH IN PARIS

"WE WERE reasonably close to the last Government. But some of our men at the top are pretty close to the Socialists as well. Don't forget that a lot of top managers went through the same education as the technocrats at the top of the Socialist Party."

This reaction, from a director on one of the big groups on the Socialist nationalisation list, partly explains why French industry and commerce have not reacted to the Socialist victory with the same degree of panic as the Bourgeois.

On the Bourse, small investors have a lot to lose, either because many of their stocks stand to be taken over by the Government, or because new savings and investment policies will drain money out of the market and reduce values.



In industry, some companies, or individuals, might do well out of Government intervention and even if they do not, it is

not at all clear how far things will change.

Thus most companies are keeping their heads down, waiting to see what will happen. At Thomson and the big CGE group, France's two leading electrical groups, for instance, the most positive comment was: "We are continuing to work as usual." At Pechiney-Ugine Kuhlmann, it was the same message. At Peugeot the company admitted to being "worried," but that was all.

Many of the big nationalisable groups are apparently just as anxious, if not more so, about Socialist proposals to cut the working week to 35 hours and to increase the basic wage. These proposals are probably even more worrying for smaller companies.

Although the new Government will probably aim at tax offsets for these measures, much of industry believes they will be inflationary and probably damaging to productivity.

The other factor overhauling the nationalisation debate is that industry is not quite certain how the state take-over will be engineered. Some senior managers stress privately that they would leave their companies if they were brought under the direct control of the Administration in the manner, for instance, of the railways, but nationalisation in the Renault mould, where the company has great autonomy along with access to the state purse, provokes far less opposition.

One or two of the private banks have attacked the nationalisation proposals much more

vigorously than industry, although some, like Paribas, noted for its Government connections, have remained serene.

Paribas and Suez, the two main targets now in the Government's sights have substantial industrial holdings. Given those shareholdings, plus those owned already by state banks and the Caisse des Dépôts, the discreet Government-controlled financial institution, the authorities could probably get blocking minorities in several big industrial concerns if they confined themselves to nationalising those two merchant banks. For this reason, some commentators argue that they will be first in line if the Left wins a parliamentary majority this summer.



M. Mitterrand: wartime record questioned

Honour dictates a resignation

By David White in Paris

RESIGNATION WAS the only honourable option for General Alain de Boissieu, son-in-law of Gen. de Gaulle. So, he handed in his notice yesterday as Grand Chancellor of the oldest and most distinguished of French orders, the Legion of Honour—the first job to go as a result of M. François Mitterrand's election as President.

A week ago, the 67-year-old General, former chief of staff of the French army, kicked up a big political row by threatening to do just that—to quit if M. Mitterrand for many years Gen. de Gaulle's chief opponent, won the day.

Accusing M. Mitterrand of having insulted his illustrious father-in-law and calling into question the Socialist leader's wartime resistance record, Gen. de Boissieu refused to hand the symbols of office to such a man. The President automatically becomes Grand Master of the Legion of Honour, the order introduced by Napoleon Bonaparte 179 years ago.

His threat, considered by many as an unjustified attempt to influence the election outcome, brought howls of protest, including some from prominent members of the resistance.

The independent-minded Vice-Admiral Antoine Sanguinetti went as far as to say the General should be put under close arrest.

M. Mitterrand is already an officer of the order, the middle grade between Knight and Commander.

Gen. de Boissieu's resignation from the order's top administrative post was accepted by the Elysée Palace yesterday, taking effect at the time the Government changes the week after next.

A former Defence Minister, M. Jacques Soufflet, has also resigned from the Legion's council.

The General had only just been reappointed by President Giscard d'Estaing for a second six-year term. The Grand Chancellor is also Chancellor of the National Order of Merit.

Premier's hand seen in Spain's company shuffle

BY ROBERT GRAHAM IN MADRID

THE HEADS of leading Spanish public and private sector companies have been reshuffled and the new appointments reflect a careful mix of political connections and technical ability.

They also show the stamp of the new Prime Minister, Sr. Leopoldo Calvo Sotelo.

The most important change is in the state holding company, INI, where Sr. Jose Miguel de la Riera has been replaced after almost three years in what is regarded as one of the most thankless managerial jobs in the country.

Sr. de la Riera will now head the Bilbao-based refining concern, Petronor. He has been replaced at INI by Sr. Carlos Bustillo, a former Industry Minister, and a cousin of the Prime Minister. The change was judged opportune because it coincides with a major reorganisation of INI's structure.

An important slice of INI's energy interests—that part concerned with refining, petrochemicals, oil exploration, and gas distribution—has been hived off. This will form the basis of a new energy holding company along with the existing petroleum and petroleum products monopoly, Campasa.

Sr. de la Riera halved the number of board members of INI companies and reorganised its financial structure during his tenure. But it was felt that the concern now needed a person who combined political connections with technical qualifications.

One of Sr. Bustillo's first jobs was as assistant financial director at INI. He also has good contacts with the Socialist Party which could prove important in view of the industrial relations problem which INI will face in restructuring many of its ailing companies.

Sr. de la Riera, a Basque, is well suited for his new job. Petronor is now one-third owned by the Mexican state oil company, Pemex, and Sr. de la Riera spent much time at INI trying to increase trade links with Mexico.

Petronor is the one refinery in Spain with mixed public and private ownership. As a counterpart to the creation of the new national oil holding company, INI, a number of private concerns headed by Campasa, owned by Banco Central, are pushing for Petronor to be privately controlled.

The head of the INH has yet to be named but it almost certainly will be Sr. Claudio Boada, a former president of INI, and of Ford España. He is at present head of Banco de Madrid.

Another important change has come at Spain's biggest private electricity utility, Iberduero. The company is currently facing serious problems in the Basque country, its principal base, due to opposition to its two-thirds complete nuclear plant at Lemóniz, near Bilbao. This has led to a violent anti-Iberduero campaign, by the militant Basque separatist organisation, ETA.

Iberduero's current managing director, Sr. Manuel Gomez de Pablos has been promoted to the company presidency. He now faces the difficult task of persuading some 100 engineers to resume work at Lemóniz following threats by ETA three months ago when they assassinated the nuclear engineer, Sr. Jose Maria Ryan.

The presidency of the state-run integrated steel company, Esidasa, vacant for nearly six months, has been filled by a former Industry Minister, Sr. Carlos Perez de Bricio.

Polish farmers march through Warsaw streets

BY CHRISTOPHER BOBINSKI IN WARSAW

THOUSANDS of Polish farmers yesterday celebrated the official registration of their union, Rural Solidarity, with a march through the streets of Warsaw and speeches, "singing" and dancing in the centre of the city.

The authorities, as so often since last summer, maintained a low profile and the police held up traffic as the procession went from the courts to the monument of the Unknown Soldier.

Mr. Jan Kulaj, the 23-year-old head of the union, told the crowd, many of them in traditional peasant dress: "The registration of the union has been the will of the farmers and of the whole nation." Mr. Kulaj, who farms land in south-east Poland, did not fail to remind the authorities of the farmers' power. "Five-year plans are no good if there isn't any food," he said.

Mr. Edward Gierok, leader of Poland's Communist Party from 1970 until last September, is being investigated on charges of conspiring for a house built for him in his home town, Katowice, in the mid-1970s. Our Warsaw Correspondent reports.

The strong influence of the clergy over the union's grassroots was evident in some of the banners carried in the procession and the farmers broke easily into hymns. The day marked the end of an eight-month struggle during which not only the Polish authorities but the Soviet leadership had to be convinced that a private farmers' trade union was in line with Socialist dogma.

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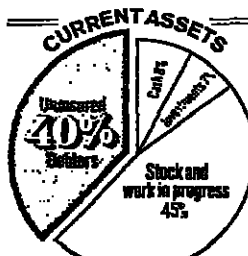
Company Directors:

Do you value a good night's sleep? Please read these five facts about insuring your Debtor Asset. They are not as well known as they should be. And you need your rest!

1 Your largest single asset is probably the money people owe you.

It's an awkward thought: but when you give other companies credit what you are doing, in effect, is putting YOUR money into THEIR business. That's what your 'Debtor Asset' is. And it's a lot of money. Suppose you had put that money into something else; say raw materials. They are under your own, direct control in a way that debtors can't be.

But which do you insure? And which do you leave uncovered?



"The Great Uncovered." Official statistics show that Trade Debtors account for 25% of all assets. Fixed and Current combined, and 40%—repeat, 40%—of all Current Assets. The risk is obvious. Credit insurance covers it. Nothing else does.

2 It is the good debts you need to worry about. Not the bad ones.

The bad debt that cripples a company is always unexpected. Unthinkable, even.

Or at least it would have been, when it was incurred. Then, it was a good debt. You wouldn't have taken it on, otherwise.

Bad debts, in the sense that people usually talk about them, are comparatively harmless; with a bit of luck. You provide for them. But—

What does your biggest customer owe you, today? Could you provide for that?

Suppose he couldn't pay; what would happen to your business? What would happen to your employees, to your shareholders?

What would happen to you?

3 Credit insurance can help you run your business better.

"But," you say, "I'm running my business very well as it is!" We are glad to hear it. If we thought you were slipshod or incompetent we would not look at you.

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1. Cash flow is more controllable. Insured credit is a recognised aid to finance.

2. Bad Debt Reserve is smaller, so you have more money to employ in your business. Credit Insurance will give you, in effect, a totally adequate, totally liquid Bad Debt Reserve—at known cost.

3. You have a second opinion on all credit risks—with unlimited money to back it.

4. Tighter credit management saves bank charges. Take a company with £5m turnover on monthly account. Average period of credit would be 45 days, so there should be about £600,000 outstanding. Today, £5m might be more like £1m; leaving £400,000 of extra cash to finance. Even at 12%, this would cost £48,000.

5. You avoid Bad Debts. This, first and foremost, is what Credit Insurance is for. Not clearing up after them—although of course it does that too.

4 Peace of Mind is knowing the worst can't happen.

It is the difference between two things: one, not being crippled by bad debts (thank goodness); and two, knowing that you CANNOT be crippled by bad debts. Whatever happens.

With your mind at peace you are free to give your full attention to your real job in life: running and building a business. You can't do that if you are looking over your shoulder all the time.

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JOIN THE SWINDON ENTERPRISE

Thatcher, Schmidt in tune on EEC

By Richard Evans and David Tonge

BRITAIN and West Germany have agreed on a common approach to push through reform of the European Community's budget and common agricultural policy.

"We now have a solid phalanx," Mr. Margaret Thatcher, the British Prime Minister, said yesterday at the end of 24 hours of talks with Herr Helmut Schmidt, the West German Chancellor. The meeting has helped to confirm British hopes that, after the departure of the French President, M. Valéry Giscard d'Estaing, Britain may be able to play a more effective role within the EEC.

At a joint Press conference of the British and West German Heads of Government, Herr Schmidt said that it was "indispensable" that Community expenditure be restricted. He continued: "I will not have any solution by which some States get unlimited net transfers and



Mrs. Thatcher and Herr Schmidt enjoy a Press conference.

others pay unlimited net transfers. There ought to be a ceiling to net contributions." He insisted that he would not allow the EEC to raise funds in other ways, such as through co-responsibility levies, the EEC's levies on milk producers who exceed agreed production levels.

A good-tempered Press conference confirmed that "the two paymasters of Europe"—as Sir Geoffrey Howe, the Chancellor of the Exchequer, has described them—were united in their aims.

Mrs. Thatcher insisted that the "scratchy relations" evident between her and the West German leader in their recent arguments over fishery policy were a matter of the past. The two leaders stressed the urgent need to settle this policy but for once expressed optimism.

The two leaders intend to raise the problem of Japanese exports at the next meeting of Heads of Government and insisted on the need for Japan to open up its own markets.

AFTER THE KOSOVO RIOTS

Ethnic Albanians send tremors across Balkans

BY PAUL LENDVAI IN PRISTINA

THE CONTINUED ferment among the 1.2m people of Albanian origin in Yugoslavia's autonomous province of Kosovo has produced the most serious political crisis in the country since the break with Stalin in 1948. The riots, which started in March as a student protest but soon became tinged with Albanian nationalism, have shattered the fragile progress towards normal relations between Yugoslavia and Albania and sent shock waves throughout the Balkans.

There is a completely new political game in this sensitive region now with the Soviet Union ideally placed to stir up more trouble, a senior Yugoslav official said last week.

The two countries are involved in a bitter public dispute over the causes of the demonstrations in Kosovo, which is an autonomous part of the Serbian Republic and the poorest of Yugoslavia's regions. The Yugoslav Party leadership and its propaganda apparatus have launched a frontal attack against Albania for meddling in Yugoslavia's internal affairs and seeking to dismember its neighbour through clandestine and open agitation in favour of a "Greater Albania".

The Albanians disclaim responsibility for the eruption of national and anti-Belgrade feelings among Kosovo's ethnic Albanians. However, the hard-line regime of Mr. Enver Hoxha

in Tirana supports the demands of the Kosovo Albanians for the region to be a republic.

The new friction between the two countries comes after years of increasingly close economic and cultural relations. Immediately after World War II, Albania was a client of Tito's Yugoslavia, but with the Tito-Stalin break in 1948 it became the fiercest enemy of what Tirana Radio called "Yugoslav revisionism".

The Yugoslav-Soviet reconciliation of the early 1960s precipitated a break between Tirana and Moscow.

Mr. Hoxha sent the thousands of Soviet advisers home from Albania and denied Moscow the use of naval bases on Albania's Adriatic coast—to the advantage of both the West and Yugoslavia. The flamboyantly independent "Sons of the Eagle," as the Albanians called themselves, turned to the Chinese for help but broke with them too in the late 1970s when Peking too fell prey to "rotten revisionism".

The stage had already been set for a steady improvement of Albania's relations with its neighbours, both Yugoslavia and Greece. The turning point came with the Soviet invasion of Czechoslovakia in August, 1968. Albania left the Warsaw Pact a month later and has indignantly rejected feelers put out by the Soviet Union and other Pact members.

Yugoslav-Albanian trade jumped from \$30m in 1978 to \$125 in 1980, well above the target of \$80m. Trade during the first quarter of this year has already reached \$85m against a target for the whole year of only \$135m.

More important still personal contacts between the Albanians and their cousins in Yugoslavia have become much closer. Between 300-400 Albanian citizens, mainly academics, teachers and artists, travelled to Yugoslavia last year, primarily to Kosovo province. In turn, over 3,000 Yugoslav citizens of Albanian origin visited Albania. Against the expectations of most Yugoslav and Western observers, the contacts did not produce a mellowing of the Hoxha regime but gave a powerful fillip to Albanian nationalism in Yugoslavia itself.

A glance at the maps, population figures and history helps explain Yugoslav concern. Yugoslavia has a 465-kilometer border with Albania. The ethnic Albanians have a three times higher birth rate than the rest of the Yugoslav population and account for 80 per cent of Kosovo's population. There is also a small number of ethnic Albanians in Macedonia, estimated to be approaching 400,000. Even if the Albanian claims that there is a 2m-strong Albanian minority in Yugoslavia is exaggerated, at least one-third of the entire Albanian nation



lives outside the motherland. The best estimate is that there are 2.7m Albanians living in Albania proper and about 1.8m in Yugoslavia.

The Albanians say they have no territorial claims against Yugoslavia, but still complain about "Serbian suppression of the Albanians' constitutional rights" in Yugoslavia. They also quote Marshal Tito, who told Mr. Hoxha in 1946: "Kosovo and other areas inhabited by Albanians belong to Albania and we will give them back, but not now because Serbian opinion would not accept such a thing."

Mr. Hoxha is as anti-Soviet as ever in public and has promised to fight "shoulder to shoulder" with Yugoslavia in case of a Soviet attack. But what if the Soviet Union plays a more subtle game and stirs up the smouldering fires of Albanian irredentism in Yugoslavia? Who knows what will happen in Albania once Mr.

Hoxha, who is 73, and the second man in the hierarchy, the Prime Minister, Mr. Mehmet Shehu, 58, leave the scene? The Kosovo issue could well become an important factor in the Albanian succession.

There is no real evidence of Soviet involvement in the Kosovo troubles, but Yugoslavia also has 536km borders with Bulgaria, a staunch Soviet ally, which the Yugoslavs accuse of staking out historical and territorial claims to Macedonia. Nor can Yugoslavia overlook Hungary and the half-million strong ethnic Hungarian minority in the Serbian Republic.

It is no longer the causes but the consequences of the Kosovo events which command attention. The new tensions may affect the balance of forces in the Balkans, with repercussions on East-West relations in the Mediterranean and central European.

Swedish strike averted by arbitration

By William Dufforce, in Stockholm

NEGOTIATORS for 400,000 white-collar employees in Sweden have accepted a pay offer from official arbitrators, thereby avoiding an industrial dispute, which would have paralysed a large part of the country's industry and merchant marine from today.

Swedish doctors, however, stepped up action against new work schedules which would deprive them of overtime pay. Their association gave notice of a three-day strike by 350 doctors at 10 hospitals and some clinics next week.

About 160 anaesthetists and X-ray doctors stopped work at five hospitals yesterday. AP reports from Oslo: Norway has reported a foreign trade surplus of Nkr 1.5bn (£153m) in April, up 135.1 per cent from Nkr 737m of a year ago.

Leopard tanks for Saudis a medium-term possibility

BY JONATHAN CARR IN BONN

DELIVERY of West German weapons, including Leopard-2 tanks, to Saudi Arabia remains a medium-term possibility, despite strong domestic opposition here to such a deal.

It is understood that the Saudis have made no direct link in the short-term between supply of German weapons and Bonn-Riyadh economic co-operation, for example the assignment of major orders to German industry.

However, Germans recently in Riyadh with Chancellor Helmut Schmidt have the strong impression that the Saudis see a connection between these two elements in the longer-term.

The Saudis are said to feel that fulfilment of their security needs should eventually be one part of that broadly-based co-operation with West Germany which Herr Schmidt advocates. A failure, by Bonn, to supply

weapons for whatever reason, would be hard for the Saudis to accept and could, it is felt, bring repercussions in other fields of West German-Saudi relations.

Much is at stake, since Saudi Arabia is West Germany's biggest crude oil supplier, its third biggest trading partner outside Europe and a major source of credit.

Accordingly, Government strategy is aimed at gaining an option on eventual weapons deliveries, even though it is clear that such an option could no longer be taken up this year.

Herr Schmidt has already publicly ruled out weapons supplies to the Saudis for the present, noting that the whole of Bonn's restrictive arms export policy is under review—a process likely to be completed by the autumn.

4.3% for German public sector

BY STEWART FLEMING IN FRANKFURT

PUBLIC SECTOR and local authority workers in West Germany have won a 4.3 per cent wage rise from May which could add as much as DM8bn (£1.7bn) to public expenditure if a similar settlement is awarded to civil servants.

Barely two weeks after the pace-setting 4.9 per cent wage settlement in the metal industry involving some 2.7m workers, representatives of the federal and local governments in Germany reached agreement on a new wage structure during the weekend.

About 2.6m employees are covered by the settlement. It remains to be seen whether

the civil servants who are members of a separate trade union will settle for a similar increase. This is widely expected, although union leaders have demanded an increase of 5.5 per cent.

The leader of the employers' side, Herr Gerhart Baum, the Interior Minister, said that in view of the difficult budget situation the settlement was not an easy one, while the head of the public service and transport union, Herr Heinz Kluckner, remarked that the settlement might not match this year's anticipated increase in the cost of living.

The wage agreement struck two weeks ago in the metal

industry seems to be setting the upper limit for wage awards in the current round, a fact which is evidently sparking recriminations within the metal industry employers' association.

The head of the North Rhine Westphalia employers' association, Herr Paul Pfeiffer, has resigned from Gesamtmetall, the employers' umbrella organisation and has called for a strengthening of the wage negotiating power of the organisation at the centre.

The settlement of the metal industry contract came after four months of increasingly bitter negotiation and was reached at a regional level.

Berlin formula may ease threat to Bonn coalition

BY LESLIE COLITT IN BERLIN

A FORMULA has been put forward to break the political deadlock resulting from Sunday's West Berlin election which has threatened to undermine the Social Democrat-Free Democrat coalition in Bonn.

The Christian Democrats received 48 per cent of the votes but, lacking an absolute majority, were unable to form a Government for the city. The right-wing of the tiny Free Democrat Party, which had been in coalition with the Social Democrats in Berlin, was ready to push the party into an alliance with the CDU. Refusal to join with the Christian Democrats would have meant

new elections and the strong possibility that the FDP would fall below the 5 per cent minimum vote hurdle.

The chairman of the Free Democrats in Berlin, Herr Jürgen Kunze, has now said his party is ready to "tolerate" a minority CDU Government in Berlin headed by Herr Richard von Weizsäcker as governing mayor. For him to be elected, however, several FDP deputies would have to abstain to allow the CDU to obtain an absolute majority of the votes.

Herr Kunze represents the left-wing of the FDP which wants to preserve the existing coalition in Bonn.

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OVERSEAS NEWS

Kuwait cuts oil production

By Patrick Cockburn

KUWAIT cut its oil production from 1.5m barrels a day (b/d) to 1.25m b/d from April 1, Sheikh Ali Khalifa al-Sabah, the Kuwaiti Oil Minister, said yesterday.

An official reduction in Kuwaiti production has been expected ever since it became clear that BP, Shell and Gulf would reduce their purchases of Kuwaiti crude.

With reserves totalling \$67bn at the end of last year Kuwait has no need for extra oil revenue. Half the \$18bn oil revenue expected in the next financial year will go into the reserves.

The high price charged by Kuwait for its crude has come under pressure this year because of reduced demand in the West and the high level of Saudi Arabia's oil production.

Saudi Arabia will maintain its production level at 10.2m b/d with the aim of forcing other producers to cut their prices, according to the Middle East Economic Survey. The Saudis currently charge \$32 a barrel while market crude for other members of the Organisation of Petroleum Exporting Countries (OPEC) costs \$28.

Saudi Arabia, while not expecting an agreement on price reunification at the OPEC conference in Geneva on May 25, would like to see prices eventually realigned at \$34 a barrel.

Reuter adds from Seoul: Kuwait has offered to lower the premium on its oil supplies to South Korea to \$2.75 a barrel from the present \$4, officials said.

Our New Delhi correspondent adds: India has agreed to advance India a \$62.5m loan for development of the Ampara project for rural electrification in Uttar Pradesh.

Australia's Premier is walking through a minefield, Patricia Newby writes

A master politician loses his sureness of touch

MALCOLM FRASER'S worst enemies admit that Australia's Prime Minister is a first-class politician. His harshest critics grudgingly agree that the man whose tactics were largely responsible for the ousting of the Whitlam Labour Government in 1975 will be hard to unseat either by the Labour Party or by a leadership challenge from within his own Liberal Party.

But over the past few turbulent weeks in Australian politics, Mr. Fraser's grip on the leadership of the Liberal Party, which rules in coalition with the National Country Party, has appeared less firm. He has made uncharacteristic political blunders, regained the initiative, but then blundered again.

Commentators, and some sections of the Liberal Party itself, are now questioning the style of government of the aloof, millionaire grazier who has led the Liberals to three electoral victories since 1975 with the highest and second-highest majorities on record.

Mr. Fraser is being accused of arrogance and bullying. Mr. Andrew Peacock, the former Industrial Relations Minister who resigned recently because of what he described as the Prime Minister's "gross disloyalty," described his leader's style as "a manic determination to get his own way."

Mr. Fraser's troubles started some weeks ago when he threatened to reduce tariff protection for the chemical industry if the ICI conglomerate granted workers a 35-hour week. ICI retaliated by saying it would build no new plants in Australia and the Government was more or less forced to back down.

The incident made Mr. Fraser

unpopular with business and aggravated tension with the unions which are campaigning for the shorter working week. Then Mr. Barry Simon, a former Liberal backbencher and private secretary to Mr. Peacock, publicly criticised the Government's handling of the ICI case. Mr. Fraser demanded that Mr. Peacock sack Mr. Simon, which he did.

Not content with humiliating a political rival, the Prime Minister refused to deny a damaging newspaper article about Mr. Peacock which appeared in Mr. Rupert Mur-

In the past few weeks, Mr. Fraser has made uncharacteristic blunders, regained the initiative, then blundered again

doch's national daily newspaper, "The Australian." Mr. Peacock resigned, citing the Prime Minister's disloyalty.

Yet even if the popular Mr. Peacock never challenges for the leadership, his resignation has weakened the Liberal Party by publicly showing the split between the big "L" Liberals who back Mr. Fraser and who are closely identified with the coalition partner, the National Country Party, and the small "l" liberals behind Mr. Peacock on the parliamentary backbenches and in the city branches of the Liberal Party.

Mr. Peacock, free of the restraints of Cabinet solidarity is likely openly to criticise the Prime Minister.

Yet within a mere 24 hours of Mr. Peacock's statement to Parliament on his reasons for resignation, Mr. Fraser had regained the initiative.

He announced Government spending cuts and a change in the relationship between the federal Government and the six Australian states. The timing was perfect.

The expenditure cuts amount to about 1.5 per cent of annual budget outlays. They are popular in themselves but Mr. Fraser also seized the opportunity to define a new philosophy of smaller Government and larger reward for individual initiative.

Mr. Fraser believes that Australians are no longer interested in Government initiatives in health, welfare, education, defence or protection of the environment. The electorate appears to be interested only in "hip pocket nerve" issues such as tax cuts and inflation.

At the conference of State Premiers in Canberra early last week, Mr. Fraser managed to hold the increase in tax revenue going to the states to the inflation rate of about 9.6 per cent.

This was a great victory for Mr. Fraser who appeared as a strong leader capable of tough decisions and of holding his own against the six State Premiers. Mr. Peacock was eclipsed and it looked as if Mr. Fraser had regained control of the dissident Liberal backbenches.

Then at the height of his success, Mr. Fraser made what Mr. John Howard, the Treasurer, called an error of judgement but which most commentators described as a major political blunder. He let it be known that the State Premiers could have had another 1 per cent increase



Mr. Fraser . . . accused of arrogance and bullying.

in funds or another \$570m (\$57m) had they fought hard enough.

The Premiers were stunned at what they saw as gloating. All federal leaders are aware of the dangers of getting the wrong side of the States because the State branches of political parties control the destinies of individual federal MPs.

Late last week, Liberal Senators crossed the floor to vote with the opposition for changes to the Government's Freedom of Information Bill.

Mr. Fraser is now walking through a minefield. He has alienated the states and the small "l" liberals of his own party. In July, he loses control of the Senate, Australia's upper house, which unlike the House of Lords, has equal power with the lower house. A number of very sensitive issues such as the right to free hospital treatment and the unions' 35-

hour week campaign have to be faced.

Meanwhile, the economic outlook is brighter. Unemployment, at 5.5 per cent of the workforce is lower than it has been for some time, inflation is still under 10 per cent and in the year to December non-farm product grew by 4.3 per cent. The March quarter figures issued last Monday showed the biggest capital inflow ever, giving the country a balance of payments surplus of \$5289m.

If he continues to hold down Government expenditure, Mr. Fraser should be in a position by the 1983 election to offer the electorate tax cuts as the sweeter side of the smaller Government philosophy.

If he stumbles, Andrew Peacock is waiting in the wings and Labour heads less than a 2 per cent swing to take Government from either.

Begin remarks shock Israeli military

BY DAVID LENNON IN TEL AVIV

THE ARE growing doubts in Israel about the way Mr. Menachem Begin, the Prime Minister, is handling the Syrian missile crisis and the true severity of the threat the missiles pose to Israel's security.

The Prime Minister's revelation in the Knesset on Monday of Israel's operational plans for attacking the missile batteries has drawn widespread criticism. The Israeli military has expressed shock and anger over Mr. Begin's remarks.

By stating publicly that Israel had three times planned to hit the missile batteries on April 30 but had to postpone the strikes because of bad weather, Mr. Begin had revealed the limitations of the Israeli Air Force, according to military personnel here.

They explained that by stating the exact time of the planned strikes and the reason for their postponement, the Premier had given away data which, when analysed with reports of the weather conditions, would allow an enemy to know under what conditions the Air Force can and cannot operate.

The Labour Party's shadow Defence Minister, Gen. Haim Barlev, a former Chief of Staff, said that he considered Mr. Begin's statement to the Knesset to be a breach of national security.

Gen. Mordechai Gur, another former Chief of Staff, told a Tel Aviv University seminar yesterday that Syria had had missiles stationed along its border with Lebanon for a number of years. He said that these missiles effectively controlled the skies above Lebanon but that they were never fired.

The general, who commanded the army during the March, 1978, invasion of southern Lebanon, said the Syrians had not used the missiles against Israeli aircraft because of an understanding between the two countries. Today, he said, there was a danger of escalating rhetoric on both sides.

Another person to challenge Mr. Begin's policy is Mr. Ezer Weizman, his former Defence Minister, who told reporters in

New York that Israel should ignore the missiles and continue to fly over Lebanon. "If we lose an airplane to those missiles, then we can knock them out," he said.

Mr. Weizman also cautioned against being dragged into a war with Syria, which would bring the super powers into the picture, which he said would not be to Israel's benefit.

Mr. Shimon Peres, the Labour Party leader, questioned Mr. Begin's stated concern that if Syria controls the Golan Heights it will be able to shell the Christian port of Jounieh with long range artillery.

Mr. Peres challenged the Premier in the Knesset on Monday evening to explain in what way artillery on the Golan Heights constituted more of a threat

Warning from Damascus

SYRIA warned Israel yesterday that if it attacked Syria, it would face not only the Arab countries but also the Soviet Union. Reuter reports from Damascus, Al-Bath, the newspaper of the ruling Syrian Arab socialist party, said: "Begin must think twice before he goes too far in his foolishness and threats to strike against Syria." If Israel attacked Syria, it would face not just the Arab countries, but also "the strategic wall of Syrian-Soviet friendship and co-operation," the newspaper added.

to Jounieh than the Syrian artillery stationed only a few kilometres east of the port.

AP adds from Jerusalem: The Dutch Foreign Minister, Mr. Chris van der Klaauw, had an angry meeting with Mr. Begin yesterday according to Israel Radio. Mr. Begin said later he had rejected the peace initiatives which Mr. van der Klaauw had raised in his role as Chairman of the EEC Foreign Ministers.

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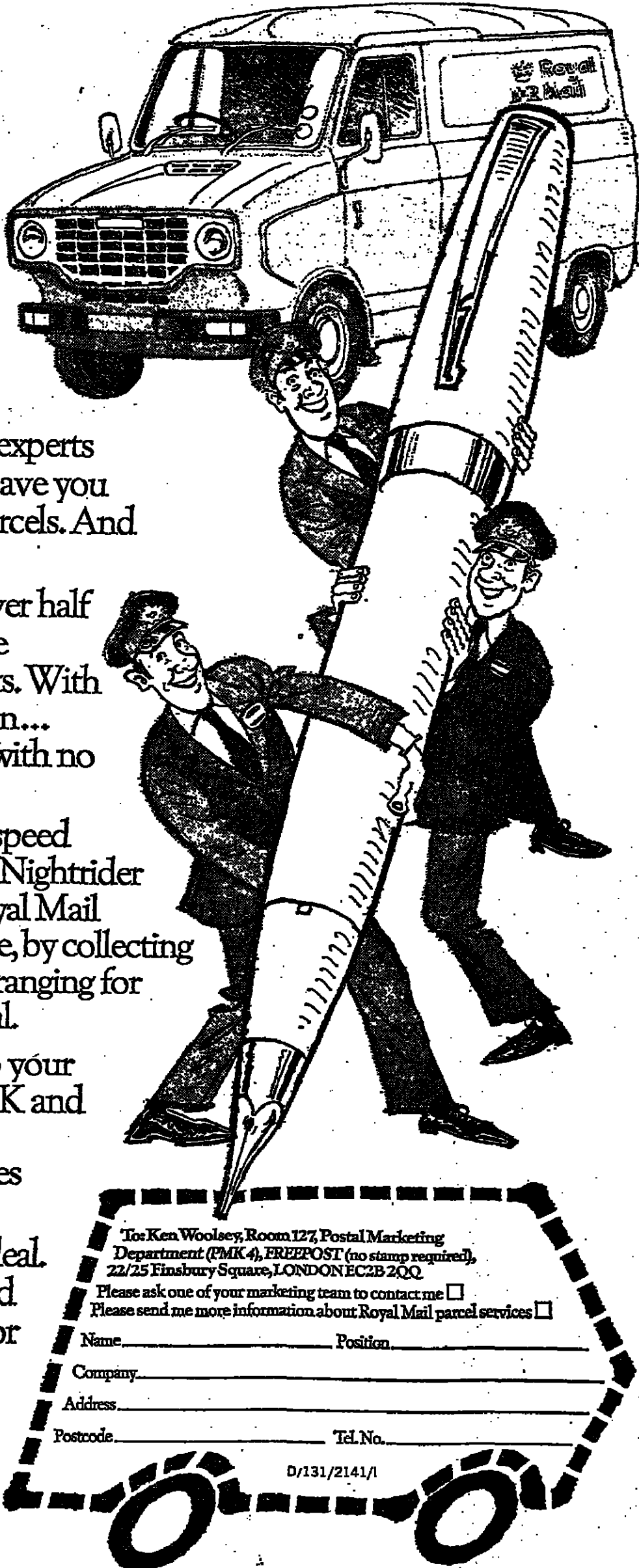
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U.S. visit for Pik Botha

By Quentin Peel in Johannesburg

MR. PIK BOTHA, the South African Foreign Minister, arrives in the U.S. today for talks with Mr. Alexander Haig, the Secretary of State, aimed at cementing closer relations between the two countries and breaking the international deadlock over Namibia (South West Africa).

The South African Government is hoping for better relations in the military sphere—with a possible increase in military attaches in Pretoria and Washington—as well as more sympathy for its position in Namibia, where it is fighting guerrillas belonging to the South West Africa People's Organisation (SWAPO).

Another important U.S. gesture would be to discuss the future of enriched uranium supplies to the South African nuclear power station at Koeberg, currently under construction.

Mugabe visits China
Prime Minister Robert Mugabe of Zimbabwe arrived yesterday in China for an official visit and talks about Sino-African relations and Soviet influence in Africa, AP reports from Peking.

President dies
Singapore President Benjamin Sheares died yesterday from a cerebral haemorrhage, at the age of 73, Reuter reports from Singapore. Mr. Sheares was the island's ceremonial Head of State for 10 years.

Nigerian strike call gets a patchy union response

BY MARK WEBSTER

NIGERIA'S National Labour Congress, the country's chief union federation, is staking its future on a nation-wide strike which enters its third day today. But so far, the strike call appears to have met only a patchy response.

Mr. Alex Ekwueme, the Nigerian Vice-President, met Mr. Hassan Summonu, President of the Labour Congress, yesterday and there were hopes that a compromise might be found to end the strike, observers in Lagos said.

The capital of Lagos was disrupted yesterday when the civil service, the railways, the retail trade and some of the banks, went on strike. Action by air traffic controllers threatened domestic and international air services.

But the strike did not have full support because of bad timing and a lack of co-ordination by the Labour Congress.

The principal demand is for a trebling of the minimum wage to Naira 300 (£250) a month. The Congress has also repeated other demands for additional housing and travel allowances, improved pensions and the abrogation of some

restrictive legislation limiting the rights of certain workers to go on strike.

President Shehu Shagari had asked the Congress to reconsider its strike threat. He claims the minimum wage demand is unrealistic and would have serious consequences for the public and private sectors.

The President said Nigeria had lost 2.5m working days because of industrial disputes last year—the highest total in years.

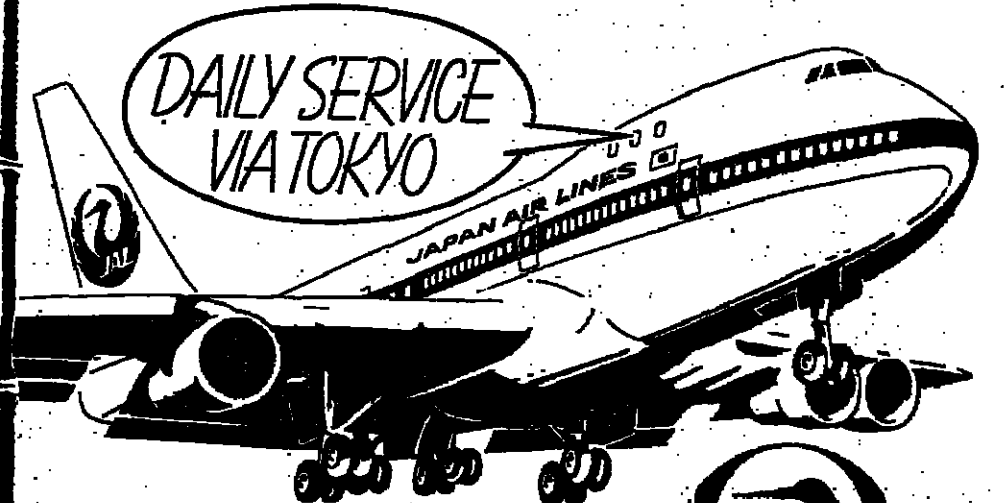
But the Labour Congress, which has been pressing for a N300 minimum wage for more than a year, has a serious credibility problem with its membership who have seen little benefit from trade union bargaining.

The Labour Congress was created by the previous military administration in 1978 out of the existing four central labour organisations and the 1,000-odd unions were slimmed down to around 70.

The Congress has been strongly identified with the Government until now and obviously felt it would lose face if it did not press ahead with the general strike.

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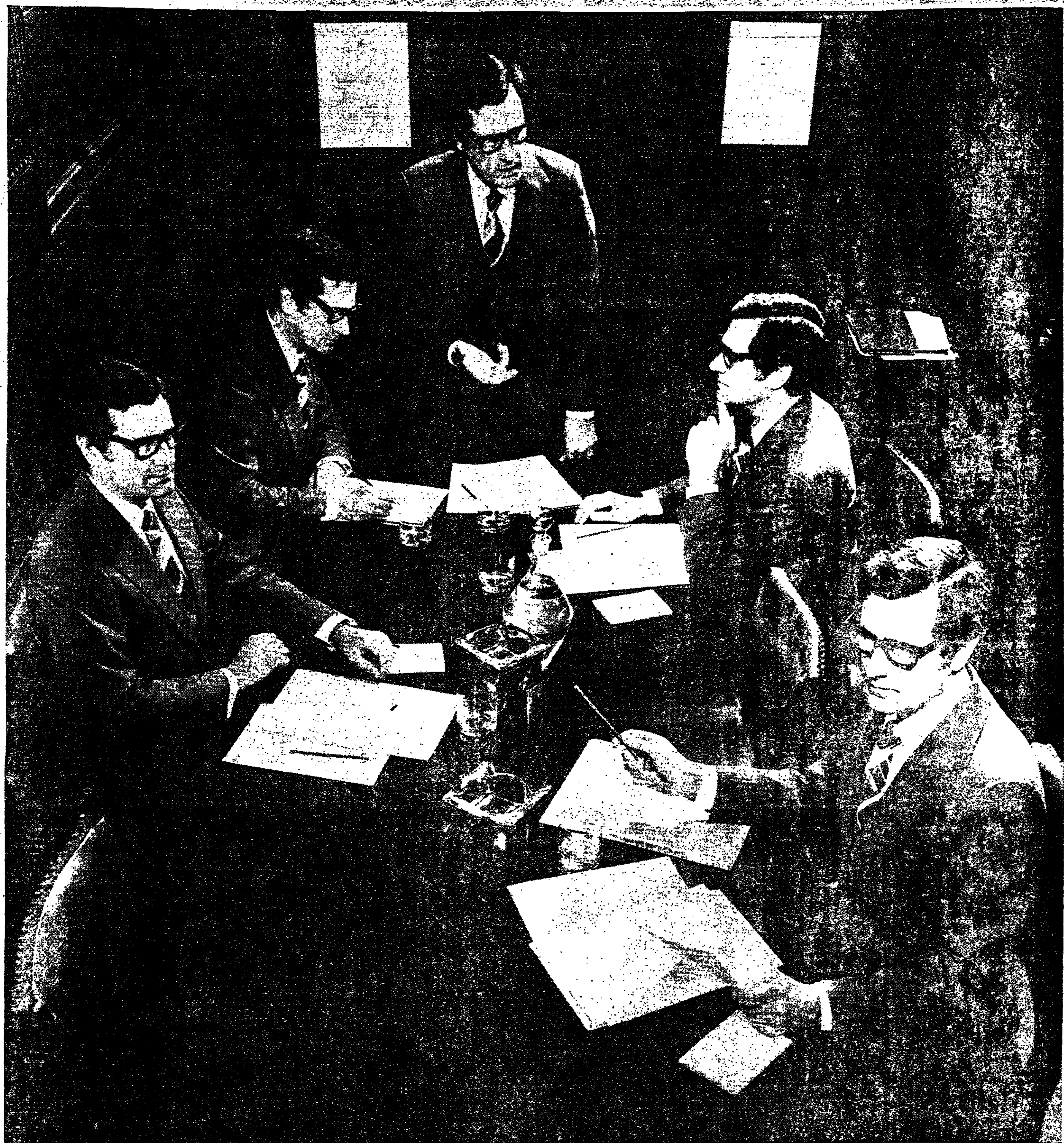
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AMERICAN NEWS

Blackjack player's court ace

By Paul Betts in New York

THE TIME-HONOURED principle in U.S. casino gambling that consumers must be guaranteed to lose is being challenged successfully in the courts by one of America's most notorious blackjack players and a former senior vice-president of the Pacific Stock Exchange, Mr. Kenneth Uston.

Mr. Uston, who left the exchange to devote himself to play, teach and write about blackjack, is perhaps the most unpopular gambler in America—at least in the eyes of the casino operators of Atlantic City and Las Vegas.

He has been evicted from a number of casinos because his remarkable memory enables him to keep track of cards dealt and tilts the odds in his favour.

Mr. Uston's complaint is directed at Resorts International, the first casino to open in the dingy East Coast resort of Atlantic City in 1978.

Mr. Uston on Monday won an important ruling from a New Jersey state court. This said Atlantic City casinos could not bar so-called card counters from blackjack tables. The three judges said Resorts International had discriminated against Mr. Uston by throwing him out of the casino.

According to the New Jersey Casino Control Commission and Resorts International, a casino has a common law right to evict anyone it chooses from its property as a trespasser. The judges claimed a casino could bar "undesirable people" from its public spaces. In their opinion Mr. Uston was not an "undesirable."

Resorts and the New Jersey Casino Control Commission are appealing against the ruling in the Supreme Court.

Social security reforms unveiled

BY DAVID BUCHAN IN WASHINGTON

THE REAGAN Administration yesterday tackled one of the toughest issues in U.S. politics—the failing finances of the social security system that pays pensions to 31m Americans—by formally proposing to penalise those who retire before 65 and reward those who work longer.

The plan, unveiled by Mr. Richard Schweiker, the Health and Human Services Secretary, would, from 1985, cut from social security payments levied on workers in the form of a payroll tax.

Introducing the controversial proposals, Mr. Schweiker said that, if they were enacted by Congress, "we would not only put the social security system back on sound financial grounds indefinitely, but also we'll be able to lessen the taxes signif-

cantly of those currently supporting the system."

The Administration maintains the reforms uphold Mr. Reagan's campaign promise last year not to reduce benefits going to the 31m pensioners now getting their monthly cheques from the Government.

The plan, includes, however, a delay from July 1 to October 1 next year in the cost-of-living increase for pensions. This one-time adjustment would save \$4.5bn (£2.14bn), the Administration believes.

The impending bankruptcy of the Federal Security System has been a matter of political discussion for years. Pensioners have outstripped payments into the first because of more people living longer or retiring earlier, and statistical quirks.

In the early 1970s, pension

benefits were tied to the consumer price index which has tended to rise faster than wages to which the payroll tax is linked.

Mr. Schweiker said: "If we do nothing, the system could go broke as early as autumn 1982."

President Reagan did not wait a controversy over social security to become intertwined in the separate battle over public spending cuts in the 1981-82 budget, where he won a major victory in the House of Representatives last week.

He was spurred to action by the Senate which voted last week to revise the indexation formula for pensions and reduce automatic cost-of-living increases \$8bn in the coming fiscal year.

The President opposes this way of reforming the pension system as going against his 1980 election pledges to pensioners, so was forced to

quickly introduce his alternative.

The plan would:

- Reduce benefits to workers retiring before 65 from the 80 per cent of a full pension to which a 62-year-old is entitled, for example, to 55 per cent. The Administration believes this will save \$17bn over the next five years.

- Prevent federal employees drawing social security as well as their special federal pensions.

- Reduce disability benefits.

Mr. Reagan proposed reductions in the payroll tax on workers and easing the penalty on pensioners who continue to work while receiving a pension. At the moment social security benefits of those under 72 are reduced by \$1 for every \$2 by which earnings exceed \$5,500.

IMF approves \$4m credit for Grenada

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

THE INTERNATIONAL Monetary Fund board has given approval, with only the U.S. director abstaining, to a one-year standby credit of about \$4m (£1.9m) to Grenada.

The IMF's bare announcement conceals what had become a passionate debate inside the ostensibly non-political institution strongly reminiscent of the exchanges between the U.S. and the European Community over Grenada's political leanings and the use which might be made of its new airport, being built by Cubans.

At one stage the Grenadian Government threatened to withdraw from the IMF and, as a result, the World Bank. However the Canadian staff at the IMF which represents Grenada finally forged a compromise.

Two separate but, at least in Grenadian eyes, intertwined loan negotiations with the IMF were involved.

Grenada applied for, and seemed certain to receive, a 2.1m Special Drawing Rights credit under the IMF's compensatory financing facility designed principally to repair damage caused by Hurricane David in late 1979.

On March 27, the Grenadian Government received a cable from the IMF saying the credit had been authorised and money was being deposited in Barclays Bank in St. Georges. Four days later another cable was received. It said the first had "inadvertently" advised "Grenada about approval of the loan."

It appears this was a genuine bureaucratic error inside the IMF, which had assumed its board's approval before the executive board said yes. Indeed, early in April the credit went through.

Grenada was already in the thick of a battle between itself,

the U.S. and the EEC over a European credit for its airport. The U.S. had made it clear it viewed Grenada's ties to Cuba with concern. It did not think its European allies should do anything that might, albeit indirectly, further the connection.

When the U.S. balked at a second Grenadian request of the IMF — for a three-year extended fund facility worth SDR 6.3m — the battle was joined in earnest.

The U.S. argument was that Grenada was not in balance of payments difficulty and IMF credits would be put mainly to the airport development.

The U.S. had potent legal arguments up its sleeve. It claimed, quite properly under IMF bylaws, that the World Bank needed to approve Grenada's investment programme. After intensive discussions between the IMF and the

World Bank, the latter gave its considered opinion that it could not give the necessary endorsement.

The whole debate smacked of previous instances in which IMF staff complained of being used as a political football by major countries — as, for example, in the question of the status of the Palestine Liberation Organisation or loans to Nicaragua in the Somoza regime.

The compromise in effect defers a resolution while giving Grenada about the same amount — SDR 3.425m (about \$4m) — in the first year of any three-year agreement.

It appears to prevent Grenada from diverting IMF credits to help the airport development.

In practical terms, as the credit goes in stages into Grenada's general revenues, there may be little to prevent diversion.

Costa Rica severs relations with Cuba

COSTA RICA has broken off diplomatic relations with Cuba. The official reason was the "offensive tone" of a Cuban reply to the United Nations to a query on political prisoners on the island.

The note accused Costa Rica of "quite brazenly backing" a U.S.-orchestrated campaign against Cuba.

Behind the decision lies internal pressure on Mr. Rodrigo Carazo's Government from Right-wing circles angered by what they claim is Cuban intervention in the troubles facing Central America.

Costa Rica re-established relations with Cuba in 1977, under Mr. Daniel Oduber, Social Democratic Government. In recent months, several Latin American and Caribbean countries have broken or reduced their relations with Cuba when guerrilla movements, allegedly supported by Havana, have been increasingly active.

Strict restrictions on Salvador aid

THE SENATE Foreign Relations Committee has voted to impose strict restrictions on continuing U.S. military aid to El Salvador, despite objections by Mr. Alexander Haig, Secretary of State.

The Committee, drafting a Foreign Aid Bill for 1982 late on Monday night voted 11-1 for an amendment which would require an aid cut-off and withdrawal of military advisers from El Salvador unless the President certifies at six-month intervals that:

- The Salvador Government is making substantial progress controlling violations of human rights and has achieved substantial control over elements of its security forces.

- The Salvador Government is acting on political reforms, committed to holding early free elections and has shown willingness to negotiate with opposition groups which have renounced military or paramilitary activity.

Bermuda's hotels reopen today

BERMUDA's resort hotels reopen today after an 11-day shutdown when about 2,000 hotel workers were dismissed for walking out in sympathy with 1,150 other workers on strike over a pay dispute. Thousands of tourists left the island.

Regan to visit Mideast countries

MR. DONALD REGAN, U.S. Treasury Secretary, will visit three Mideast countries—Saudi Arabia, Kuwait and UAE—after his meeting with Herr Hans Matthefer, West Germany's Finance Minister, in Kronberg, near Frankfurt. He will discuss energy and other economic issues during a trip starting on Friday, the Department said.

Group of 77 meets

THE GROUP of 77 began a seven-day, closed-door meeting today to seek new means for economic co-operation among the 122 developing countries comprising the group.

Mexico inflation

MEXICO's consumer price index rose by 2.3 per cent in April, according to the central bank. This brings the inflation rate for the first four months to 10.5 per cent, compared with 11.4 per cent in the corresponding period last year. Inflation was 30 per cent in 1980.

GM challenges Japanese with its new J-car

BY IAN HARGREAVES IN NEW YORK

GENERAL MOTORS yesterday unveiled its most important new car range and a model designed to challenge Japanese competition.

With the launch of the subcompact J-car, which will go on sale next week, the largest U.S. motor company has been pursuing new standards in quality control.

In order to outsell the Japanese, whose success has been built on small cars, GM has also adopted an unaccustomed strategy of building many extras to the car, which will then sell for a basic price.

The company believes that one of the marketing points on which the domestic manufacturers have lost out occurs when a buyer sees a posted retail price for an American car, but then discovers he can pay a further \$1,000 for accessories such as radios, cloth seats or heated rear screens.

Prices for the J-car were due to be announced at the formal launch yesterday, as were production schedules. The J-car is an important element in Detroit's plans for a sharp increase in car production in the current quarter.

According to industry estimates, the five U.S. manufacturers will produce just over 2m cars in the second quarter compared to only 1.63m in the same period last year.

This is despite fears that rising interest rates are again threatening the industry's long-postponed recovery.

For GM, the J-car is also expected quickly to reverse a slide in market share which began in January. Since then, GM's share of the domestically manufactured car market has slipped from 62.4 per cent to 58 per cent.

The J-car will be sold in a range of models under the traditional GM marques of Pontiac, Chevrolet and Cadillac. There is special interest in the Cadillac version, known as the Cimarron, because it is the first time that a U.S. manufacturer has tried to sell a small luxury car, a strategy which some fear may dent Cadillac's image as a top of the line manufacturer.

GM, however, believes it needs the Cadillac Cimarron to attack the highly successful and expensive top of the line imports by BMW, Audi, Mercedes and Volvo.

Co-op bank in truce

BY OUR WASHINGTON CORRESPONDENT

THE REAGAN Administration and its tiny, unwanted division, the National Consumer Co-operative Bank, have come to a temporary truce, permitting the bank to stay in existence for the time being.

The settlement to the dispute, which had pitted the administration's budget-cutters against a determined consumer advocate appointed by President Carter, has two main parts:

- The bank's president, Mrs. Carol Greenwald, has agreed to return to the U.S. Treasury the \$60m in Federal funding that she took and deposited in commercial bank accounts as a preemptive strike designed to stop the administration from impounding the bank's allocation.

- The Administration, which wanted to close down the bank, has agreed to release about \$33m to cover the bank's lending in the third (April-June) quarter of the current fiscal year.

In effect, the bank's ultimate fate has been turned over to Congress, though the Administration will continue to press for its dissolution.

But Mrs. Greenwald has impressed Congress with her arguments and two committees on Capitol Hill have already voted to keep the bank, which makes loans to consumer buying co-operatives, in existence.

The critical day in the confrontation was Monday—the end of the 45-day period in which President Reagan had the legal authority to impound funds. Mrs. Greenwald was armed with the potent legal opinion of the General Accounting Office, the watchdog agency, which questioned the President's right to withhold the bank's funds without Congress agreeing.

However, the bitterness between the Administration, which last week accused Mrs. Greenwald of pulling off "a \$60m heist," and the NCCB president has not dissipated.

Government officials are still talking of bringing legal action against her for improperly removing funds from the Treasury. She has responded by retaining the advice of the law firm headed by one of the most celebrated American lawyers, Mr. Edward Bennett Williams.

Canada Minister under fire

BY VICTOR MACKIE IN OTTAWA

MR. ALLAN MacEACHEN, Canada's Minister of Finance, came under strong attack in the House of Commons yesterday from the combined Conservative and New Democratic Party opposition for failing to stem inflationary pressures.

The MPs said the Bank of Canada's reaction in boosting interest rates to keep in line with the rising Prime Rate in the U.S. could only lead to higher taxes and eventually to wage and price controls.

Mr. MacEachen cancelled a planned week-long visit to Saudi Arabia, due to begin yesterday, in order to answer MPs questions. He said the Liberal Government intends to stick with its policy of "gradualism" in trying to curb spending to help arrest inflation—compared to the broad-axe budget-slashing in

the U.S. and Britain. Senior economic advisers to the Canadian Government have told the Cabinet it should continue to pursue a "go-slow gradualist" approach to stemming inflation.

However, Mr. Gerald Bouey, Governor of the Bank of Canada, used strong language last week in describing Canada's 12.4 per cent inflation. He said: "The disease that this country has contracted is not just high inflation but escalating inflation."

He vowed that the Central Bank intends to stick with its tight-money policy and urged the Government to check its swollen spending and high deficits. Mr. MacEachen and Mr. Ian Stewart, deputy Minister of Finance, have said that tax increases could not be ruled out.

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WORLD TRADE NEWS

Europe warns U.S. on steel trigger price

By JOHN WYLES IN BRUSSELS

MR. MALCOLM BALDRIGE, the U.S. Secretary of Commerce, was warned yesterday of the EEC's growing concern about the so-called trigger price system on European steel exports to the U.S.

The Community is appalled by the difficulties which its greatly troubled steel companies encounter in the American market.

EEC steel exports dropped 47 per cent last year over the year before and although some of the decline is blamed on economic recession in the U.S., the trigger price system and large-scale price discounting by American producers are believed largely responsible.

This message was delivered in talks last night between Mr. Baldrige and European Commission president Gaston Thorn and Viscount Etienne Davignon, the Commissioner responsible for industry.

Trigger prices were designed by the Carter Administration as

a response to the U.S. steel industry's allegations of widespread dumping by European companies. They set a minimum price for imports, based on the production costs of the most efficient Japanese companies, and make the assumption that imported steel sold beneath trigger prices may be dumped.

However, there is a suspicion here, strengthened by the Reagan Administration's 4.4 per cent boost to second-quarter trigger prices, that the system is providing too comfortable a cushion for domestic American producers.

Officials allege that U.S. companies are making large discounts to their list prices in the major markets for EEC steel in the Great Lakes region and along the Eastern seaboard. From 7.5m tons (short tons) in 1978, EEC shipments fell to 5.4m tons in 1979 to 3.9m tons in 1980. Last year's 38 per cent drop in exports compared to an overall decline of 11.4 per cent fall in U.S. steel imports.

EEC for talks on Japan car imports

By TERRY DODSWORTH IN PARIS

EUROPE'S ten leading vehicle manufacturers are to meet representatives of the Japanese motor industry in Paris this week in a new attempt to reach a voluntary agreement on car imports from Japan.

The meeting comes amidst growing indications that the Europeans are preparing to step up the pressure on their respective Governments to develop a co-ordinated EEC policy if a voluntary approach fails. They are particularly concerned by the rapid growth of Japanese registrations in non-producer countries such as Belgium and Holland, where the Japanese market share has reached 30 per cent or more.

This problem has taken on a new urgency following the Japanese Government's decision to restrain car exports to the U.S. during the next three years. Because of the continuing increase in Japanese production capacity, European producers fear that vehicles originally

destined for the U.S. will be diverted to the EEC.

A first attempt to adopt a common European line was made by the Comité des Constructeurs du Marché Commun (CCMC) last November, when the chairmen of virtually all the big EEC car companies met the Japanese in Tokyo.

These talks, designed to persuade the Japanese to halt their push in Europe, have had no impact. In the first three months of this year, imports from Japan have continued to rise steadily, despite a decline of almost 10 per cent in the overall market.

The weakness of the European manufacturers is that they cannot count on co-ordinated Government support, unlike the U.S. industry.

While the EEC would like to take up the issue and negotiate an across-the-board agreement with the Japanese, several national Governments are unwilling to surrender their sovereignty in this area.

Montedison in E. German agreement

By James Buxton in Rome

MONTEDISON, Italy's leading chemical company, has signed an agreement with AHB Chemie Import Export of East Germany covering the exchange of chemicals over the next five years worth \$200m (\$95.2m).

The agreement covers the period of the East German 1981-85 five-year plan and provides for the sale by the Milan-based concern of chemical products, plastics, synthetic fibres, dyestuffs and intermediates for dyestuffs.

In return, it will import basic petrochemical products to integrate into its own operations and raw materials for fertilizer manufacturing.

In 1979 Montedison's trade with East Germany totalled 1.22bn (\$9.8m) and rose to 1.30bn last year.

At the end of last year, Montedison signed similar five-year agreements with Czechoslovakia worth \$100m and with Poland worth \$245m.

● Reuters reports from Peking: Agusta, the Italian aircraft company, has held talks in Peking aimed at helping China build helicopters, for agricultural use, and providing parts for a small transport aeroplane.

Montedison Plan, Page 36.

West urged to boost use of coal and nuclear power

By MARTIN DICKSON, ENERGY CORRESPONDENT

THE "fragile balance" in the international oil market is only a temporary breathing space which the West must use to increase its reliance on coal and nuclear power, Dr. Ulf Lantze, the director of the International Energy Agency, warned yesterday.

He told a London conference on coal technology, organised by Bechtel Business Promotions, that "in the best of conditions oil markets could remain relatively stable until 1985, after which economic activity may induce higher oil demand, with resultant pressures on markets and prices."

He said that coal was gathering momentum to provide the "single most important energy contribution to the future of modern society," given uncertainties over the future of nuclear power and the long lead times for new and renewable energy sources.

The IEA estimated that coal

use among member countries would have to triple by the year 2000 if oil's percentage of total energy supply was to be cut from 50 per cent to 25-30 per cent.

On the supply side, IEA studies indicated that producing countries could meet the expected growth in demand if they were assured of future markets and the long-term contracts needed to underpin investment.

William Hall adds from Oslo: Australia is planning a major expansion of its ports on the north-east coast to cater for the expected boom in coal exports over the next decade, an Oslo shipping conference was told yesterday.

Australia exported 40m tonnes of coal last year—mostly to Japan—and this is expected to rise to between 115m and 180m tonnes by 1990, and to between 180m and 290m tonnes by the year 2000.

British Shipbuilders in £19m orders

By William Hall, Shipping Correspondent

BRITISH Shipbuilders has won orders for three ships worth over \$40m (£19m), and is close to finalising several more from Scandinavian and Far Eastern owners.

For the first time in years, British Shipbuilders has won an order from a Norwegian owner. Thor Dahl of Sandefjord has ordered a sophisticated fast ferry at a cost of \$30m. In addition, Seaford Maritime has ordered two supply boats at a cost of \$8m.

The orders were announced by Mr. Robert Atkinson, chairman of BS, at a Norwegian shipping exhibition in Oslo.

Mr. Atkinson said that there were several more orders in the offing, but admitted that BS was not winning enough orders to sustain the company's target output at its current level of just over 400,000 compensated gross registered tonnes a year.

He said that the last 13 ships built by BS had all been delivered ahead of schedule.

David Buchan, in Washington, on why many industrial exporters keep a low profile U.S. still bears burden of Soviet embargo

"YOU WOULD think there would be more pressure than there is," a Commerce Department official said, almost querulously, about the fact that American industry is not lobbying the Government hard to ease its curbs on industrial exports to the Soviet Union, in the wake of President Reagan's lifting of the grain embargo.

While U.S. industrial exporters to the Soviet Union like to keep a low profile, they may have cause to complain because they are the only sector still bearing the burden of penalising Moscow for its foreign aggression.

Yet, they do not evoke the public sympathy of the individual farmer, and, collectively, do not carry the same political clout as farmers.

Thus, manufacturers who in the present climate call for liberalised East-West trade are regarded as vaguely unpatriotic. The Reagan Administration is still in the throes of reviewing its policy on high technology and heavy industrial exports to the Soviet Union, but officials caution against any assumption that the grain embargo decision sets a trend for freer trade in other sectors.

The present guessing is that the State and Defence Departments which favour keeping controls will win out against the Commerce Department and

its general export promotion bias, and the restrictions will stay.

The one exception is fertiliser exports to the Soviet Union by Occidental Petroleum. President Carter lumped these in with agricultural trade and banned the shipment of phosphates which Occidental, under a 20-year, \$20bn deal, had been shipping the Russians in return for ammonia to make chemicals in the U.S. Mr. Reagan has now permitted the phosphates to flow again.

This alone accounts for the increase in non-agricultural exports to the Soviet Union which the Commerce Department is projecting this year to rise to \$600m from an estimated \$450m last year.

The main purpose of the Administration's export control review is to see if the present

ad hoc sets of controls cannot be streamlined and simplified without detracting from national security. American businessmen are less bothered by the absolute level of controls than the delays in getting Government decisions on their applications according to Commerce Department officials who complain there is no "clear direction by government to export controllers."

The U.S., along with NATO countries and Japan, controls the export of some 125 categories of industrial items to the Soviet Union and the Communist Bloc, through the Coordinating Committee (COCOM) in Paris. But the U.S. also has three sets of extra restrictions. It controls 33 other categories, some of them technological and products unique to the U.S. Before the "detente" de-

cade, the list was longer: 494 categories in 1971 for instance;

● It also has special controls introduced by the Carter Administration on oil and gas drilling equipment to the Soviet Union.

● The Carter Administration last year expanded its post-Afghan invasion restrictions on Soviet-bound exports to include basic industrial technology deemed to help Soviet war potential such as steel mills or processes.

The General Accounting Office, an investigatory arm of the Congress, recently criticised these blunderbuss controls, saying in a report that more narrowly focused controls could better protect national security while lessening the burden on U.S. exporters and, for that matter, on Federal bureaucrats

who last year handled 80,000 licensing applications.

The grain ban was lifted because the White House argued it was ineffective as well as unfair to farmers and widely undermined by other countries providing Moscow with alternative supplies.

Some foreign companies and countries have undercut parts of the U.S. industrial controls, though the sums of money involved are much less than in the East-West grain trade.

One estimate is that the U.S. has lost \$280m in actual or proposed deals halted by controls imposed on non-agricultural exports by Mr. Carter in January, 1980. These comprise \$70m in contracts that could not be completed; \$100m in signed contracts which were then blocked, and \$110m in contracts which Moscow had first discussed with U.S. companies but then channelled to other countries.

The U.S. has found it difficult to get agreement or support from its allies in controlling basic industrial technology sales to the Soviet Union—the French Creusot-Loire steel plant, the German Kloeckner aluminium plant, for example, and most recently negotiations by a non-U.S. company to supply a new engine assembly line to the Soviet truck plant at Kama River.

Semi-conductor tariff reductions

AMICABLE SETTLEMENT of the U.S.-Japanese car controversy has paved the way for the two to accelerate tariff reductions on each other's semi-conductor products, according to Mr. William Brock, the U.S. Special Trade Representative, our Washington Staff writes.

The Reagan Administration

believes that the tariff agreement, reached "in principle" at last week's summit between President Reagan and Prime Minister Zenko Suzuki, is a further proof of the success of its policy of putting the minimum of overt pressure on Japan.

The new agreement, which must be ratified by the Japanese Parliament, would

lower both countries' tariffs on semi-conductors, the tiny memory chips that are a staple of modern day electronics, to 4.2 per cent of import value by next April 1.

This is a significant speeding up from the timetable set under the U.S.-Japanese negotiation in Gatt of reducing the barriers by 1987.

ADVERTISEMENT

INSIGHT INTO JAPANESE MANAGEMENT

Toshiba-Profit and technology are the driving force

Toshiba is one of the leading electrical manufacturers in the world.

Its sales in the year ended last March totalled £3.1 billion, and if Toshiba's various subsidiaries were all included, the figures would be £4.1 billion. The net profit after tax was £83 million or 2.6 per cent respectively. The Toshiba Group consists of Toshiba Corporation, parent company, and the 34 consolidated subsidiaries making or handling all kinds of electrical and mechanical goods. There are also more than 60 affiliates throughout the world closely connected with Toshiba.

Production ranges from nuclear and steam power plant to heavy duty electrical equipment, lamps and lighting, television receivers, video tape recorders, audio equipment, a wide range of domestic electrical appliances, computers, medical equipment, semi-conductors and various industrial electronic products.

A total of 98,000 men and women work for the Toshiba group. Its history goes back to 1875 when Mr. Hisakage Tanaka founded a factory for telegraphic equipment in Tokyo. In 1939 the firm merged with a company, almost as long-standing, which had made the first incandescent bulbs in Japan. They called themselves Tokyo Shibaura Electric, or Toshiba for short and eventually changed the official English name to Toshiba Corporation in 1978.

Toshiba's presence in London comprises: Toshiba Corporation's London Representative Office; Toshiba (UK) Limited; Toshiba Consumer Products U.K. Limited; Toshiba International Company Limited; Toshiba Medical Systems Limited; Toshiba International Trade S.A. (Incorporated in Brussels); Toshiba Corporation is now quoted on the London Stock Exchange.

Toshiba has two major different areas of operation in the U.K.—the heavy duty electrical industrial field including industrial electronics which is covered by Toshiba International Co. Ltd., in London, and the consumer electronics field, which comes under Toshiba UK at Frimley with a new factory, Toshiba Consumer Products, at Plymouth.

Toshiba International's Head Office in Ely Place prides itself on its historical associations. This was where the Bishop of Ely sent home for strawberries to please King Richard III, according to Shakespeare; it was also where, many years later, King Henry VIII dined. And it was where Mr. Suezaki Takabatake, Managing Director of Toshiba International told me how the corporation is setting about its task.

Takabatake: "Toshiba International's role is basically two-fold: Sale and procurement for overseas projects. We are selling a wide range of industrial machinery and electronics systems in international markets."

For instance, the company is doing very well in supplying pump-storage hydro-power plants to Eastern Europe, utilizing our remarkable higher pumping heads of 720 metres or so, as single stage reversible turbines.

And in the field of nuclear power, Toshiba has completed an 800,000 kw plant and is building another of 1.1 million kw. We are indeed increasingly involved in large-scale overseas plant contracts—sometimes with finan-



Mr. K. Hiya, Chairman Toshiba Consumer Products (UK) Ltd. Toshiba (UK) Ltd.



Mr. S. Takabatake, Managing Director, Toshiba International Co. Ltd.

cial backing from the Japanese government.

"Our company here also plays a procurement role for British and other EC equipment, which we can combine with Japanese products to make a package for Eastern European and Middle East projects."

Another development is Toshiba's entry into consortia, such as that with Boving for a £15 million contract to install four 40 Mw turbine generators for the Volta River hydroelectric project in Ghana. Toshiba led that consortium although it was a joint tender.

There is a similar hydro power plant under joint design with Siemens for Venezuela. We cannot survive by competing alone, so sometimes we must find partners and pool our respective strong points. The number of projects, after all, is not increasing, and the market is continually narrowing, competition getting more severe.

"It is very important for us to be in Western Europe because so many engineering and technical consultant companies here are acting for buyers of big plants in the Middle East, Africa and elsewhere. It is important to maintain good co-ordination with these consultants, and this is one of the main functions of my office in London."

We cannot survive by competing alone

Twenty sales staff, 5 of them Japanese, are kept on the road for this kind of work, with co-ordinating offices in Vienna and East Berlin, as well as local representatives.

Toshiba's overseas manufacturing establishments world-wide now number 25, of which 17 are in Asia and Middle East, 2 in South America, 5 in North America and one in Britain.

Consumer lines such as radios, TVs, refrigerators, rice cookers, and lamps are produced in the Philippines, Thailand, Malaysia, Iran and India.

A Tennessee plant is making TV sets and microwave ovens and there are semi-conductor subsidiaries in California and Mexico, an industrial motor plant in Texas, TV and audio equipment subsidiary in Costa Rica.

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features some of the best industrial relations practices to be found anywhere in British industry, and some that are quite new and that point the way for the future."

Everyone, from the senior management level to the shop floor, is paid monthly, wears the same uniform and shares the same canteen and facilities. And the whole workforce has a "say" in the running of the company by electing members to a 12-member advisory board which has access to all relevant information about the company's activities, enabling it to assist top management in maintaining top-line efficiency.

Said Mr. Hiya: "The only kind of 'them and us' situation we want at Plymouth is one where 'them' is the competition and 'us' is everyone working for Toshiba."

Yet even a giant like Toshiba faces problems of organisation. What kind of leader should it groom? When Mr. T. Doko, now the Honorary Chairman of the Keidanren (counterpart to the CBI), became the President of Toshiba in 1967, his expertise was in design engineering for steam turbines. His method of managing his workers was to open his office doors at 7 every morning for anyone in the company to come in and discuss operations.

Mr. Takabatake has definite ideas about the training of managers.

Takabatake: "The responsibility of a manager is to be a good conductor of an orchestra, or a good ringmaster of a circus, harmonising people with very different skills."

"The manager who has not experienced for himself the actual work will find it difficult to look after the company's affairs. The manager of the future will have to be trained by the 'spiral staircase' system."

Some of the best industrial relations

That means having varying assignments during one's career, with regards to geographical area as well as type of production.

For the future, Toshiba now invests 4% of its sales income into Research and Development. Some of its recent achievements in this area include fully automatic mobile robots, high performance optical character readers and one-chip micro-computers with LSI memories.

Toshiba's corporate philosophy has been variously stated, but here are some samples:

"Toshiba remains positive in its conviction that the future holds the solution to many of the problems that presently plague mankind. Man is a goal-oriented being and will continue to seek solutions to his problems, and this is his ultimate hope and salvation."

Next, a motto that the Toshiba President, Shioichi Saba, coined for his company says, "Profit is the source of corporate vitality, and technology is the driving force of corporate development."

More specifically, he outlines his company's principles of management as being: (1) priority investment in profitable endeavours and liquidation of unprofitable activities; (2) international diversification of business; (3) strengthening subsidiary companies; and (4) continuous development of new and better technology.

Finally, to quote a little background booklet put out for Toshiba's staff:

"Toshiba contributes to a richer and healthier life and the advancement of society through the creation of new values based on human respect."

UK NEWS

County council power now hangs in the balance

BY ROBIN PAULEY

A FEW Liberal and Independent county councillors in England and Wales now hold the key in deciding who will control the powerful Association of County Councils for the next four years.

Following last Thursday's county council election there are 19 Conservative authorities, 14 Labour, one Liberal, four independents and nine "hung" councils with no overall control.

The Conservatives, who previously had a strong grip on the ACC, can now count on only 78 of the 176 seats, compared with 89 needed for overall majority.

Hung councils wield significant control. If Liberal and Labour were able to come to terms, Labour could control the ACC.

The chances of that are remote, especially since the Liberals' affinity to the Social Democratic Party has strained possible ties with Labour, and the Liberals are thought to be more likely to join an alliance with the Tories anyway.

An analysis by Professor John Stewart of Birmingham University's Institute of Local Government Studies shows that if the Tories are to retain control the key people will be independents in Cornwall, Dyfed, Powys, Gwynedd or Clywd, or Liberals holding the power balance in Berkshire, Bedford-

shire, Leicestershire, Northamptonshire and Cheshire.

But the Tories could still be two votes short of a majority and even if everything goes in their favour are unlikely to have more than a majority of five on the executive council.

This means that full attendance will be vital at virtually every committee meeting if policies are not to be overturned.

The distribution of ACC seats is complicated: counties with a population of 1m or more have five seats, those with 500,000 to 1m four, and those with fewer than 500,000 three.

All parties are apparently working on the basis of "winner takes all seats" at the moment, in frantic wheeling and dealing to try to gain a majority.

But Nottinghamshire, for example, has had a long-standing gentlemen's agreement that the ruling party always gives one seat to the opposition.

Cornish independents have traditionally supported the Tories but were angered during the election campaign by the decision of the Conservatives to field candidates against them.

Northamptonshire adds to the uncertainty because it has always sent a mixed delegation to the ACC and might insist on continuing that tradition.

Whatever happens in the party meetings before the annual meeting next month, there will be a change of leadership. Sir Gervas Walker is out, since his county of Avon has fallen to Labour and there is no chance that the Tories will be offered any Avon seats.

The most likely successor will be Mr. John Horrell, the vice chairman, although Sir John Grueon, chairman of the policy committee and leader of Kent, is expected to make a strong bid if he feels he can command enough support.

Even if the Tories maintain control there will be no chance of such deals in the future.

The election results mean the Government is faced with a much more hostile local government than a year ago; the Association of Metropolitan Authorities has changed to Labour control, the phalanx of Tory support in the ACC has been diluted almost to impotence and the Greater London Council has changed to Labour control.

This leaves the Association of District Councils and the London Boroughs Association in Tory control—until next year's elections when the situation, at least in London, could change again to Labour's advantage.

TV and film companies back British media event

By Arthur Sandles

MOST OF Britain's major film and television production companies have combined to back a London Multi-Media Market—a proposed annual event intended to rival such occasions as the Cannes Film Festival.

Thorn-EMI, Rank, the BBC, Thames Television and Kodak are among the founder sponsors of the event. The first Multi-Media Market will be staged at the Tower Hotel and World Trade Centre, St. Katherine's Dock, London, in September, 1982.

The event is intended to bridge the gap between television and film sales markets. "This market will be the first one of its kind," said Lord Delfont, chairman of the London Screen Market Association, which will promote the event.

"Not devoted exclusively to film or television, this market will be a multi-media event open to all forms of screen entertainment, whether film, television, cable, satellite or cassette—if the picture moves, we trade in it."

Founder companies are paying as much as £2,000 a year to become members. The organisation already has considerable industrial support and the backing of the main trade unions.

Even with this support, however, the Multi-Media Market faces a tough task in carving a place in the international calendar. Mip-TV—the main international TV market—the Cannes Film Festival and the American film and television gatherings—are all held in the spring.

Britain is a major force in international film and television production, particularly in the field of "facilities houses"—small units usually with highly specialised facilities such as those in great demand for science fiction special effects.

"In a time of recession, British talent in the field of screen entertainment has never looked stronger and the leaders of Britain's film, television and video companies are now ready to promote this talent with all the entrepreneurial flair at their disposal," the new association said.

Davy claims process could bring lead free petrol in two years

BY SUE CAMERON, CHEMICALS CORRESPONDENT

THE DAVY design engineering group says it has developed a process which would enable Britain to change over to totally lead free petrol within two years—at a savings of about £700m. But the Department of Energy says there are drawbacks to the process.

The UK-based group has perfected a way of using gas to make a petrol additive called MTBE—methyl tertiary butyl ether. It says MTBE could be used as a complete substitute for the lead antiknock compounds which are put into petrol to boost octane ratings and ensure the smooth running of high performance car engines.

On Monday the Government responded to growing concern about the danger of lead pollution by announcing that the legal limits on lead in petrol were to be cut by two thirds to 0.15 grams a litre. The new limits will be brought in by the end of 1985.

The Government's move to cut lead in petrol is expected

to cost about £200m a year. About £120m will be needed to buy the extra crude oil required in refineries if petrol octane ratings are to be maintained. The oil companies are likely to have to spend up to £400m to modify existing refineries.

Davy said its process could cut the bill for reducing lead in petrol to £200m—the cost of building a plant to produce 1m tonnes of MTBE. It said two of these 500,000 tonne a year MTBE units could be built within two years and could make enough petrol additive to meet the UK's octane requirements.

MTBE could be used to give lead free petrol the required octane ratings—the required rating for four star is 97, Davy said. Its process would enable Britain to move to lead free petrol without having to buy extra oil and without making further modifications to refineries.

Last night there was speculation in the industry that at least

one petrol additive plant might be built at Nigg Bay on the Cromarty Firth in Scotland.

The Department of Energy yesterday cast doubts on Davy's claims for its new process because:

● The process would use some natural methane gas as a raw material and the British Gas Corporation, which has a monopoly over UK natural gas, is suffering from a shortage of supply. The methane might not, therefore, be available.

● The use of MTBE in car engines could lead to the risk of smog or acid rain forming.

● Lead compounds act as engine lubricants as well as boosting octane levels while MTBE does not. Petrol with an MTBE additive could therefore be successfully used only in new cars.

Davy responded by saying lead was not necessary in engines because of its lubricating powers, and denied the addition of MTBE would encourage smog and acid rain.

Government urged to support textile sector

By Rhys Davies

THE GOVERNMENT must be prepared to support domestic industries such as textiles which are engaged in adjustment and change, Sir Maurice Hodgson, the chairman of ICI, urged yesterday.

Sir Maurice, said after the annual meeting of the British Textile Confederation, protectionism was to be avoided, but inadequate pursuit of proper UK interests would provoke protectionist attitudes and seriously weaken successful industries which had a rightful place in Britain's future industrial base.

The textile industry should be able to expect government support of its demands for a strengthened General Agreement on Tariffs and Trade (GATT) multi-fibre arrangement in the renewal negotiations about to start.

Sir Maurice said the industry was entitled to expect that Government would deliver on its inflation promises.

"The current UK inflation rate is an average of two widely disparate numbers. Between January, 1980 and 1981 the prices of nationalised industries' goods and services increased by 27 per cent, while manufacturing industry prices increased by only 11 per cent. The Government should take a dose of its own medicine and set itself a target to become internationally competitive."

Earlier the newly-elected president of the BTC, Mr. Russell Smith, warned that the industry must make sure the benefits of increased activity when the recession ends were not seized by overseas competitors.

It was necessary to generate wider public awareness of the contributions which textiles and clothing made to UK national wealth. "In 1979 their net output was larger than motor vehicles from steel or coal mining," he said.

On the coming MFA negotiations, Mr. Smith said the EEC approach must be influenced by the fact that the Community is the largest market for textiles and clothing from the developing world.

"We must all play our part in assisting the advance of poor relations, but the Community is well in the lead. There are highly protected domestic markets in the U.S., Canada, South America, South Africa, Australia and in much of the Far East. Surely we must now mark time and let these other countries catch up by more equitably sharing our joint responsibility to the truly developing world."

Tax institute attacks Finance Bill

BY TIM DICKSON

THE GOVERNMENT'S "obsession with tax-avoidance provisions" in the Finance Bill was attacked yesterday by the Institute of Taxation.

In a letter to Sir Geoffrey Howe, Chancellor of the Exchequer, the institute said it was "deeply concerned at the extent to which all other considerations, particularly those of a commercial and practical nature," have been overridden.

In particular the institute is worried, as many accountants are, by the provisions of the new business start-up scheme. The scheme allows investment in new ventures to attract tax relief up to a maximum of £10,000 under certain conditions.

"In our view," said the institute, "there is a very real danger that the extensive conditions for the relief, and

potential pitfalls inherent in 17 pages of complex new legislation, may well deter many would-be investors."

"It would be most unfortunate if the scheme were to fail merely because the conditions to be satisfied were perceived as being too onerous."

The institute believes that at the moment the wording of the Bill could be used by the Inland Revenue to deny relief in almost every case.

In lengthy submissions on several aspects of the Bill the institute also questions the Inland Revenue's policy of pushing more of the administrative burden for taxation of benefits in kind on to employers.

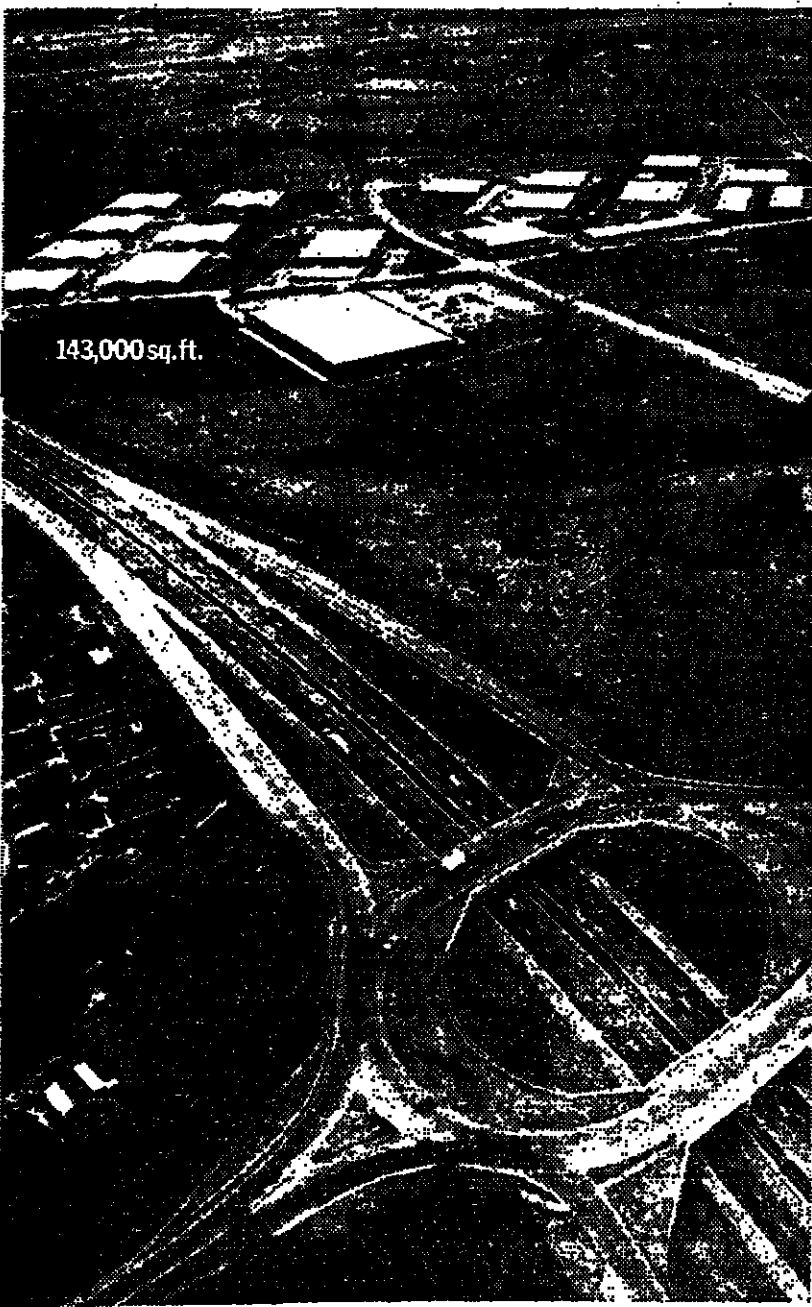
● About 300 people who use agencies to contract their services out to industries, including those in the North Sea, met in London yesterday to oppose

a 1981 Finance Bill clause which will alter their taxation. Clause 34 is intended to bring into the PAYE net those agency workers who set up limited liability companies after the 1978 Finance Act. This Act required agencies to deduct PAYE from payments to individuals but not to companies.

The proposed clause requires a deduction of 30 per cent to be made from payments to companies obtaining work through agencies. Companies will be entitled to set off the deduction against their corporation tax liability.

Mr. Stanley Mendham of the Forum of Private Business, which opposes clause 34, told the meeting: "Your MPs think you are evading tax. If you are going to be effective against the clause you must persuade MPs that you are not tax-evaders."

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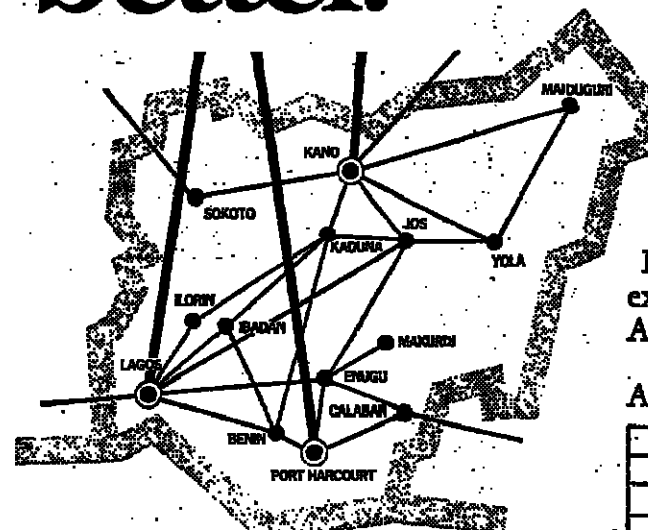
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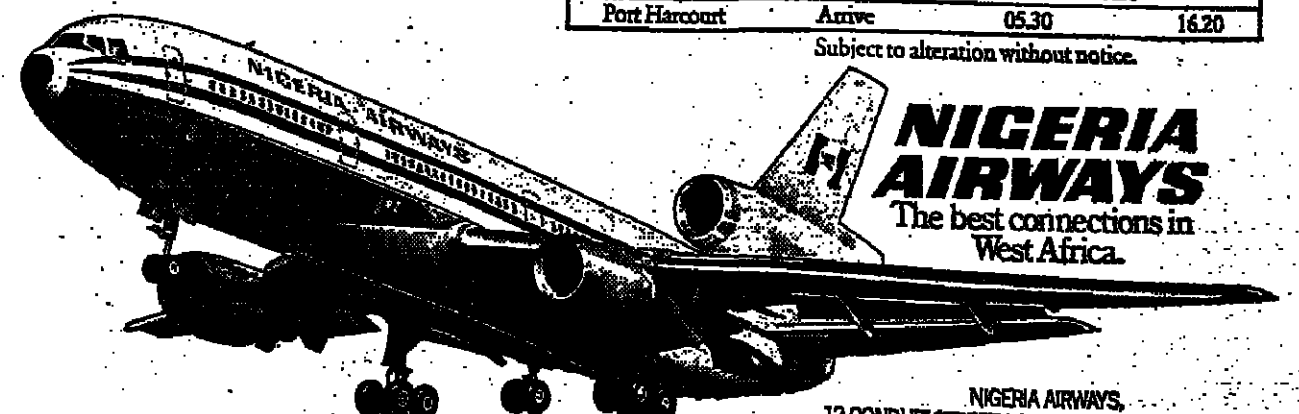
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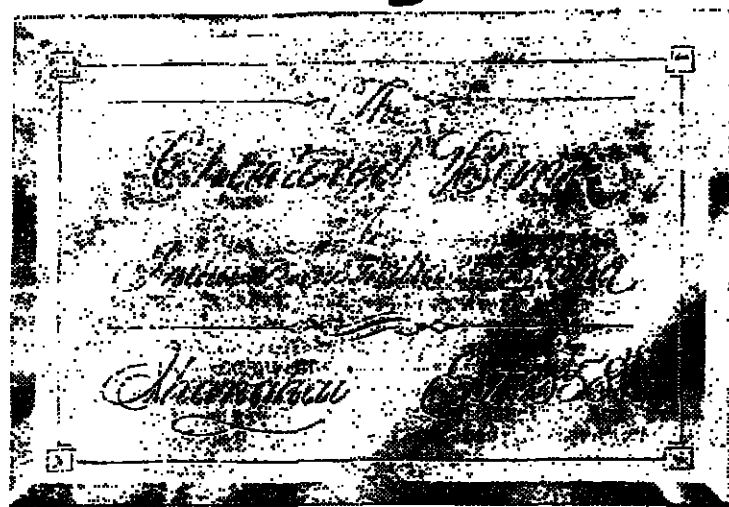
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|-------------------|--------|-------|-------|-------|-------|
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| Kano | Arrive | 03.35 | 03.05 | | |
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UK NEWS

BICC to go ahead with optic fibres at Shotton

By Elaine Williams

BICC, the leading UK cable manufacturer, is to proceed with a £15m project to make optic fibres at Shotton, North Wales.

The decision follows the company's threat in April to abandon its plans if the Welsh Office refused to grant the scheme discretionary interest relief under the Industry Act, 1972, section 7.

However, Mr. Nicholas Edwards, Welsh Secretary, agreed that the joint venture between BICC and the U.S. Corning Glass Company should receive a selective investment grant of £735,000.

Work will start immediately on construction of the plant which will create 150 jobs and make about 50,000 km of optic fibre a year, to replace conventional telephone cables used by the telecommunications industry.

BICC has taken an option on a 73-acre site in Deeside Industrial Park, Shotton, offered by BSC (Industry).

Deeside is designated a special development area because of the rundown of the Shotton steelworks over the past year, creating more than 8,000 redundancies. As such, a 22 per cent regional development grant is available to BICC.

The factory will be the first in Britain to make the high quality fibres necessary for the telecommunications market. It will be operating in early 1983.

Its main customer for the fibre developed by Corning Glass will be British Telecom, which is to modernise its telecommunications network in the mid-1980s.

The plant will also support BICC and Corning's efforts to increase exports to Europe and to gain overseas markets.

London Chamber backs fifth Heathrow passenger terminal

By Michael Donne, Aerospace Correspondent

A FIFTH passenger terminal at London's Heathrow airport would be more economic than a major development at Stansted or an airport at Mappin, according to the London Chamber of Commerce and Industry.

It said in a policy statement a fifth terminal on the Perry Oaks site at the western end of the airport would give unrivalled advantages of location and the most effective use of capital.

While accepting that development of Stansted, in Essex, would provide additional capacity for holiday, charter and scheduled flights, the chamber does not believe full-scale development of Stansted is the solution to the problem in London and the South East. It believes additional capacity at Heathrow would enable it to handle up to 53m passengers a year, against the maximum of

38m now envisaged with the development of the fourth terminal in the south-east corner.

A fifth terminal would also provide some relief while major modernisation and refurbishment of the other terminals was undertaken.

Although the Government and the British Airports Authority have dismissed the possibility of developing a fifth terminal at Heathrow, the chamber believes this is "premature," and that grounds for dismissal are inadequate.

Perry Oaks would yield up to 400 acres of land for another new terminal, with direct road access to the M25 motorway.

The alternative of further development at Stansted or Mappin would force airlines to split their operations inefficiently between airports, use

smaller aircraft, increase the number of aircraft movements in London and the South East, and inflict noise in new areas.

The chamber's views are supported by British Airways but are likely to be contested by local authorities and environmental groups around Heathrow, who have long campaigned against increased use.

Arguments for the development of Heathrow are likely to be given an airing when the Stansted planning inquiry starts in September.

In addition to environmental opposition there is likely to be argument in favour of alternative solutions, including development of both Heathrow and Gatwick.

The chamber's document has been sent to government departments, the Civil Aviation Authority, the Greater London Council and British Airways.

Car retail outlets fall by 2%

By Kenneth Gooding, Motor Industry Correspondent

SOME Japanese companies enlarged their dealership chains. Subaru was up 16 per cent to 100 outlets, Mazda up 7 per cent to 341 and Toyota up 4 per cent to 225 outlets.

Of the other UK-based companies, Ford shed 1 per cent of its dealers to 1,224 outlets, Talbot fell 5 per cent to 551 and Vauxhall was down 1 per cent to 397.

The figures, from the 1981 edition of Franchise Networks, show that most networks suffered a decline in sales per outlet last year—40 per cent in view of the 12 per cent drop in car registrations.

Companies which bucked the general trend were Volvo, up from 154 to 155 cars per outlet and three Japanese: Honda, up from 77 to 113, Subaru, up from

40 to 45 and Toyota, up from 138 to 179.

The biggest fall was recorded by the network selling Lada cars from the Soviet Union—down from 120 to 77 cars per outlet last year.

The severe recession in the commercial vehicle business had repercussions on the franchised networks: 114 or 9 per cent of Britain's commercial vehicle outlets disappeared last year, taking the total down to 1,139.

British outlets fell by 13 per cent to 784.

Franchised Networks 1981. Ronald Seneff and Associates, 1 Queen St., Bath BA1 2HE. £3.25.

● The importers of Lada cars are cutting the price of five models by an average of 5 per cent until the end of August.

Lifeboat institution spent £12m saving 1,215

By James McDonald

IT COST the Royal National Lifeboat Institution nearly £12m last year to save 1,215 lives from the sea, nearly £10,000 a life.

Inflation respected no boundaries and so the RNLI, in spite of the huge volume of voluntary effort within the organisation, was seeking £14m this year to maintain and improve its rescue service, the Duke of Atholl, its chairman, said yesterday. He was addressing the institution's annual meeting, at the Royal Festival Hall, London.

The Duke said that behind the bald figure of lives saved, the highest for five years, lay nearly 3,000 rescue missions "and many, many hours of

unrelenting endeavour, often in extreme cold, extreme discomfort and immediate danger."

Fund-raising from all sources (lotteries, appeals, charity race day, souvenirs, gifts, Christmas cards, in addition to donations and legacies) is itself expensive, as the institution's 1980 report shows. Of £11.5m expenditure last year £2.85m went on "lifeboat support—fund-raising and publicity."

The institution plans to accelerate its boat-building programme this year with the introduction of more lifeboats of modern design, said the Duke. At the end of last year the institution had a station fleet of 258 lifeboats, ranging from the large, 70 ft Clyde class

boats to the small, high-speed D class inflatable craft. There was also a relief fleet of 78 lifeboats. The cost of the boats ranges from about £350,000 for an Arun craft to about £3,500 for a D class inflatable.

The D class and Atlantic 21 rigid inflatables carry out more than half the institution's rescues.

In addition to its need for funds the institution depends on the risks taken voluntarily by lifeboatmen. No lifeboatman lost his life on service last year but about 430 have died since the institution's foundation in 1824. In that time 106,524 lives have been saved from the sea. The Duke said that although the number of rescues from

pleasure-craft had increased in recent years, the service was as vital as always to merchant and fishing vessels.

He presented bravery medals to lifeboatmen and awards for long service to voluntary fund-raisers. Silver medals were presented to coxswains Malcolm Macdonald of Stornoway, Ian Johnson of Troon and Charles Bowry of Sheerness.

Bronze medals were presented to coxswain Richard Hawkins of Great Yarmouth and Gorleston, and to Helmsmen Robert Reynolds of Cardigan, Graham White of Witherness, Frank Dunster of Hayling Island, Alan Coster of Lymington and Roger Trigg of Southwold.



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Civil Service unions will not agree to pay talks yet

By Philip Bassett, Labour Staff

CIVIL SERVICE unions' leaders today will decline the Government's offer of further talks on pay in a letter to Lord Soames, Lord President of the Council.

The refusal of the unions to talk for the present on the Government proposals until there are negotiations on the 7 per cent offer for this year will further increase prospects of an all-out strike next month after the present campaign of selective action.

The proposals are for flexibility over cash limits on next year's pay rise for the 530,000 white-collar civil servants, and an outside inquiry into their pay in the long term.

The letter, from Mr. Bill Kendall, secretary-general of the Council of Civil Service Unions, was approved by its major policy committee yesterday.

Mr. Kendall will underline the unions' anger at the discrepancy between the 7 per cent offered civil servants and the 11 per cent rise expected to be announced for the armed forces.

The letter will repeat the unions' case that the 7 per cent offer should go to arbitration, though reports yesterday that it would contain a hint that the unions might guardedly consider the offer's going to a non-binding outside inquiry seem unlikely to be borne out.

Left-wingers in the Civil and Public Services Association reduced the majority of moderates on the national executive, though the Right retains control of the union. It was a low poll.

The Left won three more seats on the 26-strong executive. The division now is Right 17, Left 9, or 18-10 including the two vice-presidents.

The figures do not truly reflect Left gains in the year since the now outgoing Right dominated executive swept the previous year's Left-led executive from power by 20-6 in a landslide victory to give a division at the New Year of 24-2.

Mrs. Kate Losinska, CPSA president and the union's leading moderate, said after yesterday's result that calling of runners-up as replacements for

executive members "could very easily happen." Three of the runners-up are Left-wingers. Voting ran close at the top, and there were recounts.

Mrs. Losinska beat off a challenge to her presidency, winning 26,425 votes to 16,496 for Mr. Len Lever, a middle-of-the-road candidate, and 15,351 for Mr. Kevin Roddy, the Left candidate and the union's leading Militant Tendency member.

Under CPSA rules Mrs. Losinska retires from the presidency after this year for at least 12 months. If the Right secures the presidency again next year, probably with either Mrs. Pat Womersley or Mr. Charlie Elliott, first and fourth respectively in the executive voting, it is unlikely that Mrs. Losinska would stand against a sitting Right-wing president, who might try for the full three-year term of office.

Delegates reaffirmed the principle that introduction of new technology in the Civil Service should be accompanied by a shorter working week and not by job losses.

Delegates also agreed to a principle that introduction of new technology in the Civil Service should be accompanied by a shorter working week and not by job losses.

Midland Bank hit by computer staff strike

By Our Labour Staff

ALL MIDLAND BANK'S main computer and cheque clearing operations were paralysed yesterday by a strike of data-processing workers, engineers and other members of the Banking, Insurance and Finance Union.

The strike, lasting one shift cycle and spread over the period from Monday night to this morning, halted all cheque clearing, which is carried out at the Coopers Row computer centre in London.

International transaction work handled at the bank's Pudsey centre in West Yorkshire and branch statement processing at the Boodle and Brent computer centres were also stopped. A small amount of work is understood to have been carried out at the bank's computer operation in London's West End.

The effects of the stoppage — mounted over pay — in terms of work backlog will affect the bank's operations for most of this week. The bank claimed, however, that inconvenience to customers would be minimal.

The union is taking action in protest at a 10 per cent pay increase which the five British clearing banks are offering to Biffu.

ILO probes 'breach of code'

Gareth Griffiths looks at complaints against the UK in civil service dispute



THE FRENCH director general of the International Labour Organisation, M. Francis Blanchard, yesterday received a formal request at his office in Geneva from the Trades Union Congress to examine an allegation that the British Government has flouted an ILO convention in its handling of the civil service dispute.

The TUC says the Government has broken convention 151 of the ILO's code which covers industrial relations in the public sector.

In particular the TUC submission concentrates on articles seven and eight of the convention which are concerned with the "full development and utilisation of machinery for negotiation of terms and conditions of employment and the settlement of disputes."

The convention has the status of an international treaty and can only be cancelled after 10 years.

Yesterday's move is more of an embarrassment than a threat to the Government. The ILO essentially sets standards to improve the position of workers. Its only political power, like other UN agencies, is a moral one.

The TUC in its complaint to the ILO argues that the Government's unilateral decision to scrap the Civil Service pay research system and impose the 6 per cent cash limit on pay settlements goes against convention 151.

This is the second time the British Government has been taken to the ILO for allegedly breaking conventions. In 1962 the National Union of Bank Employees, now renamed the Banking, Insurance and Finance

Union, took the government to this month.

The NUPE maintained that it was not permitted to organise freely in the various clearing banks. A government inquiry ensued and the affair sorted itself out by 1964.

The TUC now expects an interim judgment in a couple of months time and is convinced that the Government is likely to take action to avoid being criticised by the ILO.

TUC officials also argue that apart from the ILO's impact on the civil service dispute, which it discounts as slight, there is an important principle at stake affecting public sector employees.

Although its influence is primarily moral, the ILO has seen some tangible results. The Court of Inquiry under Lord Pearson into the British Merchant Shipping Act stemmed from the ILO's findings that British masters of ships had too much power over their crews, which needed to be reduced.

The organisation has also attracted some top industrial relations practitioners. Professor Sir John Wood, chairman of the Central Arbitration Committee, is one of 18 independent experts that each draw up the ILO report on labour conditions throughout the world. The 1981 report is to be published later

stay of the ILO's thrust to improve labour standards and cover a wide range of subjects. These include industrial diseases, the prohibition of forced labour, minimum maternity wages, the employment of children, young people and women, compensation payment, and protecting human rights.

The governing body meets three times a year and represents 58 Government members, 15 employer members and 14 trades union members. The governing body meets just before the annual three and a half week conference each June and it is at this meeting that the TUC hopes its case will be considered.

Each member country has four representatives at the conference, two from the Government and one each from employers' organisation and the national trade union organisation.

Much of the governing body's key work is done by its committee on freedom of association which examines breaches of the right to organise freely. The committee has examined more than 550 complaints since it was created in 1951.

Investigations can take several months. Once a complaint has been received by the ILO, the government concerned can give its comments.

The TUC is afraid that the Government, either through the Department of Employment or the Civil Service Department, will delay its comments so that no action is taken until after the June conference. The next meeting of the governing body is then in November.

Top grades urge tougher action

By John Lloyd, Labour Correspondent

EXECUTIVE GRADE civil servants yesterday overwhelmingly endorsed the strategy, now approved by unions representing the bulk of civil servants, to intensify strike action from early next month.

The conference of the Society of Civil and Public Servants meeting in Blackpool voted by about 20 to one for an executive motion which called for a further escalation of action in line with decisions taken in the past week by the taxmen's union — the Civil Service Union — and the Civil and Public Servants' Association.

The motion was amended to harmonise it with the other unions' decisions and contained no specific reference to all-out action over a defined period.

But Mr. Gerry Gillman, the

SCPS general secretary, said after the vote: "We are now instructed to campaign to get a longer stoppage."

It is likely that at the crucial meeting of the Council of Civil Service Unions to co-ordinate the various decisions of union conferences and decide on how action is to be intensified will be brought forward to next week from the scheduled date of May 26.

Union leaders believe the tide for militancy is running strongly, and that it must be ridden confidently if they are to retain control.

The Society of Civil and Public Servants motion also commits its members in the Department of Employment and the Department of Health and Social Security to join selective

strikes. This is almost certain to mean action by the critically-placed computer operators and the consequent stopping of giro cheque payments to the unemployed, the sick and other claimants.

However, union members will be instructed to make payments manually to avoid hardship. Mr. Gillman said that this would inevitably mean delays and overpayment, but the main thrust of the action would be felt by the administration.

The mood of the conference yesterday was highly charged. Delegate after delegate emphasised in the debate that the service would never return to the same relationship with government, and that the present Government had wholly lost the support of civil servants.

Picketing test case adjourned

A HIGH COURT action, which could be the first to test the Government's secondary picketing laws, was adjourned for three weeks yesterday.

The action, under the 1980 Employment Act, is described by union officials as the first case of its kind. An Essex company is attempting to stop what it claims is secondary picketing of its premises.

Chloride Automotive Batteries had already obtained a temporary injunction banning the pickets from its premises at Chequers Lane, Dagenham.

Scargill launches bid to lead miners' union

FINANCIAL TIMES REPORTER

MR. ARTHUR SCARGILL, the Yorkshire miners' leader, launched his campaign to win the election for presidency of the National Union of Mine-workers on the retirement of Mr. Joe Gornley.

Speaking at the annual conference of the union's South Wales area, at Porthcawl, Mr. Scargill, yesterday he told delegates: "If this sounds like a manifesto, then you're damned

right. It represents an election manifesto."

"I am putting myself forward as a candidate in this election because I want to see a union prepared to act on national conference decisions, prepared to be accountable to the members at all levels."

"I want to see a union prepared not to collaborate with the National Coal Board but prepared to fight the board in

the interests of those it represents."

"But if the price of winning the presidency is to compromise my views or compromise my principles, then you can keep the job."

Mr. Scargill told the 200 delegates he would base his programme on total opposition to pit-closures on grounds other than the exhaustion of coal reserves. He said he would be

prepared to strike on that issue.

Mr. Emyr Williams, the South Wales president, has already called on his 26,000 members to vote 100 per cent for Mr. Scargill in the election.

Today, Mr. Williams and his area executive will also call at the conference for the £100-a-week minimum with differentials for higher-paid workers that now forms a part of Mr. Scargill's election programme.

Ford men fight disciplinary rules

FINANCIAL TIMES REPORTER

STRIKE LEADERS at Ford's Halewood car plant, Merseyside, warned management yesterday that strikers were taking the company on in a determined bid to get rid of the new disciplinary code.

The dispute has led to an all-out strike since Monday by 10,000 workers at Halewood. It remained in stalemate yesterday with concern from both sides that the stoppage could be prolonged.

Mr. Steve Broadhead, convenor of the metal-stamping and body plant, said there were no plans for talks.

He said: "The wealth of ill-feeling against the new disciplinary code is so strong that we are taking the company on in a determined bid to get rid of it. The men have really had

enough and are demanding to be treated in a civilised manner."

The dispute follows introduction of the code last November. Under it men who are suspended or laid-off as a result of strikes in one shift are also laid-off in the following shift.

The company said yesterday that on present production targets some 2,700 vehicles will have been lost by this morning because of the stoppage, at a showroom value of £12m.

A mass meeting of striking Mini Metro workers yesterday rejected for the second time union leaders' pleas for a return to work.

The 1,700 strikers at Longbridge, Birmingham, threw out the formula for ending the five-day-old strike which has

crippled production of both the Metro and Mini.

Full-time officials of the transport workers' union had backed shop stewards' recommendations that the men to return so that talks could go ahead with management.

The strike began four days ago when 45 trimmers, who finish interiors, said they could not keep pace with increased Metro production. Others walked out in sympathy and BL laid off 2,600 others as production was halted.

Plans to speed up BL's progress to car union leaders at a special meeting in London yesterday. The company had originally hoped to spread the redundancies over the next two years.

Union votes against N pull-out

By Our Labour Correspondent

THE ELECTRICAL and Plumbing Trades Union yesterday voted down, by a 2 to 1 majority, a resolution which "applauded the statement by Leader of the Labour Party to remove nuclear weapons from this country."

At the same time, the 440,000-strong union renewed its support for Britain's membership of Nato and for multilateral disarmament.

Mr. Edward Sabino, a delegate from Liverpool moving the motion on unilateralism, said: "The problem with multilateralism is that it just doesn't work. It has been tried and it has been seen to fail."

Replying to the debate, Mr. Frank Chappel, the union's general secretary, said: "The awful fact of the matter is that the balance of terror has worked."

The only wars there have been are where those with a superiority of conventional weapons have imposed their will on others."

ICL staff to seek 15% pay increase

By Guy de Jonquieres

ICL's LARGEST union, the Association of Scientific, Technical and Managerial Staffs, will ask the company's new management today for pay increases totalling about 15 per cent.

The previous management, which was changed earlier this week, had warned the union that ICL's precarious financial state would mean that employees would have to accept a pay freeze during the coming year.

ASTMS officials will also be seeking to sound out the new management's views on future staffing levels. Soon after his appointment on Monday as ICL chairman, Mr. Christopher Laidlaw said that he could not give any guarantee that he would not seek further redundancies in ICL's worldwide workforce of 32,000.

But Mr. Peter Ellis, ICL's deputy managing-director, said yesterday that if ICL had gone ahead with recent proposals to set up a joint venture with Sperry Univac, it would probably have been required to

make "substantial reductions" in employment.

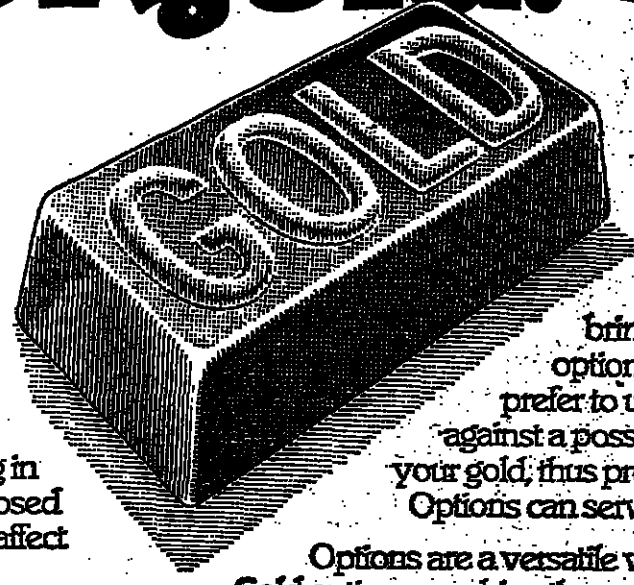
The difference between the manpower levels under ICL's new management and those which would have resulted from a link with Sperry Univac would have been numbered in thousands.

According to Mr. Paul Lyet, Sperry's chairman, the formation of a joint venture with ICL would have meant about 3,000 job losses at the British company. But ICL management believes that the figure would have been closer to 5,000.

Mr. Lyet claimed that ICL's former management had already made a reserve on its books for 1,500 redundancies as a preliminary to discussions with several foreign competitors on possible joint ventures and associations.

He said that such redundancies might be needed even if ICL continued as an independent company. The new management has terminated discussions on collaboration with foreign competitors.

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Ambulance strike threat grows

By Pauline Clark, Labour Staff

A CALL for ambulance to start a programme of national 24-hour strikes if their 8 per cent pay offer is not substantially improved was backed by 300 health service delegates at the National Union of Public Employees' annual conference yesterday in Bournemouth.

The vote was by the health service section of the union, which included delegates from ambulance services in many parts of the country. It supported a militant resolution from the ambulance men's London North West branch

The union represents about two-thirds of Britain's 18,000 ambulance men. It is consulting all its ambulance service branches on whether they want to take action if their 8.5 per cent pay offer is not improved.

Mr. Bob Jones, NUPE national officer, said the ambulance men should be considered part of the country's emergency services. "It is high time that pay negotiations for this essential group was put right outside the arena of industrial disputes."

Mr. Patrick Jenkin, Social

Services Secretary, said yesterday in reply to a parliamentary question that average earnings for leading and qualified ambulance men would rise, to about £184 and £166 respectively in London and to £163 and £142 elsewhere, under the terms of the latest offer. The offer is of a rise in basic rates by 7.5 per cent and an extra day's leave taken over 15 months for most staff.

The union said the figures were too high and that earnings were boosted by excessive overtime.

UK NEWS — PARLIAMENT and POLITICS

Labour Left discovers a new entente cordiale with France

By John Hunt, Parliamentary Correspondent

MRS. THATCHER usually arrives in the Commons with the adrenalin flowing after she has been hobnobbing with foreign heads of state. Yesterday was no exception as she dashed back from Chequers where she had been holding talks with Chancellor Schmidt of West Germany.

But the Labour Party which faced her at Prime Minister's Question Time seemed to have undergone a mysterious transformation since the weekend. After years of hating the French on every possible occasion, the Left-

wingers had suddenly discovered a new entente cordiale in the wake of the French presidential election. The plot became more and more confused as the events on the other side of the Channel got intertwined with Mrs. Thatcher's monetarist policies and last week's county council elections. Even the raving street gangs of West Side Story were brought into the fray.

Mr. Tim Repton (C, Mid Sussex) was called to order by the Speaker when he started to speak an old French proverb. Translated into

English, it turned out to be the rather mundane observation that "new brooms sweep clean," apropos the French election and Britain's Common Market problems. Cautiously the Prime Minister declined to join in the French leaders. The problems of reform of the Common Agricultural Policy and the budget remained and the Government was determined to seek solutions.

Opposition leader Mr. Michael Foot, sometimes depicted as a Robespierre, had more of the Voltaire

touch as he thanked Mrs. Thatcher for congratulating M. Mitterrand on "his great victory for Socialism."

Mr. Foot appeared to think that a new enlightenment had taken place in France and that this proved there were real alternatives to policies of mass unemployment — the same message given to the British Government in the local elections here.

Coolly Mrs. Thatcher pointed out that she sent congratulations to anyone elected under a democratic system, including those in West Berlin where socialism had been

defeated.

To rub in the message, she recalled that Mr. Andrew McIntosh, who was ousted as Labour leader of the GLC by his own Left-wingers, had observed "the danger to the Labour Party is so great we must expose what is going on. It is gang warfare, just like the Jets and the Sharks."

Mr. Christopher Price (Lab., Lewisham, West) thought there was not much logic in the Government's insistence on a 7 per cent pay offer to the Civil Service. But Mrs. Thatcher made it clear that in this matter she preferred

tonic efficiency to Gallic logic. Only that morning Chancellor Schmidt had told her that his civil service had settled for 4.3 per cent.

From these lofty matters the House turned to the Government's new proposals for payment of benefits — a scheme that has worried many of Britain's 22,000 sub-postmasters.

But here again the Labour Party seemed to have suffered a change of character. Mr. Norman Ashton, Labour Party treasurer and a leading Left-winger, suddenly appeared as the guardian of

the petty bourgeois and denounced the proposal as confirming the "class character" of the Tory Government.

No doubt in France such a scheme would bring thousands of provincial postmasters onto the streets throwing tomatoes and overturning vans. But Mr. Norman Ashton, Labour spokesman, contented himself with the prediction that if the Government continued on its present course it might yet see a mass demo outside the DHSS headquarters at the Elephant and Castle.

Rees defends additional tax relief on gifts

BY IVOR OWEN

IN ORDER to meet its election pledges fully the Government will have to provide relief from Capital Transfer Tax on lifetime gifts which goes beyond that afforded in the Finance Bill. Mr. Peter Rees, Treasury Minister of State, told the Commons last night.

He flatly rejected Opposition charges that the Government was using revenue gained through impositions on the less well-off sections of the community to finance "massive handouts to the rich."

The concession on lifetime gifts is expected to cost the

Inland Revenue £2m in 1981-82 and £4m in a full year. Labour MPs called for the rejection of the clause embodying it.

Mr. Robin Cook, who led the Opposition attack, contrasted the concession granted on CTT with the decision to bring unemployment benefit and other Social Security payments into tax for the first time.

He accused the Chancellor of having been "petty and vindictive" towards the unemployed and workers who went on strike while being "warm and generous" to those like the Duke of Westminster, who

owned vast and wealthy estates.

"The Opposition believe that at a time when the Chancellor cannot afford to raise thresholds and brings into tax 1,200,000 low-paid people for the first time and puts a new imposition of tax on the unemployed and strikers, it is an insult to those very people to say he can afford this kind of largesse to the Duke of Westminster."

Mr. Cook protested that the clause would lead to dramatic cuts in CTT payments. A very rich couple, he said, could make a gift of £2m to their children,

would be able to secure a tax remission of \$445,000.

Mr. Rees accused Mr. Cook and other Labour MPs who argued in similar vein, of acting in "a rather demagogic way."

He declared: "There is no hardship to the rich—but some shading by relief of the burdens imposed on them."

He maintained that the cost of the clause was not a very large sum to pay to introduce a small measure of balance.

Mr. Rees stressed that the relief offered by the clause was far less than the amount which

would be required to bring the burden of CTT down to what it was on lifetime transfers when the tax was introduced in 1975.

He described the concession provided by the clause as going a "certain distance" towards the fulfilment of the pledge on CTT included in the Conservative election manifesto.

He accepted that some Government supporters would say that more needed to be done and for that reason, he had already acknowledged that they had a case. The clause was approved by 55 votes (189-134).

New Lloyd's Bill clause would limit legal action

By John Moore

LOYD'S OF London, the UK insurance market, has prepared a new clause for its Bill of Parliament for improving the market's self regulation, which restricts the legal action that may be taken against officers of Lloyd's by members of the Lloyd's community.

The clause, prepared in response to criticism by some underwriting members and MPs, was presented to an opposed Parliamentary committee yesterday by Mr. Peter Boydell, QC, representing Lloyd's.

Mr. Boydell told the committee, chaired by Mr. Michael Meacher (Lab., Oldham W), that "this clause is now so limited a restriction that we strongly commend it to the committee."

A wide ranging legal indemnity, enjoyed only by the Privy Council and the Crown, had originally been placed in the Bill.

This was withdrawn as a result of opposition and it was later agreed that any indemnity could only be introduced by bye-law with the approval of Parliament.

Now the clause has been placed back in the main body of the Bill, although modified extensively, to satisfy Parliament's wishes that the clause is introduced as primary legislation.

Benn call for troops withdrawal heralds campaign on Ulster

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

MR. TONY BENN yesterday signalled his determination to make Northern Ireland a major issue in his campaign for Labour's deputy leadership and to get calls for the withdrawal of British troops from the province on the agenda at this year's party conference.

In a move he has been planning for several days, Mr. Benn yesterday called for the phased withdrawal of British troops from Northern Ireland, as part of a major new initiative in Ireland.

In their place a UN peace-keeping force might be brought in while the people of Ireland negotiated a settlement among themselves.

In his strongest intervention yet on the question, he effectively endorsed the Left's calls for a united Ireland. The partition had been a "crime against the people of Ireland."

The British had no long-term future there as the problem was essentially one for the Irish themselves to solve.



Benn: Partition was a "crime against the people of Ireland"

Mr. Benn appeared to be suggesting that a Labour Government should not necessarily feel bound by the guarantees which successive governments have given not to alter the status of Northern Ireland without the approval of the majority of the people there.

Interviewed on BBC Radio, he said he believed there was no future in a policy which hinged on a pledge that left British troops permanently in Northern Ireland and prevented the Irish people from coming together and finding a solution themselves.

Mr. Benn has argued before for a withdrawal of troops, but his call yesterday came at a time when the whole question of Northern Ireland is very sensitive indeed, within the Labour Party.

He was strongly opposed to the way Mr. Michael Foot, the party leader, backed the Government over its refusal to concede to the demands of Mr. Bobby Sands, and on Monday night Mr. Benn and Mr. Foot again clashed over the question of political status for hunger strikers.

His view seems to be that the deadlock will not end until a time-scale is established for the withdrawal of British troops. He said yesterday that there was now a very wide feeling that the present policy had "reached a dead end and that the idea of maintaining a standing army in Northern Ireland to maintain law and order without a political initiative had failed, is failed and is likely to fail."

The real question, he said, was not about prison conditions but whether Britain could maintain an army in the province and hope to solve the problem.

"There is a view and I hold it very strongly, that the partition of Ireland was a crime against the Irish people and that the legitimate objective for this country is to bring about conditions where the Irish people can solve the problem elsewhere."

The time had come, he said, when Britain might have to ask the UN to set up an international commission and ask for a UN peacekeeping force. When that force was established, British troops could be withdrawn.

He had been persuaded all his life that the British military presence in Northern Ireland was a major part of the problem. He did not claim to have any easy solution, but insisted that it was essential there was a proper debate on the subject.

Such debate, Mr. Benn claimed, had not taken place before because people had been so nervous they had "huddled around a policy which has in effect failed."

Meanwhile, Mr. Stephen Ross, the Liberal spokesman, called for an all-party group of MPs to invite senior representatives of Ulster's main political parties to visit the Maze Prison and interview prisoners and staff to see if there was any way of "healing the present impasse."

CBI calls for independent check into dawn raids

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE CONFEDERATION of British Industry yesterday called for an independent check on the European Commission's controversial investigative powers to enforce its competition policy.

In evidence to the House of Lords select committee on the European Community, the CBI suggested that an "independent person" should be appointed to oversee the Commission's procedures in enforcing competition.

The European Commission has wide-ranging powers to investigate companies it believes are contravening the EEC competition laws. In particular, the Commission can visit any company's premises without warning, copy documents, and question staff.

Such investigations, known as dawn raids, have been carried out some 12 times in the UK in the past two years. One of the most recent companies to be investigated in this way was ICI in December of last year.

The CBI believes that a senior Commission official should be appointed to make sure such raids are carried out in a "fair and objective way."

But the CBI acknowledges that there is still a need for surprise raids to be carried out to prevent companies destroying evidence of an anti-competitive practice.

Move to elect peers rejected

Financial Times Reporter

A TORY backbencher's move to allow up to 250 members of the House of Lords to be elected by proportional representation failed in the Commons.

Sir Brandon Abys Williams (Kensington) was attempting to introduce his House of Lords (Elections) Bill, which would give only elected members the right to vote on legislation.

British Gas must cut costs

BRITISH Gas Corporation has been told by the Government that it must aim to reduce its operating costs by 5 per cent over the next two years.

Mr. Norman Lament, Parliamentary Under-Secretary for Energy, told the Commons yesterday that the performance objective of a new move within nationalised industries—covered the period 1980/81 and 1982/83. The target excluded the cost of gas purchases.

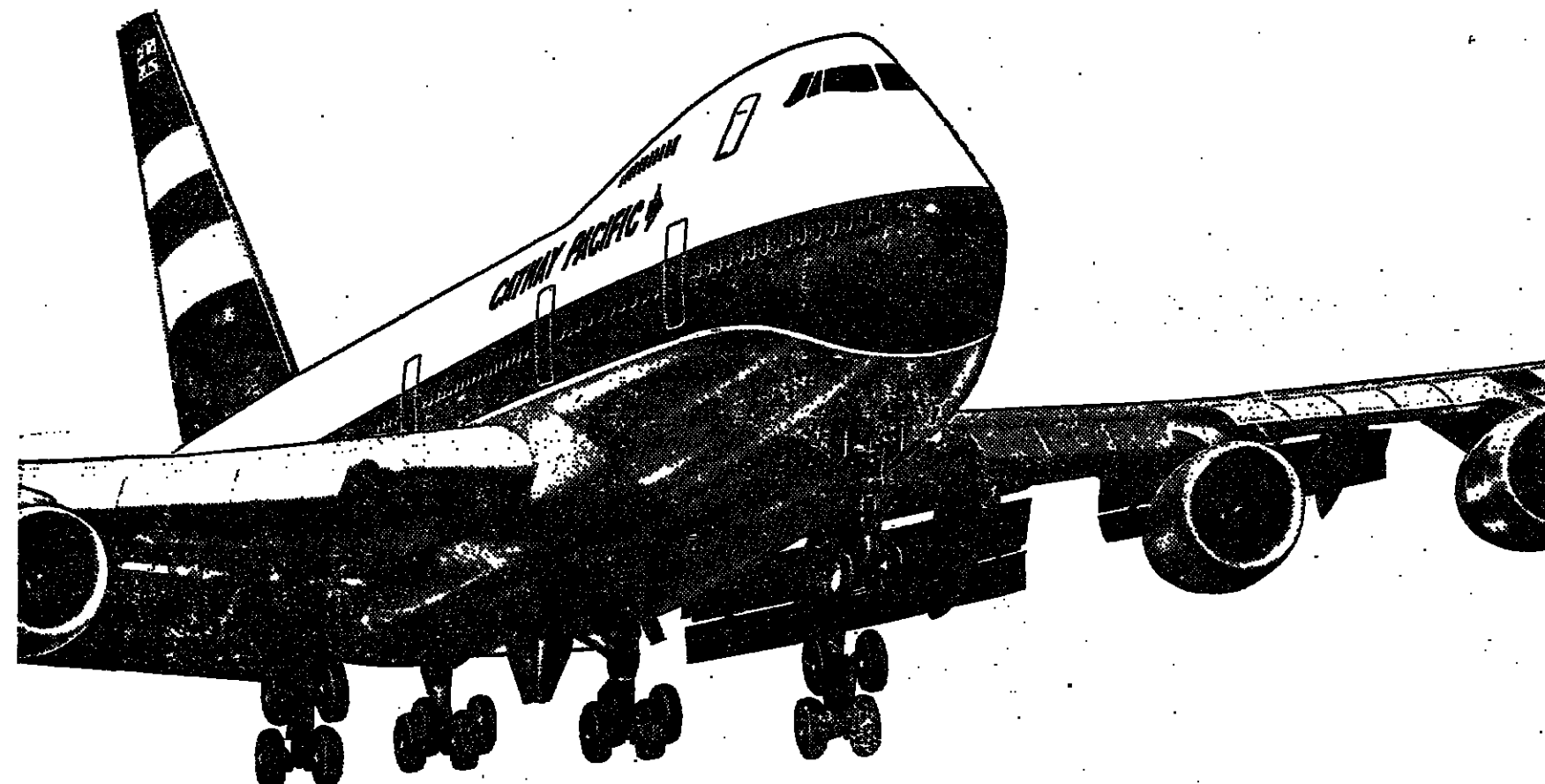
SDP plays down poll findings

By Elinor Goodman, Lobby Correspondent

THE Social Democrats yesterday tried to play down the latest opinion poll showing a big drop in support since their highly publicised launch. They insisted they had never placed much faith in polls which showed support for the new party at its highest and by the same token they would not allow themselves to be cast down by the latest findings.

Nevertheless, the poll carried out by Marplan and published in yesterday's Guardian, confirmed the Social Democrats' fears about the difficulty of keeping themselves in the public eye once they had placed the launch had died down.

It showed that if there was a general election now only 10 per cent would vote for the SDP. This compared with 48 per cent for Labour and the 26 per cent who said they would vote Social Democrat at the time of the launch.



HONG KONG DAILY NEWS

A Cathay Pacific exclusive

From July 1st there will be only one airline operating a daily, one-stop service between London and Hong Kong — Cathay Pacific. And Cathay Pacific is the only airline that has over 380 flights a week between Hong Kong and all the major cities of Asia, and on to Australia.

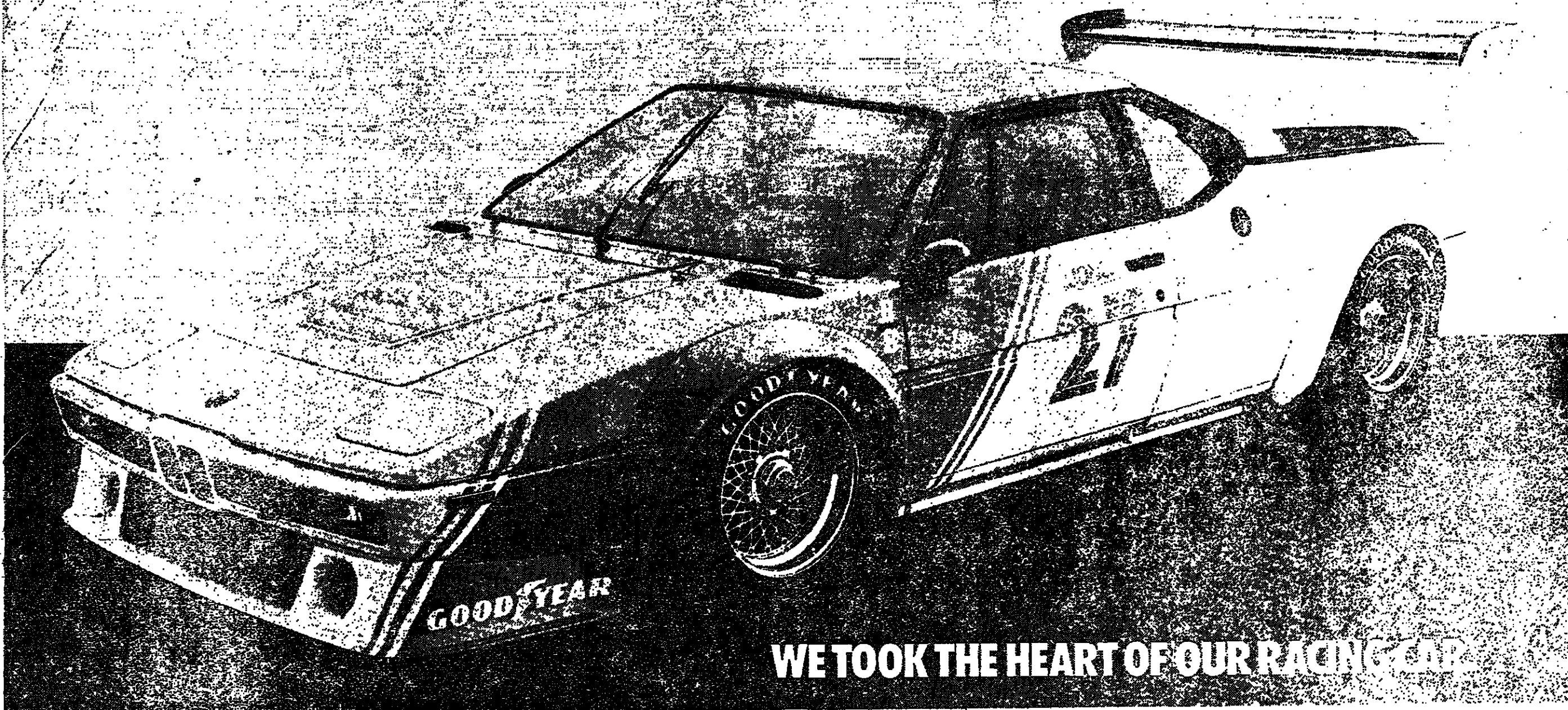
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The Swire Group

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BMW have never felt that ostentation served any useful purpose. So this new addition to the BMW 5 Series range doesn't flaunt its additional performance.

Only an aerodynamic spoiler hints at what lies beneath the bonnet: a six cylinder 3.5 litre fuel injected engine, which, in the racing version above, produces 470 bhp.

In this version, developed by BMW Motorsport for everyday use, it develops 210 bhp. So it's in no way being strained beyond its limits.

And without needing the extravagance of 12 cylinders or turbo-charging, it can reach 60mph in approximately seven seconds.

This is not, however, one of those high

performance engines whose sheer brute force almost bullies you to drive faster than you want to go.

It's perfectly happy to dawdle along through traffic in top. And then, even below 1,000 rpm, it can pull away without snatch or shudder.

Nor is this one of those intimidating machines whose performance is almost unstoppable. For, along with the carefully developed suspension, 10" diameter disc brakes are fitted on all four wheels.

A precaution which results from our conviction that a car's braking should always be faster than its acceleration.

We're also convinced that engineering efficiency rather than just raw performance is the criterion by which any car should be judged.

So we've ensured that the M535i uses up to a third less petrol than those few cars that are as fast.

And that it can comfortably take five people and their luggage, instead of two people and their attache cases.

A fact which prompted the Financial Times, who know a good investment when they drive one, to observe of the M535i "It really does make a nonsense of cramped and nervous supercars costing more than twice as much."

There will, of course, be those for whom the notion of a race bred engine is more than their driving style actually needs.

Which is why the BMW 5 Series offers you no less than five different engines, so you can have exactly the amount of power that you want.

And though the performance of individual engines is more restrained, it is never compromised.

The two litre 520, for example, offers you a sophisticated in-line six cylinder engine. Instead of resorting to the cruder configurations that seem to tempt mass produced cars in its class.

Nor, too, is the character of any of the cars in the BMW 5 Series range ever compromised.

Each one remains a driving machine, tauter and more solid than cars whose drivers demand less.

Because each one remains a BMW: a car whose heart is in exactly the right place.



THE ULTIMATE DRIVING MACHINE

TECHNOLOGY

Package software set for boom

BY ALAN CANE

U.S. COMPANIES spent between \$1.524bn and \$1.524bn last year creating new computer software or keeping their old programs in good shape.

Only about \$1.524bn of this was spent with IBM and the independent software houses, giving one measure of the potential market for packaged computer software.

That market in the U.S. is growing between 30-35 per cent a year at present. In the UK it is, if anything, growing even faster because of UK companies' earlier reluctance to use anything less than bespoke programs.

One indicator of the UK software boom is the decision to repeat the prestigious International Computer Programs (ICP) "million dollar" awards ceremony in this country.

High quality

Yesterday evening at the Savoy, in London, a host of software package companies received their due accolade for selling U.S.\$50m, U.S.\$20m and so on worth of tailored programs.

U.S. based companies were in the majority. Management Sciences America took no less than 17 separate awards but U.S. companies, such as Alamo with Shadow II, MSP with Data Manager and BIS with Midas featured in the U.S.\$20m and U.S.\$10m award classes.

According to Mr. Larry Welke, president of ICP, the quality of UK software is high, but marketing is poor.

His opinion is shared by Mr. Michael Hunt, vice-president of MSA International. MSA has been selling its specialised accounting software in the UK only since 1978 but turnover is already £1.2m and climbing fast.

He claims to have found only one UK software company selling the same kind of accounting packages and it was pricing its prices too low.

Now, all the major U.S. package vendors are moving

| 10 LARGEST U.S. SOFTWARE SUPPLIERS | | | | |
|--------------------------------------|--------------------|------------------------------|--------------------|-----------------------------|
| 1980 rank | 1980 revenue (\$m) | % of total corporate revenue | % software revenue | 1980 software revenue (\$m) |
| 1 Management Science America, Inc. | 43 | 552 | 92% | 548 |
| 2 Cincom Systems, Inc. | 49 | 337 | 92% | 334 |
| 3 Policy Management Systems | 44 | 346 | 70% | 322 |
| 4 Panosonic Systems, Inc. | 54 | 321 | 100% | 321 |
| 5 Applied Data Research, Inc. | 52 | 337 | 78% | 329 |
| 6 American Management Systems, Inc. | 40 | 359 | 49% | 329 |
| 7 Software AG of North America, Inc. | 58 | 328 | 92% | 326 |
| 8 Computer Associates, Inc. | 62 | 325 | 100% | 325 |
| 9 Kirchman Corporation | 53 | 322 | 89% | 319 |
| 10 Cullinane Corporation | 60 | 318 | 100% | 318 |

| 10 LARGEST U.S. FIRMS WITH SP&S | | | | |
|-----------------------------------|--------------------|------------------------------|--------------------|-----------------------------|
| 1980 rank | 1980 revenue (\$m) | % of total corporate revenue | % software revenue | 1980 software revenue (\$m) |
| 1 International Business Machines | 1 | \$1,335 | 7% | \$26,213 |
| 2 TRW Inc. | 8 | \$425 | 9% | \$4,984 |
| 3 Honeywell Inc. | 14 | \$205 | 4% | \$4,925 |
| 4 Sperry Corporation | 9 | \$383 | 8% | \$4,785 |
| 5 Litton Industries, Inc. | 85 | \$17 | 27% | \$4,747 |
| 6 Control Data Corporation | 2 | \$1,036 | 18% | \$3,880 |
| 7 NCR Corporation | 3 | \$598 | 10% | \$3,099 |
| 8 Hewlett-Packard Company | 11 | \$305 | 20% | \$2,902 |
| 9 Burroughs Corporation | 5 | \$580 | 25% | \$2,368 |
| 10 Digital Equipment Corporation | 4 | \$589 | 25% | \$2,368 |

in. "We have spent millions of dollars collectively in research and development building products," Mr. Hunt points out. "Even IBM will not be able to catch up overnight."

But most software package companies believe that IBM intends to make great strides in package software. "By 1985, IBM will be the only opposition," Mr. Hunt says.

Packages are simply standard computer programs, written to fulfil a defined function. Mr. Welke says they can be recognised by what they do—and by what they will not do.

In other words, if your package lacks a certain function and your software house says it will write it in for you, it is not offering a package at all.

MSA reckons it takes from three to six months to install an accounting package—most of the time is taken up with accounting considerations rather than data processing problems.

"It can take anything from

one day to one year for a firm to decide how it intends to change its chart of accounts," according to Mr. Hunt. In the 15 years that he has been listing and classifying software products (ICP grow out of a banking conference where the participants had a room set aside to swap computer programs) Mr. Welke has discerned three principal changes.

● The move to completely standardised products.

● The implementation of a maintenance contract as part of the business deal.

● The shift to packaging applications—as opposed to systems—software.

Systems software is the lists of instructions which control the computer itself; applications software is the instructions which tell the computer how to deal with a particular job—running a general ledger, for example.

Now, systems software seems to have reached its peak—the only two products to have broken the ICP US\$100m barrier are both

systems products—Cincom's Total, a database specialist, and Informatics Mark IV.

Now, it seems to be the turn of the applications software companies. Mr. Welke says, with perhaps justifiable enthusiasm: "It will be gigantic—beyond our wildest dreams."

Market trends suggest that the bigger companies will swallow up some of their rivals but that there will always be a place for the tiny entrepreneurial firm specialising in a particular area.

The secret of writing applications software is intimate knowledge of the application concerned whether it be accountancy, quantity surveying or the hotel trade.

No single company can encompass even a small proportion of all the necessary expertise. Even the mighty IBM has made a practice of picking up the best software written by or for its customers.

The software industry is changing direction—there will be rich pickings for those companies which can make the necessary adjustments.

Computer for the Clapham omnibus

ON A wet Monday morning in the not-too-distant future as you wait in the queue for the 8.10 a.m. bus to the Aston you may be able to amuse yourself with the thought that the vehicle's whereabouts are being controlled by a distant computer.

A comprehensive computer software system for public transport operators, designed by computer consultants, Wootton, Jeffreys and Partners (WJ&P) and appropriately named BUSMAN, is claimed to

produce crew and vehicle schedules, devise route networks, work out timetables, and provide accurate accounting and administrative data. It can be used by staff with little or no computing experience, the firm adds.

The main claim made for BUSMAN is that it can reduce dramatically the large volume of clerical work involved in the efficient running of a service, giving the user a facility to examine wider ranges of

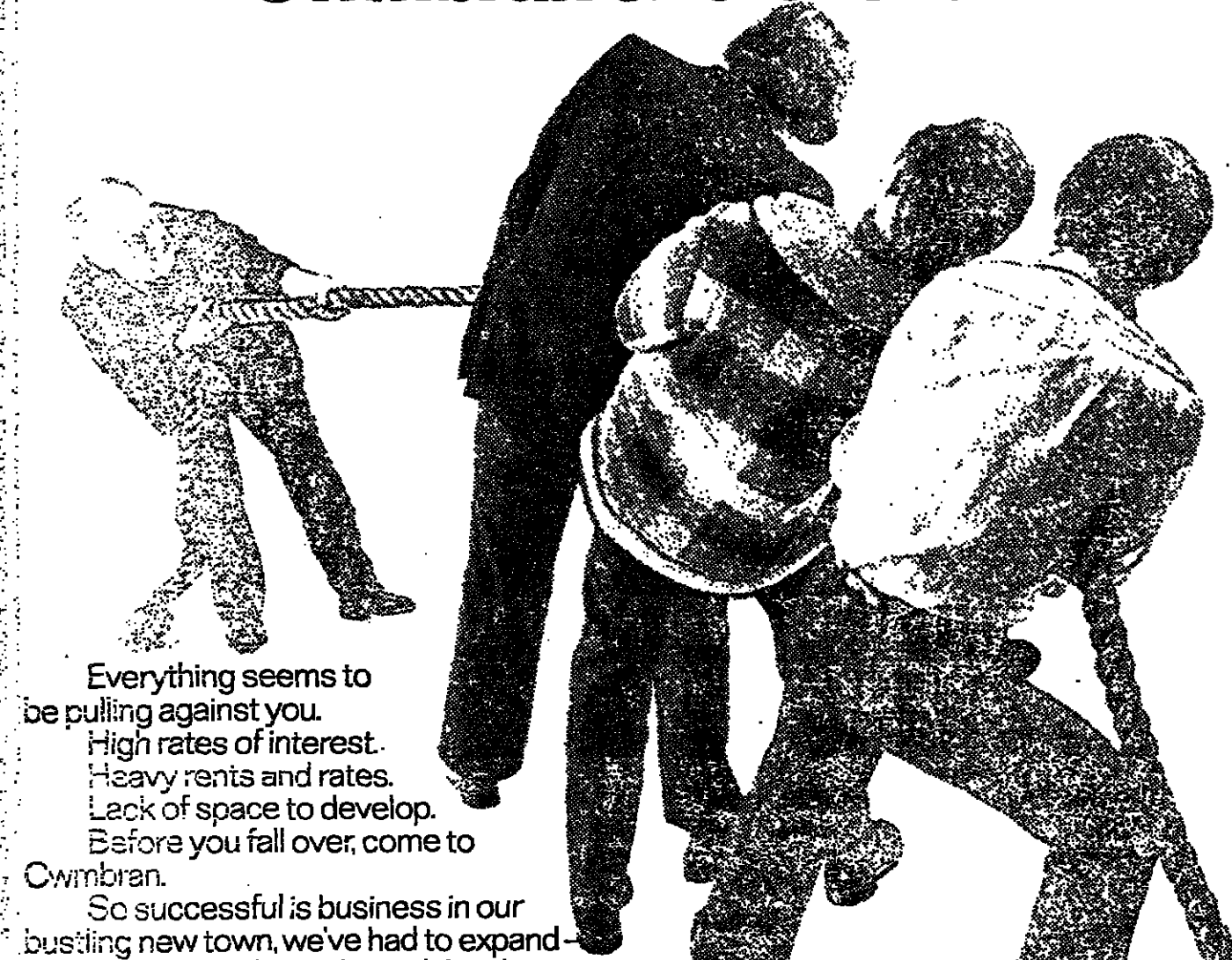
operating alternatives in greater depth and enabling him to deploy and run his fleet more efficiently.

The system is designed for operators with relatively small fleets of about 50 buses and is claimed to cover the four main requirements: operations, planning, marketing, and administration. The operations package covers the scheduling of vehicles and crews, including running hours, mileage run by

area, timetabling and crew relief rosters.

Planning options include survey analysis, tabulations, the definition of routes and services such as express, school and scheduled, and route loading according to time of day and route number.

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Business succeeds our way.

Cruel sea beaten by a lick of paint on the bottom

BOATS go faster and save fuel with polished bottoms. The sea, however, is the worst environment to achieve this ideal, supporting as it does abundant marine life and corrosion.

The International Paint Company solved both problems—and won the Queen's Award—with a single brush stroke. Its "Inter-smooth" underwater coating not only prevents marine life from fouling the hull, it polishes itself to a smoother and smoother finish as the ship moves through the water.

The secret is a polymer based paint in which the poisons which keep the marine life at bay are chemically bonded to the polymer structure.

The paint is water soluble—but it dissolves at a steady and predictable rate. According to Mr. Steve Patterson, head of marketing for International Paint's marine division, the paint from Inter-smooth is virtually a straight line with time.

This removes the chief fault of conventional anti-fouling compounds—the loss of virtually all the poison in the first few months.

And, as the polymer is dissolved away, so the hull becomes smoother, cutting friction and enabling higher speeds or smaller fuel consumption.

Mr. Patterson says the company now has a range of three paints, SPC 4, 9 and 20, from

which a formulation can be created to suit any vessel in any conditions worldwide.

The length of time between dry docking can be extended from three years to five years using Inter-smooth, Mr. Patterson says, arguing that after 18 months the hull of a vessel treated with conventional compounds is so fouled that the penalty can be up to 40 per cent greater fuel consumption.

Inter-smooth costs more than conventional coating and takes longer to apply but pays for itself several times over, the company says. It uses a computer based file of performance data about its paint and its competitors to back its claim. More on 0632 696111.

Panasonic moves into a cool airstream

A PORTABLE industrial air-conditioning unit designed to discharge a stream of cool air working areas where the temperature ranges from 25 to 45 degrees C has been introduced by the special products department of National Panasonic (UK), Slough (75 34522).

Named the Spot Cooler, it can be supplied in basic form or with a range of accessories. It has a built-in condenser and is claimed to be suitable for locations where access is difficult, or where it is not economical to install larger and more conventional types of air-cooling and ventilation equipment.

The unit provides both air cooling, with filtered air movement, and air-conditioning, with filtered dehumidification and cooling.

Flexible ducts carry the stream of air to the area required to be cooled and are claimed to be effective up to a maximum range of 12 feet.

Weighing 48 kg, the unit is designed to be moved around

to wherever cooling is most necessary. It is fitted with carrying handles and can be supplied with a matching stand on casters.

Fully assembled, it measures 33 inches by 18 inches by 18 inches. It is plugged into the nearest 13A point and switched on. Power consumption is 4.5A and the cooling capacity is claimed to be 8,000 BTU/h.

A washable air filter is designed to keep the evaporator and condenser free from accumulated dust.

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POINTERS

Scottish factory

A NEW FACTORY in Scotland designed to produce carbon fibre from low-cost materials is being promoted by the Stockport-based R.K. Textiles Composite Fibres, which has launched a new company, R.K. Textiles (Scotland), to run the £1m plant.

The factory, situated near Inverness, is being built with financial aid from the Highlands and Islands Development Board. Part of the equity and loan capital required is being provided by West Riding Worsted and Woollen Mills, a subsidiary of Coats Paton.

Initially, the plant will produce oxidised fibres. As raw material it will take commercial-grade acrylic of standard textile low, although the process will also accept special-grade tows for producing high-performance fibres.

It is claimed that from next autumn the plant will also have the capacity to manufacture activated carbon fibres, and as more equipment is brought into operation it will be possible to produce high-modulus and high-tenacity fibres for aerospace and other advanced applications.

Oxidised fibre will be marketed under the registered name of PAN-ON. It is claimed that it will offer cheap and efficient replacement for asbestos, a trend already perceptible in a U.S. There it is being used for the production of fireproof materials and such components as aircraft wheel-brake linings.

R.K. Textiles predicts that the use of its product in such applications as heat-resistant protective clothing will be followed by its use in flame-proof cabin-furnishing materials for airlines.

A further development is the production of activated carbon fabrics, which are said to have absorption properties superior to charcoal. This application is suitable for absorbing toxic gases, fumes and liquids and in the extraction of precious metal residues from mining waste.

The company is also planning to start the low-cost production of activated carbon fabrics with an extremely efficient surface area which will have far-reaching implications in the medical and defence fields.

Smooth run

SILENT bar-feeders designed to improve the performance of computer numerically controlled bar-turning machine tools and automatic lathes within the 30 mm to 76 mm capacity range have been introduced to the UK by N. C. Engineering, Watford (0923 24398). Named the Super Hydrobar 9 Series, the machines have been developed by the Swiss company, LNS SA, of Bienne.

The essential feature of the Hydrobar system is that the bar runs smoothly and silently in an oil bath.

The 9 Series is a development of the Super Hydrobar and both models have a number of different-sized feed tubes mounted in an outer tube. The maximum bar running speed depends mainly on the clearance between the bar and the feed tube and for optimum running speeds a clearance of 2 mm is recommended.

By increasing the number of feed tubes fitted to the 9 Series, thus reducing the difference between their diameters, it is said to be possible to keep closer to the ideal clearance of 2 mm (and thus to the optimum speed) for more bar sizes across the total capacity of a particular bar feed unit.

Using the experience gained with the Super Hydrobar, the company has carefully spaced the various tube sizes to ensure improved operation. It is also said to facilitate better mixing of bars of imperial and metric measurement.

The feed tubes fitted to the 9 Series are made in thicker section metal to provide still smoother working and to minimise vibration.

Anglo American Coal Corporation Limited

(Incorporated in the Republic of South Africa)

RESULTS FOR THE THREE MONTHS ENDED MARCH 31 1981 AND DECLARATION OF FIRST INTERIM DIVIDEND IN RESPECT OF THE 15 MONTH PERIOD ENDING MARCH 31 1982

The following are the unaudited consolidated results of the group for the three months ended March 31 1981, together with comparative figures for the three months ended March 31 1980 and those for the 1980 financial year:

| | Three months ended March 31 1981 | Three months ended March 31 1980 | Year ended March 31 1980 |
|---|----------------------------------|----------------------------------|--------------------------|
| Turnover | 136 773 | 106 956 | 465 462 |
| Profit before amortisation, depreciation and taxation | 38 558 | 29 912 | 127 392 |
| Deduct: Amortisation of mining assets | 3 826 | — | — |
| Depreciation of refractory assets | 942 | 809 | 3 318 |
| | 3 968 | 809 | 3 318 |
| Profit before taxation | 34 588 | 29 103 | 124 074 |
| Deduct: Provisions for taxation: | | | |
| South African normal | 5 649 | 4 221 | 16 229 |
| Equalisation | 7 823 | 5 452 | 22 520 |
| | 12 672 | 9 673 | 38 756 |
| Profit after taxation | 21 916 | 19 430 | 85 306 |
| Deduct: Profit attributable to outside shareholders in subsidiary companies | 1 875 | 1 574 | 6 219 |
| Profit attributable to shareholders of Amcoal | 20 041 | 17 856 | 79 087 |
| Cost of dividend No. 116 of 25 cents per share | 6 110 | — | 36 094 |
| Number of shares in issue | 24 439 890 | 23 491 436 | 23 491 436 |
| Earnings per share (cents) | 82.8 | 76.0 | 336.7 |
| Dividends per share (cents) | 25.0 | — | 108.0 |
| Dividend cover | 3.3 | — | 3.1 |
| Net expenditure on fixed and mining assets | 11 171 | 7 482 | 46 781 |

COMMENTS

1. Amcoal now a subsidiary of Anglo American Corporation of South Africa Limited and consequent change in financial year-end.

With effect from January 1 1981, Amcoal acquired the 92.4 per cent of the issued share capital of Natal Anthracite Colliery Limited which it did not already own and in which Anglo American Corporation of South Africa Limited held a major interest. This acquisition resulted in Amcoal becoming a subsidiary company of Anglo American Corporation and changing its financial year-end from December 31 to March 31. The current financial year will therefore cover the fifteen month period ending March 31 1982. As stated in the chairman's review for 1980 there will be two interim dividends. The interim dividend now declared covers the period of three months to March 31 1981.

2. Amortisation of Mining Assets. Shareholders were informed in the 1980 annual report that the group's coal mining subsidiary companies would, with effect from January 1 1981, amortise the cost of their mining assets by equal annual charges over the estimated life of each colliery, subject to a maximum of 30 years. The first provision for the amortisation of the group's coal mining assets has accordingly been deducted in the amount of R3,026 million before arriving at the profit before taxation for the first three months of 1981.

3. Group Coal Mining Activities. Total coal and coke sales for the first three months of the year were 8 363 000 tons and 121 000 tons compared with 8 272 000 and 122 000 tons during the corresponding period of 1980.

4. Results for the year. The group's earnings after amortisation for the three months to March 31 1981 showed an increase of 12.2 per cent. However in order to compare the results directly with those for the corresponding period for last year the increase of 25.2 per cent before amortisation must be taken. Earnings per share increased by 25.2 per cent before amortisation and by 7.2 per cent after amortisation. It is anticipated that the improvement in earnings will be maintained for the financial period as a whole.

On behalf of the board
W. G. Boustred
D. Rankin Directors

DIVIDEND No. 116

Dividend No. 116 of 25 cents per share, being the first interim dividend for the 15 months ending March 31 1982 has been declared payable on July 17 1981 to members registered in the books of the company at the close of business on May 29 1981.

The transfer registers and registers of members will be closed from May 30 to June 12 1981, both days inclusive, and warrants will be posted from the Johannesburg and London offices of the transfer secretaries on or about July 16 1981. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on July 7 1981 of the rand value of the dividends, less appropriate taxes. Any such shareholders may, however, elect to be paid in South African currency provided that the request is received at the offices of the company's transfer secretaries in Johannesburg or the United Kingdom on or before May 29 1981. The effective rate of non-resident shareholders' tax is 15 per cent.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the company and at the offices of the company's transfer secretaries in Johannesburg and the United Kingdom.

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

Transfer Secretaries:
Consolidated Share Registrars Limited
62 Marshall Street
Johannesburg 2001
(PO Box 61061 Marshalltown 2107)

Charter Consolidated Limited
PO Box 102, Charter House
Park Street, Ashford
Kent TN24 8EQ
May 13 1981

By order of the board

Secretaries

per: B. P. Saunders

Divisional Secretary

Registered Office:

44 Main Street

Johannesburg 2001

London Office:

40 Holborn Viaduct

London EC1P 1AJ

FINANCIAL TIMES SURVEY

Wednesday May 13 1981

Ghana

When it became independent in 1957, Ghana was one of the most prosperous countries in Africa. A succession of military coups and government changes have left the elected administration of President Hilla Limann with an appalling legacy.

Uphill struggle for the future

By Mark Webster

GHANA'S SUPERMARKET shelves are bare but in a state-owned Accra hotel champagne is on sale for £36 (Cedis 220) a bottle; outside the capital, petrol is scarce but in the city a new Mercedes sits in a solid traffic jam with one tyre in a pothole; in the local market, traders offer a loaf of bread for more than the official minimum daily wage.

Ghana celebrates the 25th anniversary since independence next year with its economy in tatters and its people demoralised. At independence in 1957, Ghana was one of the most prosperous countries on the continent but now, eight heads of state and four coups later, it is one of the most depressed.

President Hilla Limann inherited an unenviable legacy when he became Ghana's third freely elected leader in September 1979. In addition to the damage done by successive governments' corruption and

mismanagement, the country suffered the brief, brutal reign of the Armed Forces Revolutionary Council led by the charismatic young Fli Lt. J. J. Rawlings.

The AFRC executed eight senior military personnel (including three former heads of state), jailed more than 100 and flogged and beat up hundreds of traders accused of profiteering.

President Limann has said he believes the mood of fear following the AFRC revolt was responsible for the lack of rigging and intimidation during the subsequent elections. But the toll of the Rawlings era, on top of successive coups and Government changes since the overthrow of Dr. Nkrumah, in February 1966, left the newly elected Government with a sorry inheritance.

The first task of the new Government was to start the economy moving again after it had practically ground to a halt under the AFRC. Oil supplies, which Nigeria had cut off in protest at the executions, were restored and the Government began a policy of repaying old debts and allocating import licences only when foreign exchange was available to cover them.

Such conservative and sensible measures have done a great deal for international confidence in Ghana but nothing for the pitiful lot of the average Ghanaian. Ghanaians refer, only half jokingly, to the "Ghanaian miracle" which is how anyone survives on a minimum daily wage of £2 (Cedis 12) when a

loaf of bread costs £2.50 (Cedis 15); the question of the parallel economy is covered in an article on the last page of this survey.

However, even the notoriously long-suffering Ghanaians will only take so much and the Government has been forced to make concessions which should ease the burden for the man in the street but threaten its long-term economic objectives. Above all, the decision to raise the minimum wage by 300 per cent last November has widened the budget deficit, further increased the money supply and quickened the inflation rate.

Crucial

Matters have been further complicated by Ghana's refusal to devalue the currency in return for an agreement with the International Monetary Fund. The Fund sees a devaluation of the heavily over-valued Cedi as crucial to the success of a stabilisation plan for Ghana. The Government replies that the last three devaluations have only made matters worse.

Without IMF help it is difficult to see how Ghana can break out of its present economic decline. Per capita income in real terms is lower than it was two decades ago, 10 per cent of the people have 80 per cent of the wealth, the principal export — cocoa — is declining, the currency changes hands on the black market at 10 times the official rate, there are chronic balance of payments and budget deficits, net foreign exchange reserves are non-

existent and corruption and smuggling are a means of survival.

The picture is bleaker still when it is remembered that one third of Ghana's foreign exchange is already being swallowed by its oil bill and, while cocoa prices stay low, terms of trade are bound to be increasingly unfavourable to Ghana. President Limann offers nothing but a long hard slog to put the economy in order — without IMF help the slog might be so long that Ghanaians would not wait.

In its present dire economic straits no one can be sanguine about the prospects for future stability in Ghana. The military is so disorganised that it presents no active threat but also so disorganised that some sort of rebellion along the lines of the AFRC revolution cannot be ruled out. Fli Lt. Rawlings, who was "retired" from the Air Force, has been unusually quiet lately but he still commands more support than the Government would care to admit.

At the same time, although President Limann is respected for his integrity and hard work he has not won the hearts and minds of the people. He has also had some trouble from within his own People's National Party which has an overall majority of one in the parliament.

The National Party claims to be the mantle bearer of Kwame Nkrumah's old party, the Convention People's Party, yet it shows none of Nkrumah's fiery African socialism. This has displeased some members of

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the party. President Limann answers his critics by saying: "Ghana is my ideology. Ghana and her economic salvation are my ideology."

The Government, therefore, has no illusions about how hard riding out its present troubles will be. If it can succeed, however, the rewards are great. Ghana still has huge reserves of gold and diamonds, timber and bauxite, as well as a cocoa industry that was once the world's biggest producer.

Ghana has a democratic government, a free press and an open and friendly people with a high degree of education, but it will need considerable help and patience if it is to mobilise these human and material resources. So far, help and patience have both been in short supply.



Three of Ghana's leaders: from the left, President Hilla Limann, Nana Okotew Ekeoe, chairman of the ruling Peoples National Party and the vice president W de Graft Johnson, at the recent national conference of the party's youth wing.

Profile of a quiet but committed leader

Today, President Hilla Limann of Ghana begins a three-day official visit to Britain — his first outside Africa since he became Head of State in September 1979.

His visit is a reflection of the continuing close ties between Ghana and the former colonial power. Even though the relationship between the two countries has changed considerably since Ghana became independent in 1957, Britain remains the country's biggest trading partner. Many Ghanaians still refer to Britain as the "mother country" and expect the British Government to come to their aid in Ghana's present plight.

During his visit, the President and his team of senior ministers will have talks with Mrs. Thatcher, the Prime Minister, Lord Carrington, the Foreign Secretary, and Mr. John Biffen, the Trade Secretary, among others. Ghana would certainly like additional aid but Britain has made it clear that given its own economic problems there will be

nothing in addition to the recently signed £10m package. However, the Government is likely to encourage such organisations as the Export Credits Guarantee Department to expand their cover in order to promote trade to Ghana.

Degree

The President already knows Britain well. The urbane, quietly spoken 47-year-old studied at the London School of Economics from 1957-60 where he got his first degree. He then left to go to the Sorbonne where he got his PhD in 1965, specialising in political science and constitutional law. While he was at the Sorbonne he also studied for an external degree in history with the London University and obtained his BA in 1964. Following that he began his varied career as administrator, economist and diplomat. He is a man with considerable self-control, working long hours.

Although welcoming and informal, he remains a distant man even to some of his closest collaborators. Before his selection as the presidential candidate of the People's National Party after the natural contender was banned by law from standing, he had little to do with politics, with the result that he lacks the populist touch. His public manner is stiff and he has no natural power base, either within the party or the country.

At the same time, as well as being hardworking, President Limann is also scrupulously honest. He makes no lavish promises, favours no extreme measures, and is deeply committed to maintaining democratic government in Ghana. He also knows that a little help from Britain is not going to produce any miracles at home. He had grey hair even before assuming office, but 18 months wrestling with Ghana's immense difficulties has almost certainly given him a few more.

GHANA'S PROGRESS UNDER DR. LIMANN

For a people who had lived under military rule for over seven years, the coming of a civilian government carried its own relief and attendant expectation. A new constitution was to be ushered in, guaranteeing all the civil liberties one could think of under a democracy. Then Parliament was to resume again to deliberate freely on national issues. The economy was badly limping, but to most Ghanaians, the pain would be better suffered under a civilian regime.

On the 24th September, 1979, therefore, when Dr Hilla Limann was sworn in as first president of the Third Republic, the swan song was in French parlance, "adieu le militaire". The single hope most dominant on that day was that never shall the country be returned to military rule. And it is this hope on which hang the efforts of Dr Limann and his government to cause considerable change in the political, socio-economic and cultural life of the people.

Dr Limann himself was little known before he jumped into the saddle as leader of the People's National Party and its presidential candidate. The short life-span of the Armed Forces Revolutionary Council had injected a new sense of values among Ghanaians making any political aspirant with a blot on his image unacceptable to the people. And of course with most leading members of the PNP (a successor party to Nkrumah's Convention People's Party) classified under the "old guard", it was not a surprise that a "new face" would be more preferable.

Born in the Upper Region of the country, Limann had trained as a teacher and done a lot of studies before enlisting in the Foreign Service of the country from where he entered politics. With only a teacher's certificate, Limann came to Britain in 1955 where he prepared for his GCE "A" level and entered the London School of Economics to read for his BSc (Econ). He left for Paris soon after obtaining his degree and studied for his High Diploma in the French language at the Sorbonne. He followed this up by undertaking post-graduate research studies at the faculty of Law and Economic Sciences at the University of Paris. In 1965, he was awarded the PhD with Political Science and Constitutional Law as his field of speciality. Prior to this, he had applied himself closely to the study of History as an external student of the University of London and had obtained the BA (Hons) in 1964.

This academic background probably made Dr Limann more confident to manage a Constitutionally-elected government. His little brush with politics had been much earlier in his life as a teacher. He was Councillor and Chairman on the Tumu District Council for two years and he had stood as independent candidate in the 1954 parliamentary election. In 1968, he served as a member of the Constitutional Commission which drew up the proposals for the 1969 constitution.

In the quiet offices of the Foreign Service, Dr Limann might have seen the intrigues and game-playing in politics at the international level; but as head of the first black nation south of the Sahara to win independence, as the torch-bearer of hope for constitutional survival, and the physician expected to heal the country's economic woes, his burden was no mean one.

Dr Limann had to deal with a team he most probably did not know before. As executive president operating a constitution modelled on a blend of some features of the French and the American Executive Presidential systems, he had a task to remind himself and his people that it was no longer the British parliamentary democracy that was in practice. The energy and fervour that characterised the "revolutionary" period of the Armed Forces Revolutionary Council had to be controlled if individual liberty was to be respected. And, within his own party, Dr Limann needed to assert himself above everybody else in order to justify his position.

The economy was evidently the worst of Limann's problems. At the time he took office, the economy was described as consisting of a serious inflationary situation, low level of production and exports, a very tight domestic supply situation, imbalances in Government accounts, a weak external debt, payments position and a heavy external debt burden. Gross National Product had declined, unemployment was rising, and prices were rocketing at an alarming pace. The supply situation was poor and there was extensive under-utilisation of industrial capacity resulting from inadequate supply of raw materials and spare parts. Output in the agricultural sector was nothing to be proud of.

If there is mass sympathy from Ghanaians for the Limann Administration it is precisely because of the above factors. The situation calls for political and economic

stability, self-sacrifice and a political will to overcome the impossible. This has been Dr Limann's headache since he came to power in September 1979.

In spite of severe constraints on the balance of payments, the Government has been able to meet on schedule the country's external payments obligations and has managed to reduce substantially the large outstanding short-term obligations.

At home, commerce has been liberalised to improve the supply situation, and efforts are being made to distribute equitably what comes on the market.

Government has realised that no amount of imported food items will bring sanity into the system. Only 11 per cent of available arable land has been cultivated, out of which no more than five per cent is under food production. The answer appears to be INTENSIVE AGRICULTURE.

As the cornerstone of the short-term, medium-term and long-term development policy of the Government, AGRICULTURE has been appropriately identified as the basis for Ghana's LONG-TERM ECONOMIC RECOVERY.

NATIONAL PROSPERITY AND DIGNITY

In this direction, all the necessary inputs have been ordered and there is ample evidence that all available resources are being tapped.

One realises too quickly, and this is to the credit of Dr Limann, that no development will work unless the people enjoy some fundamental liberties. People call Dr Limann "a constitutionalist", "the democrat", "the gradualist". Any of these is applicable to this pragmatist who has emphasised now and again that the lack of fair comment, honest dissent and constructive criticism in the past has not been beneficial to our socio-economic and political health. There is the well-known case of the Chief Justice who upon coming into force of the Constitution was occupying his position under the AFRC Government. The point arose as to whether or not the nominees for the Supreme Court had to appear before Parliament for screening.

The Chief Justice, Mr Justice Fred Apaloo opted to be vetted by Parliament. The Appointments Committee submitted a majority report rejecting Justice Apaloo as member of the Supreme Court. This implied also that Justice Apaloo could not continue in his office because the President of the Supreme Court is expected by the Constitution to be the Chief Justice. The Attorney-General went to court to argue that Justice Apaloo could not consider himself as Chief Justice. A big constitutional crisis arose and the Court of Appeal finally ruled that Justice Apaloo was the substantive Chief Justice and consequently the President of the Supreme Court. Contrary to justifiable suspicion that the President was going to ignore the court's decision, President Limann acquiesced and pledged his commitment to respect for the Constitution. It was certainly a big feather in his cap.

That Dr Limann is dedicated to the ideal of open government and democracy is demonstrated by the extent of freedom allowed the press. It will be difficult for any editor to say that he has been influenced in one way or the other by the government. Indeed, even the public-owned papers are so free that now the debate is on how the newly-won freedom should be utilised.

Dr Limann himself believes that this is part of the fuller meaning of freedom, self-government, independence and national sovereignty. And because of his deep faith in these basic ideals, the President has shied away from any strict dogma. Urged on by the revolutionary and youthful guard in his party to declare a scientific socialist ideology, the "pragmatist" has parried them all and simply emphasised that "the welfare of the people is the raison d'être of his government's existence". He considers ideologies as restrictive and parochial—factors quite at variance with his open door policy. "What we have repeatedly lacked in the recent past are not ideas, theories and criticisms, which have always been in profusion," Dr Limann has said. "What we need now is political direction, will-power, realism, decisiveness, hardwork, consistency, practical and sustained implementation of good ideas and sound programmes."

Some of the sound programmes initiated in the welfare services are in the areas of transportation, housing and communication. There is in existence an estimated



total road network of about 34,000 kilometres linked to all the major towns in different parts of Ghana. The conditions of these roads are not satisfactory and the government has therefore embarked on a rehabilitation exercise, which would, in the next few years, bring the conditions to acceptable international standards. Imported buses supporting the existing ones now being rehabilitated are substantially improving the public transportation system.

The World Bank is also assisting a resuscitation exercise to improve the efficiency in the 1,300km railway system. In the area of communication, the completion of the satellite project in a few weeks time should considerably improve communication internally and with the outside world.

For most of these and other projects, Dr Limann's government has enjoyed the goodwill and assistance from friendly countries and international bodies. Such gestures could only have been forthcoming in response to an open and sincere appeal from a government desirous of ensuring the welfare of its people. Although Britain is the first country outside West Africa that President Limann himself has visited, goodwill and high-powered delegations have visited a number of countries to seek aid irrespective of their ideological inclinations.

It is too early to assess the achievements of a government that has been in office under two years with security, economic and social problems as major issues. However, for the reasons that most Ghanaians detest military regimes, that they are all determined to forge a common goal and solve their problems, that they appreciate the virtues of an open democratic society Dr Limann will be highly mentioned. There is the temptation to feel that the Limann Government is slow and has not created much impact, but it is the view of most observers and even diplomats that the foundations being laid at the moment are reassuring.

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GHANA II

Smooth waters on the surface but a stirring in the depths

POLITICS

MARK WEBSTER AND
PATI WALDMER

AFTER 18 months of a civilian government operating a new presidential constitution, the political scene in Ghana has far from settled down. But the parliament has not seen the squabbling and rivalry which has beset the new presidential system in Nigeria. The Peoples National Party of President Limann has been able to hold sway with its majority of one in the 140 seat assembly.

This surface calm, however, masks a feverish behind-the-scenes activity both within the PNP and among the five opposition parties which fought the elections in 1979 with varying degrees of success. All the parties have their eyes on the 1983 elections already and are preparing their strategies and choosing their leaders for the key post of presidential candidate.

Within the PNP, the biggest upset has been the sudden death of the "founder and father" of the party, Alhaji Imoru Egala. He was the natural candidate for a PNP president but along with a number of other political heavyweights was banned from standing because of a past finding against him by a commission of inquiry.

Egala was the strongest backer for his kinsman, the then unknown Hilla Limann, and his death has proved both a personal and a political blow for the President. It is now up to President Limann to show whether or not he has the stature to replace Egala and unite the party behind him. Many people doubt that he has the necessary political skill and ruthlessness to fill the gap left by Egala's death. The President is hampered by the fact that he has no natural power base within the party and has relied on a small coterie of technocrats which he has built up

around him. He also lacks the forceful public image of a true populist who would be able to win a following among ordinary Ghanaians.

None the less, even his detractors accept that there is no obvious alternative to President Limann. His very lack of an evident power base has in some senses proved an advantage to him because he has been able to stay out of the factional in-fighting which has been evident in some branches of the party.

The debate has been over how the party can live up to its image as mantle bearer of the Convention Peoples Party of Kwame Nkrumah. President Limann is noticeably cool on the idea of African socialism and prefers to say that "Ghana is my ideology" but the fight within the party has polarised into three factions.

The most unwavering in its

Nkrumahist philosophy is the forceful public image of a true populist who would be able to win a following among ordinary Ghanaians.

The second grouping is the Nkrumah "old guard" who have become rich under successive governments. They are led by two wealthy businessmen, Nana Okotwar Bekoe, the PNP chairman, and Kofi Batsa, the PNP publicity chairman. Their intention is to move away from those of Nkrumah's policies which are not appropriate to Ghana's present economic state without destroying the myth which surrounds the man.

The final grouping is the technocrats who owe allegiance to the President. Their most prominent thinker is Ivan Addae-Mensah, the party general secretary. In a long and

rather confusing lecture earlier this year, called "Limann and Ghana, the ideological question," he set out to prove that Nkrumah was a pragmatist.

In one passage, Addae-Mensah says: "The most urgent assignment of the PNP is not the question of ideological purity within the party but to provide a basis for the achievement of the immediate objectives of the Government which have been designed in the interest of all Ghanaians, particularly the unorganised, weak and disadvantaged groups."

Though the Limann wing has obtained a certain autonomy in the decision-making process, it relies on the "old guard" for party funds and for their control of the grass roots party machine, which is the main strength of the PNP as it was in Nkrumah's days.

As President Limann attempts to consolidate his own position within the party, the five opposition groups are trying to weld themselves into some kind of cohesive force. The biggest of the five is the right-of-centre Popular Front Party, led by Mr. Mr. Victor Owusu.

Also in the negotiations are the United National Convention of "Pa" Willie Ofori-Attiāh, which ended a coalition agreement with the Government last year, the Action Congress Party of Lt-Col. Frank Bernson, the Social Democratic Front led by trade union leader Abdul Mumuni Isseff, and the Third Force Party of Dr. John Wilson. They are unlikely bedfellows, given the overtly free market views of the PNP and the avowedly socialist inclinations of some of the smaller parties.

Surprisingly, therefore, negotiations appear to have stalled already on the issue of who should lead a united party. The former AFRC head of state, Fli-Li. J. J. Rawlings, has also been sniffing around the political arena, although it is hard to see how he could capitalise on his popular support without the backing of some wealthy and influential friends. He is rather short of those.



The sound of music: young Peopies National Party supporters beating the drum for the party at the congress of the youth wing in Accra.

The President's view: from anarchy to a new order

RECENTLY President Hilla Limann gave a wide ranging one-and-a-half-hour interview to the Financial Times of which these are the highlights.

It took place at Peduase Lodge, a pleasant hillside retreat about 20 miles from Accra, built by President Kwame Nkrumah. The lodge shows all the signs of decay which typify modern Ghana, from the peeling paint on the outside walls to the indoor swimming pool without water.

The President enjoys getting out of Accra to the cooler climate of the lodge. A family man, it also allows his five children plenty of space in which to play.

The interview began with a general review of the Government's first 18 months in power. "We started with anarchy, social distress and social bitterness within society at large. Our immediate problem was to stabilise the situation, to re-introduce law and order. We also had to direct our attention to the material needs of the people. We had spent two months waiting for the hand-over so we used this time to assess our needs."

"We also had a fuel crisis. So we had to try to undo the blockade on fuel supplies. We had started to make contacts before we assumed office so we were able to restore fuel supplies within two weeks."

"When we started to place orders we found that the

debts. We are trying to pay our way but it hasn't been easy. It has meant hardship for the public and we appreciate their patience but then again there is really very little choice."

"If there is one thing one can say about the present government, it has managed to absorb things without panicking. We have also been able to

My attitude is to say that our salvation lies in our own hands. You don't get IMF help to start a garden in your backyard. If you get outside help it should only supplement your own efforts.

absorb false accusations, distortions and defamatory language without panicking."

Q. What hope is there of an economic recovery?

A. "Recovery is very relative in economic matters. Given an economic situation of total destruction, it is very difficult to speak of recovery in facile terms. You cannot reconstruct roads very quickly even if you have the means and we don't have them. Our schools need equipment and some of them need reconstruction, our hospitals and clinics lack drugs everywhere you look you see evidence of neglect and in some cases total destruction. If all these have to be rehabilitated and we say we are going to rehabilitate them, it needs a lot of money and a lot of time."

Q. How are negotiations progressing with the IMF?

A. "The IMF and the World Bank have come here a number of times and initially they could understand us and we could understand them. I don't think they still do fully understand us. They come with ideas and recipes which fit very industrialised countries and try to advise us to adopt them here. Personally, I have told them it is not possible."

Q. Will you refuse to devalue?

A. "Since 1968 there have been repeated attempts to sinker with the currency and every time things become worse. If only the IMF could just remember these things it would have given us less need to talk and explain these things. We cannot forget because we had to live them. We cannot forget in the way they forget."

"If they will only understand what we are saying we will make progress. But on the whole my attitude is to say that our salvation lies in our own

hands. You don't need IMF help to start a garden in your backyard. If you get outside help it should only supplement your own efforts."

Q. What will you achieve (if you devalue)? You will achieve nothing. The first time this was raised I told them that as an economist you devalue to promote exports, but at the moment we are not producing anything to export so what are we trying to achieve by devaluing? It would just be an empty gesture which would cause hardship for everybody with nothing tangible in return."

Q. Is your party really the descendant of Nkrumah's CPP?

A. "Our manifesto picked up quite a lot from the development plans of the First Republic which were drawn up under the late President Nkrumah. But our problem right now is one of sheer survival, how to live, how to exist. That to me overrides any question of ideology."

"These people who talk about ideology don't know what they are talking about. Marx said man must eat, drink and clothe himself before he can think. Our problem is how to feed people and let them stay alive before they can think."

Q. Ghana is my ideology. Ghana and her economic salvation are my ideology. That is our main objective."

Q. Has the death of Imoru Egala left the party in disarray?

A. "The late Alhaji Imoru Egala was, indeed, the founder and father of the party and he suddenly dropped dead. So the easiest thing for people to think up is that the party is in disarray, but as a party I don't think it has led to disarray. If anything, the very event has forced us to rally together and become much more united than ever before. It is in the normal order of things that in danger people rally together."

Q. What about moves to remove you as head of the party?

A. "I haven't heard about these moves yet. I think people will never understand our party. Even some people very close to it don't understand certain features of the party. Maybe it's like that with all mass parties. Those who intrigue most, those who lobby most get nowhere and those who don't come out on top. It was the case with my own nomination. I never lobbied anybody, I never asked anybody but I was asked to lead."

Q. You have been accused of being a lacklustre president?

A. "What creates lustre, money and publicity, unpopular decisions which capture headlines, decisions but they are not the sort which capture headlines. If the ship of state is sinking and

everyone is running away from it, what you need at such a time is not declamations and attitudes which give you lustre. You need levelheadedness, calmness, open-mindedness, patience and an understanding of the problems."

Q. What are you doing about corruption?

A. "Has anybody been able to substantiate the allegations of corruption with documentary proof? Corruption is perhaps natural to human beings, perhaps not, but circumstances tend to encourage it. Some people are able to withstand it, a lot of people tend to succumb to it."

If the ship of state is sinking and everyone is running away from it, what you need at such a time is not declamations and attitudes. . . . You need levelheadedness, calmness, open-mindedness, patience and an understanding of the problems.

"When you have a situation like we have, one of scarcities and unemployment with economic activity at a low level, you are bound to get allegations (about corruption). But people say that since the AFRC period corruption has soared and I tell them they didn't know the AFRC period. Even when people were being publicly flogged in the streets, others were being shot, people were being punished for. For anyone to suggest that it disappeared during the AFRC time, they must be dreaming."

Q. Is it time to review the AFRC's constitutional amendments?

A. "It is something for public debate. We must assess public opinion. These measures were hailed by the general public, even the executions were hailed by the general public. It is easy to be sentimental now but one had to be realistic at the time to know the public reaction."

Q. How are relations with Britain?

A. "Our relations with Britain are very good. I keep telling Britain that we expect to be a friend, not a master. Historically she is the mother of the nation. It is a child in need, it turns to the mother. But we recognise the mother is in difficulties."

Mark Webster

GHANA III

Disagreement over devaluation

ECONOMY

MARK WEBSTER

"IF A PATIENT is critically ill, after the doctor has made the diagnosis he has to prepare the patient psychologically before administering a heavy dose of whatever he prescribes. If he doesn't, the shock might just kill the patient," said Professor George Benneh, Ghana's Minister of Finance and Economic Planning.

The patient is Ghana, the doctor is the International Monetary Fund, and the treatment includes a stiff dose of devaluation. The complication is that the doctor and the patient disagree over whether or not devaluation will provide the cure.

Negotiations are still going on, but the absence of an agreement with the Fund has added to the confusion surrounding the Government's plans for raising the economy from its present morass. There is no longer any discernible medium-term strategy being pursued. Recent ad hoc measures, like the huge rise in the minimum wage, have been politically expedient but they threaten to undermine the small, but solid, gains of the administration's first few months in office.

Upheavals

President Limann argues that, caught between growing social unrest and falling export revenues, any drastic action could provoke catastrophic consequences. He has pleaded for a gradual approach to minimise the upheavals of righting an economy which has been systematically plundered by successive governments for more than a decade. In Ghanaian economic law devaluations, while promoting coups, solve nothing and he cites Ghana's three previous devaluations to prove his point.

The pro-devaluation lobby says it is a vital element in correcting distortions in the economy. At the present rates, it costs Cedis 7,000 to produce and market a tonne of cocoa for a world market price of Cedis 6,000; it costs Cedis 50 a carat to mine diamonds which are fetching Cedis 25 a carat on the world market; the timber industry just exports enough to provide its own hard currency needs but does so at a huge

loss. Certainly no fresh investment is likely while the Cedi's exchange rate remains so high.

The debate has been complicated by the fact that no one really knows what impact devaluation would have on domestic prices. The Government's decision to allow scarce goods to find their own free market price has meant prices reaching five or six times the official level. The pro-devaluation lobby says that provided there was an increase in the supply at the same time as the currency changed, the overall impact on prices would be minimal.

Whatever the impact of devaluation, there are many people in Accra who believe that the Government has no real alternative but to sign an agreement with the Fund. However, they also argue that Ghana should be allowed to decide for itself when the right political moment comes for such a devaluation. "Ghana is playing Russian roulette with its economy. It should be allowed to decide for itself when it pulls the trigger," said a sympathetic western diplomat.

The Fund, however, appears to be in no mood to take a lenient view. The Government has even accused it of changing its stance while the talks have gone on. "What we need is a few Cuban troops on the border, then we would be considered strategically important," said a Finance Ministry official grimly. Although the IMF is believed to have hesitated a long time on the exchange rate question, it is now determined that it should be included in a letter of intent.

The other performance criteria the Fund is looking for are similar to those in previous agreements and include: reining in credit growth, especially in the public sector; cuts in government spending, including trimming the civil service; increasing interest rates; raising agricultural producer prices; improving the collection of revenue and a substantial change in the external value of the currency.

In return, the Fund might offer an immediate Special Drawing Rights (SDR) 100m credit which Ghana could draw down in four equal tranches after quarterly reviews of the economy. Ghana could then qualify for a \$1bn extended fund facility over three years. In addition, the country might get SDR 80m from the IMF's compensatory fund for export short-

falls, and a structural adjustment loan from the World Bank.

Nonetheless, President Limann and Professor Benneh remain adamant that devaluation will not be the solution. Their alternative appears to be years of long, hard slog. "You don't need IMF help to start a garden in your backyard," joked the President. "Ghana will have to survive with or without the IMF." Such a policy is hardly likely to be a vote catcher in the 1983 elections.

Policy decisions

Despite the official opposition to devaluation, some of the Government's policy decisions to date would fit in well with an eventual change in the exchange rate and are likely to have pleased the IMF. Since coming to power, the administration has pursued a prudent policy of allocating import licences in line with economic priorities and in keeping with the foreign exchange available.

New bills have been promptly paid and previous indebtedness gradually cleared. Last year, the Government parted with \$53m in scarce foreign exchange for its debt servicing and has reduced the pipeline on outstanding arrears to April 1979. Increasing economic problems mean that the Government may not be able to pay off arrears as quickly as had been hoped but the policy has already done a great deal to restore international confidence.

Short-term debt is likely to remain a problem. It represents \$364m of the total foreign debt of \$1.4bn. Ghana is more fortunate in its long-term debt (\$650m long term and \$395m medium term) and debt servicing is below 5 per cent of export earnings, even in the present depressed economic circumstances.

The drawback of such prudent measures is that they have little impact on the pitiful lot of the average Ghanaian, indeed, in the short term they can only make things worse. Without an IMF agreement it would take many years of hardship before the economy could even begin to take off and it is doubtful if the long-suffering Ghanaians are prepared to wait that long.

It has been to prevent widespread civil unrest that the Government has taken a series

of ad hoc decisions which threaten to undermine its achievements. Since November last year it has increased the minimum wage by 300 per cent to Cedis 12 a day, liberalised the import of goods for anyone with the foreign exchange available and agreed to the distribution of 15 essential commodities through the trades unions and the co-operatives.

The Government justifies the liberalisation of imports by saying that Ghanaians working abroad could bring more into the country. But, probably more important in political terms, it filled the shelves and markets just before Christmas last year when goods were bound to be in short supply. The liberalisation has greatly increased the demand for foreign exchange, much of it obtained illegally on the black market.

The decision to allow the trades unions and workers co-operatives to distribute 15 essential commodities was the price the government had to pay for averting a general strike called for last month. But it is generally accepted that as the unions have neither the money nor organisation for nationwide distribution of goods it is a recipe for catastrophe and corruption.

The most serious distortions of all are those which will result from the Government's decision on the minimum wage. This decision has added Cedis 1bn to the public sector wage bill— which already swallows 40 per cent of total government expenditure. It has also severely damaged the policy of cutting public sector expenditure in order to trim the budgetary deficit to manageable size.

Many of Ghana's past and present problems result from Government borrowing to finance deficits. The efforts of the Akuffo administration and the strange interregnum of the AFRC cut the deficit sharply in 1978-79 and the civilian régime managed to keep the deficit to 23 per cent of budgetary expenditure for 1979-80. However, the wage rise and falling receipts from cocoa have combined to push the deficit for this year to more than Cedis 3bn or 40 per cent of total expenditure.

The Government hopes to finance part of the deficit by floating a Cedi 2bn bond with a 19.5 per cent interest rate. The commercial banks believe that the idea of a floating rate bond is too sophisticated to attract fresh money from private in-

vestors and that the funds will come as usual from the commercial banks and the underwriters of the bond — the Central Bank.

The growing deficit and the minimum wage have already begun to have an effect on the economy. Money supply growth had been slowed to 30 per cent in 1979 after touching 76 per cent in 1978. Last year it grew at 35 per cent for the year but this year it already shows signs of going through the 40 per cent barrier. Inflation has also begun to quicken after coming down from 117 per cent in 1977 to 40 per cent in 1980.

Government competition for funds would have made life impossible for the private sector but for the fact that foreign exchange shortages have meant industry is functioning at only 25 to 30 per cent of capacity. None the less, the public sector has taken a huge slice of the available lending—at the end of 1979, 83 per cent of the Central Bank's total net assets were government borrowing, while for the commercial banks the figure was 82 per cent.

Shrunk

Given the economic climate in Ghana it is hardly surprising that savings and investment in the private sector are so low. Both savings and fixed capital formation as a percentage of GDP have shrunk from around 20 per cent in the 1960s to only 5 per cent now.

The message which has come across clearly from the IMF and independent economists is that Ghana must adapt to its much reduced circumstances. Until the Government cuts its spending in line with the general decline in the economy, it will continue to have problems making ends meet. The administration's response is that recession is the wrong time to make cuts in a poor country. For example, it says it cannot make cuts in the 300,000 strong civil service — 40 per cent of whom work in the education department — without causing widespread hardship.

Yet in a recent report the World Bank warns: "Unless the expenditure restraint effected in the last two years is kept up and tax revenues rise... the country will be faced with an unmanageable fiscal gap." The Government says it agrees with the analysis but adds that it is easier written than done.

No wheels on the wagon: a Ministry of Finance and Economic Planning bus stranded outside the ministry for want of tyres—they cost Cedis 500 to 1,000 on the black market.



BALANCE OF PAYMENTS SUMMARY (\$m)

| | 1975 | 1976 | 1977 | 1978* | 1979† |
|---|---------|---------|---------|---------|---------|
| Current balance | 17.6 | -74.1 | -40.2 | -49.9 | 133.0 |
| Trade balance | | | | | |
| Exports | 150.4 | 88.5 | 130.4 | 112.7 | 262.5 |
| Cocoa beans and products | 801.0 | 779.0 | 970.1 | 894.6 | 1,065.6 |
| Other exports | (546.3) | (517.8) | (686.1) | (720.5) | (857.1) |
| Imports | (254.7) | (261.2) | (284.0) | (174.1) | (208.5) |
| Invisibles (net) | -650.6 | -690.2 | -839.7 | -781.9 | -803.1 |
| Services | -132.8 | -162.9 | -170.6 | -162.6 | -129.5 |
| Transfers | -177.3 | -189.7 | -190.2 | -217.1 | -200.9 |
| Capital accounts | | | | | |
| Official capital (net) | 106.1 | -70.9 | 32.7 | -69.0 | 2.2 |
| Private capital (net) | 23.7 | 7.7 | 56.7 | 107.3 | 104.7 |
| Errors and omissions | 45.1 | 28.3 | -14.3 | 2.9 | -24.8 |
| Overall balance | 37.3 | -106.9 | -9.7 | -179.2 | -77.7 |
| Changes in official short-term external position‡ | 123.7 | -145.0 | 7.5 | -115.0 | -153.7 |
| International reserves | -123.7 | 145.0 | 7.5 | -115.0 | -153.7 |
| Current payments arrears | -79.4 | 82.3 | -12.3 | -63.9 | -49.1 |
| Bilateral balances | -22.3 | 53.9 | 21.9 | 167.4 | 90.4 |
| | -12.0 | 8.8 | -2.1 | 11.5 | -14.2 |

* Provisional. † Estimate by the Bank of Ghana. ‡ Increase in assets. Source: Bank of Ghana.

BASIC STATISTICS

| | |
|---------------------------|---------------------------|
| Area | 239,000 sq km |
| Population | 11.32m |
| GNP (1978) | \$3,214m |
| Per capita | \$203 |
| TRADE (1979) | |
| Exports | US\$1,066m |
| Imports | US\$669.1m |
| TRADE WITH UK (1980) | |
| Exports | \$104.545m |
| Imports | \$88.511m |
| Currency | £ = Cedi 6.03 |
| Inflation (1980) | 40 per cent |
| Foreign exchange reserves | US\$196.3m (January 1981) |

EXTERNAL DEBT OUTSTANDING (\$m)

| | 1976 | 1977 | 1978 | Sept. 1979 |
|--|-------|-------|---------|------------|
| Short-term debt | 233.0 | 244.5 | 488.6 | 398.8 |
| Pre-1972 arrears | 70.0 | 67.4 | 58.2 | 39.3 |
| Post-1972 arrears | 63.0 | 80.2 | 329.3 | 263.0 |
| Backlog of profit and dividend remittances | 58.0 | 57.2 | 58.9 | 55.6 |
| Remittances under the Investment Policy Decree | 40.0 | 39.7 | 42.2 | 40.3 |
| Medium-term debt | 274.7 | 271.8 | 379.4 | 413.7 |
| Pre-1966 suppliers' credits | 270.0 | 269.0 | 323.2 | 363.6 |
| Post-1966 suppliers' credits | 4.7 | 2.8 | 56.2 | 50.1 |
| Long-term debt | 314.9 | 378.4 | 497.6 | 556.7 |
| Bilateral loans from governments | 208.6 | 253.3 | 288.2 | 312.8 |
| Loans from international agencies | 106.3 | 125.2 | 209.4 | 243.9 |
| Total | 822.6 | 894.7 | 1,365.6 | 1,369.2 |

Source: Bank of Ghana.

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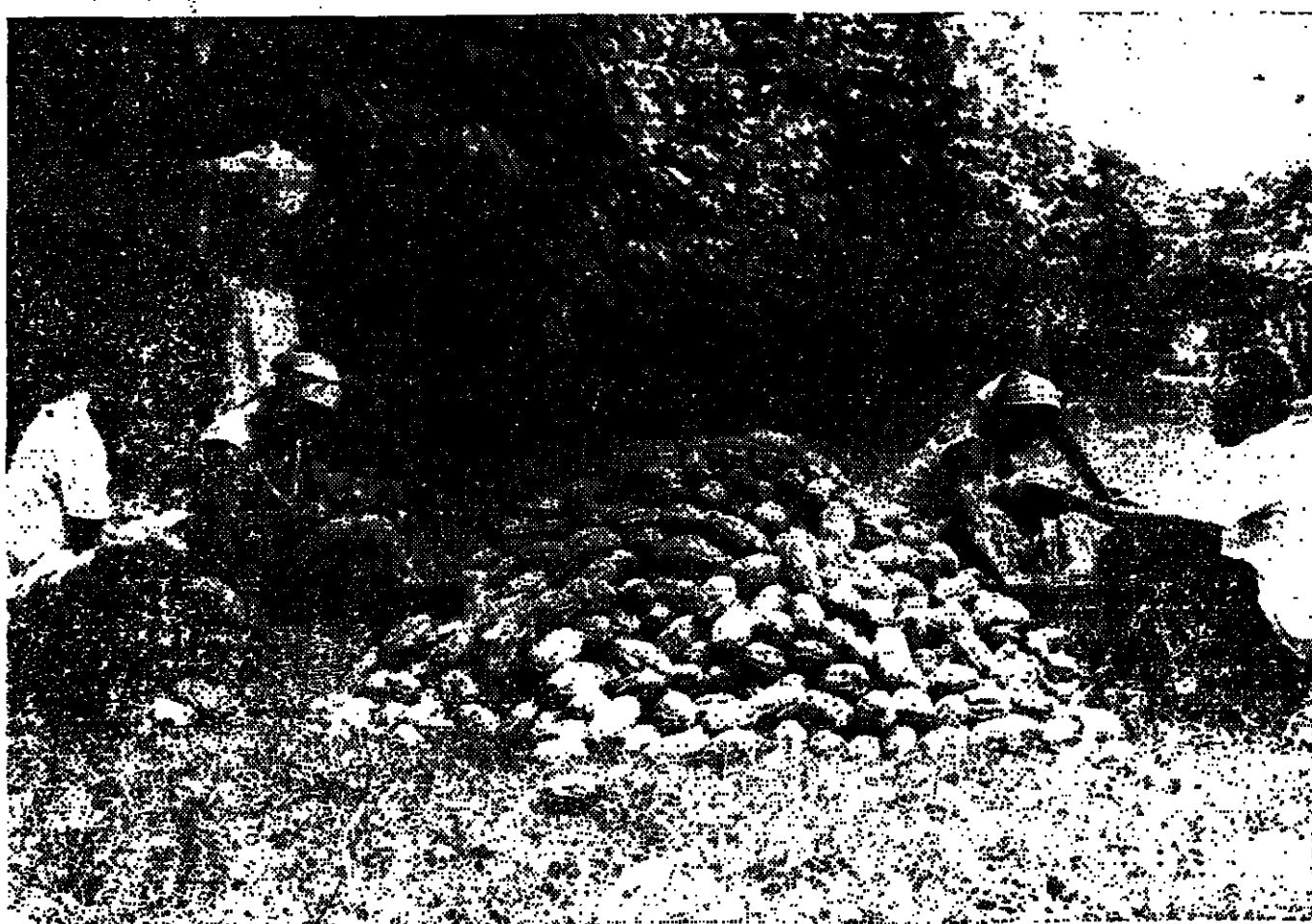
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Pressures on all sides influence decline

COCOA

PATTI WALDMEIR

AT THE END of last month, some 180,000 tonnes of cocoa—nearly three-quarters of 1980-81 Main Crop purchases—remained locked up in villages upcountry because of transport problems. According to Alhaji Mumuni Bawumia, the Chairman of the Interim Management Committee of the Ghana Cocoa Marketing Board (GCMCB), only 70,000 tonnes of cocoa had come down to port by the third week in April—and local traders say this figure is likely to be optimistic. Last year at that time, the figure had stood at 94,000 tonnes.

Ghana's cocoa industry is caught in a web of inter-related difficulties from which it cannot possibly escape single-handedly. The industry suffers from all the general ailments of the Ghanaian economy. Overvaluation of the Cedi has led to a massive exodus of Ghana cocoa, perhaps as much as 40,000 tonnes per year, which

leaves by headload and even articulator to neighbouring hard currency areas. A shortage of foreign exchange has contributed to a breakdown in infrastructure and transport facilities. The industry also has its own peculiar problems, such as a declining crop yield caused by ageing trees and farmers, and a critical shortage of labour.

These factors have combined to cause a serious decline in the industry in the past five years. Between 1975 and 1979, production fell drastically from 397,000 tonnes to 250,000 tonnes and though the 1979-80 season saw a modest recovery to an estimated 290,000 tonnes, this year's GCMCB forecast shows production dropping back again to near 270,000 tonnes.

The quality of Ghana's top grade cocoa has also begun to deteriorate. The limited storage facilities in the hinterland have been found to be inadequate for handling recent huge backlogs of unevacuated cocoa (traders estimate that at least 20,000 tonnes of last year's crop as well remains upcountry). Cocoa purchased by the CMB often waits for months in such inappropriate shelters as the local chief's bed-

room, where moths and tropical heat destroy its quality. Ghana's cocoa has always commanded a premium on the world market because of its consistently high quality, but now reports from consuming areas indicate an increase in the number of claims against Ghana cocoa which go to arbitration. Awards against Ghana must be paid in foreign exchange, which swallows up the accustomed premium, and further depresses foreign exchange earnings from cocoa exports.

Earnings

In 1979, exports of cocoa brought in fully 80 per cent of Ghana's total foreign exchange earnings from export. By 1980, the world market price for cocoa had fallen by an average of almost £500 per tonne (from an average spot price of around \$1,700 in 1979 to around \$1,200 in 1980) and cocoa exports had dropped back to 70 per cent of total export revenues. Now the industry is under considerable pressure to assume even greater responsibility for increasing Ghana's foreign exchange earnings, in the estimated minimum 8- to 10-year period before the country begins to reap significant

benefit from increased gold production. Without an exchange rate adjustment and a substantial infusion of much-needed foreign exchange, or at least a stabilisation of foreign exchange revenues through implementation of the International Cocoa Agreement, the prospects for the industry look grim. As one trader put it: "Even the most optimistic people have practically given up hope now."

The quickest and relatively the easiest way to give at least a minor boost to the industry would be to implement the producer price rise reportedly insisted on by the IMF as an essential condition for the granting of a stand-by credit. The farmer presently receives about Cedis 4,000 a tonne for his crop, which represents two-thirds of the world price in Cedis (Cedis 6,000) at the depressed rate of exchange. In terms of real purchasing power, though, the farmer's earnings represent under 10 per cent of the purchasing power of the sterling price of £900 a tonne. Any improvement in the present price of Cedis 120 per headload, though it could not approach the black market price of at least Cedis 1,000

per load, would curb smuggling in marginal areas. It would also provide an incentive for farmers to improve farm maintenance and husbandry, which would significantly increase the present estimated crop yield of roughly 200 lb per acre. A price rise would also be likely to stem the exodus of farmers away from cocoa toward more lucrative food crops—farmers can now earn, on average, three times more from cultivation of local foodstuffs than from cocoa—and would quieten the angry minority who are threatening to cut down their trees in protest against high costs and low returns.

Producer price

The CMB insists that it intends to announce a rise in the producer price in time for the next season, which begins in October—but it is hard to see where it will find the money to pay for it. Mr. Bawumia argues that receipts per tonne of cocoa sold on the world market equal Cedis 6,000, and that costs of production (including the price paid to farmers and the cost of subsidised inputs) equal Cedis 7,000 a tonne. Unless the CMB, the largest

single employer in Ghana, is able to reduce overheads, or is given substantial additional help from the Government, it is likely to face a severe economic crisis in the medium term. None the less, Mr. Bawumia insists: "We need to raise the producer price. Whether the money is there or not we must do it." And the hands of the Interim Management Committee will remain to some extent tied until they are given a more permanent mandate—or replaced altogether—by the creation of the long-awaited "cocoa council."

The other chance of a major upturn in the industry would come from more fundamental improvements in both road and telegraph communications. The CMB has been racing against time to replace washed-out bridges before the rainy season, which has now begun, but was hampered in its efforts by delay in the supply of nails it needed from the Ghana Industrial Holding Corporation (GIHOC). It has recently managed to replace broken-down vehicles with 87 new Leyland articulators which should ease the pressure on immediate evacuation.

Promise of a pot of gold

MINING

PATTI WALDMEIR

AN OFFICIAL Government report published in January of this year says: "Ghana has the geological endowment to produce gold on a massive scale, probably on the same scale as South Africa and Russia." Though the industry is not taking this claim too seriously, there is little doubt that Ghana's deposits are substantial. The Government is counting on them to finance the long-term economic recovery of the country, especially in view of falling revenues from cocoa.

Earlier this year the Limann Government sponsored an inter-

national seminar on gold held in Accra to attract the estimated capital investment of \$3bn needed to develop 14 proposed new mines over the next 20 years. Most observers agree that the seminar was somewhat premature and that its timing was largely political. No new discoveries had been made, nor had any new mines been sunk, since before World War II but the Government found the time politically appropriate to draw the attention of Ghanaians away from their unenviable economic plight, and toward a pot of gold at the end of the rainbow.

Since the seminar, the Government has published a new Investment Code Bill which sets out incentives to investors. The Bill proposes a reduction in the minimum state participation in mining ventures from 55 per cent to 45 per cent, and guarantees the offshore investor management control as long as initial risk capital remains outstanding. It includes tax holidays to cover initial capital expenditure, and a ceiling of 45 per cent on company tax; relief from import duties for equipment and spares; and guaranteed repatriation of capital and profits.

The minerals section of the Investment Code Bill has been criticised for failing to provide adequate tax relief to low grade and unprofitable mines (even mines making a loss would still be required to pay 7-11 per cent of revenues in minerals duty and royalty). It has also been faulted for failing to reduce the prohibitively high rate of personal taxation in Ghana, and for making no provision for production-sharing agreements which would allow investors to avoid costly bureaucratic delays in obtaining foreign exchange for imports.

Participation

By far the most controversial aspect of the Bill, though, is the issue of Ghanaian state participation in mining ventures. Though potential foreign investors are far more worried about the stability of the Limann Government, and distortions in the economy caused by the unrealistic exchange rate, the level of state participation is none the less a contentious political issue. Some Ghanaians, like Kofi Batsa, publicity chairman of the PNP and chairman of GIHOC, recognise that the Government could not raise even 45 per cent of the capital required for a new mine, while others argue that abandoning majority state participation is tantamount to sell-

ing the birthright of Ghanaians. Despite these criticisms of the proposed code, representatives of the major mining companies present at the seminar, and some others as well, have continued to return to Ghana. Though they are definitely interested, however, they do not find the present state of the industry heartening.

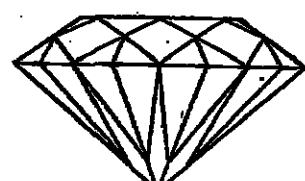
The lack of foreign exchange for much-needed spares and machinery has been a principal reason for the decline in Ghana's gold industry. Since 1974, production has sunk from 700,000 fine ounces to only 387,000 fine ounces in 1979. The country's most productive mine, Ashanti Goldfields at Obuasi, works at only two-thirds of capacity—but it is still one of the world's leading gold mines.

Ashanti Goldfields claims to be almost self-sufficient in its machinery—camionibuses, old oil drums, for example, to provide roofing sheets. It has also been able to call on Lonrho, the minority partner, for help. Ashanti Goldfields also plans to expand production over the next four years from 20,000 to 30,000 ounces per month. According to Mr. George Capperdell, the managing director, AGC is presently negotiating a loan with a consortium of Swiss banks for all its capital and stores requirements for the next three years.

The three state gold mines belonging entirely to the Government, Tarkwa, Prestea and Dunkwa are, in the words of Lloyd Quashie, chairman of the Government's gold committee "a disaster area." Combined production dropped to 6,300 ounces in February of this year as management disputes disrupted production though one mining expert argues that Tarkwa mine has probably the best long-term potential in Ghana.

The falling price of gold coupled with rising salaries has hit the gold industry hard, and delays in allocation of import licences and transfer of dividends, though less severe than in other sectors, are still a problem. The critical shortage of consumer goods in the country also causes the mining companies to divert precious foreign exchange to the importation of stores rather than equipment.

Smuggling, both from the mines and through illegal panning, is said to be on the increase, and the Government is looking into ways of improving security and providing incentives to the small-scale miner to sell more of his winnings to the state.



DIAMONDS

PATTI WALDMEIR

Ghana's diamond production fell from 2.4 m carats in the early 1970s, to barely 1m carats last year, according to Mr. Harry Parker, managing director of the country's only remaining diamond mining company, Ghana Consolidated Diamonds (GCD), 55 per cent owned by the Ghana Government, and 45 per cent by Selection Trust. GCD mines a fairly large-scale deposit of low-grade diamonds (1½ carats per cubic metre), at Akwatia.

Mr. Parker attributes the decline to three major factors: an aged mine which is getting to the end of its useful life; restrictions imposed

by import controls; and the depressed price of diamonds on the world markets coupled with inflation of local costs.

The Akwatia mine produces approximately 85 per cent industrial, and 15 per cent gem diamonds.

At the last sale, GCD's diamonds fetched just over £4, or roughly Cedis 25, per carat. Mr. Parker estimates costs of production to be Cedis 50 a carat.

As synthetic diamonds held prices down on world markets, GCD is approaching a severe financial crisis, from which it would be difficult for the majority partner to rescue it. Devaluation would help GCD in the short run, but only as long as discipline kept local costs down.

Meanwhile, prospecting is continuing of a large deposit of diamonds in deep ground in another location in the Birim River Valley. The deposit is expected to be of a lower grade than the Akwatia mine. Substantial illegal panning also goes on, with the black market price at Cedi 150 a carat.

A trickle to feed the masses

AGRICULTURE

PATTI WALDMEIR

GHANA'S consumers are caught between the rapid decline in agricultural production and a rising population. A recent World Bank report estimated that food production had decreased 21 per cent between 1970 and 1978 while the population grew 3 per cent annually—one of the highest rates in Africa.

The Limann government has tried to reverse the trend with a two-year crash programme for agriculture announced shortly after President Limann came into office, but the campaign, which was to provide subsidised inputs for farmers, has not yet produced any significant results. The campaign has fallen victim to Ghana's general problems of poor management and infrastructural shortcomings. Only a trickle of fertiliser products has been reaching the farmers although the season's planting has already begun. Large quantities of fertiliser have been imported but they sit at the port because of a lack of transport to deliver them.

The fundamental problems of Ghana's agriculture are familiar throughout the continent. The drift to the cities has left the farms short of young labour, farming techniques are inefficient, productivity is low, inputs hard to come by and marketing is difficult because of transport shortages and poor roads. In addition, Ghanaian farmers find it more profitable to smuggle their produce across the borders to the hard currency countries of Ivory Coast and Togo.

As a result, production of most local foodstuffs has declined seriously over the past five years. For example, plantain production fell from just over 2m tonnes in 1977 to an estimated 832,000 tonnes in 1979.

The farms are producing enough for their own needs but getting food to the urban areas has been an acute problem. Thousands of tonnes of tomatoes were reported to have rotted in the fields of Ghana's upper region last year for lack of transport. The Limann administration, then five months in office, tried to save the situation by airlifting them to Accra—only to find there were not enough crates. Ironically, the government-owned tomato canning factory, built by Kwame Nkrumah, was standing idle 25 miles away because its machinery had broken down.

The bulk of Ghana's agriculture is in the hands of the small-scale farmer. Some 95 per cent of all production comes from farms smaller than 10 acres and 70 per cent from those smaller than three acres. The rest comes from the badly organised public sector farms.

In the case of rice, the Government gives large subsidies for the inputs and tools because increasing rice consumption in the urban areas has made it one of the two biggest single imports—the other is wheat. In addition, the Government operates 11 rice mills with a combined milling capacity of 2m tonnes an hour.

However, the mills run at well below capacity because farmers prefer to smuggle their produce across the borders. The Government mills also produce more cracked and broken rice than the local millers who parboil the rice to counteract the effects of the dry conditions in the rice-growing areas. Nonetheless, the strength of the northern rice-farming lobby in parliament means that subsidised inputs continue to be provided even though the rice never gets to the mills.

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GHANA V

Import policy revives confidence

INDUSTRY
MARK WEBSTER

THERE IS a tiny light shining in Ghana's industrial gloom. It does not by any means denote the end of the tunnel for industry's manifold problems but it has helped manufacturers to see the way ahead a little more clearly. The first stirrings of hope in a sector which has had little to be optimistic about in recent years are thanks to the Government's prudent policy of allocating import licences only when foreign exchange can be guaranteed to cover them.

It may not sound much but it is a radical departure from the policy of previous governments who handed out import licences as freely as religious tracts at a revivalist meeting—but the foreign exchange was rarely there to cover the imports. The new policy has gone a long way towards reviving confidence among Ghana's suppliers and has enabled manufacturers to plan their output.

The strict controls on import licences are the first in a series of measures by which the Government plans to put some life back in the near-moribund industrial sector. Apart from industries like brewing and cigarette making, which are important revenue generators for the Government, most industry is running at only 25 to 30 per cent of capacity. The large textile industry is creaking along at only 10 to 15 per cent of capacity.

The policy on import licences will be followed by a gradual reduction in the controls on manufacturing industry, according to Mr. Vincent Bulla, the Minister of Trade. The first

stage will be the extension of the validity of all import licences from the present 12 months to 18 months. Already, last year's licences have been extended to this year, particularly to enable manufacturers to import the spare parts and new machinery they need.

Eventually, the Government hopes to remove all restrictions on the validity of the licences when foreign exchange reserves can be built up to enable such a system to operate. The Government also wishes to remove factory gate price control when possible to make manufacturing more profitable. In practice, some industries have already been decontrolled.

Although the Government's policies can be expected to give a little boost to industry, there are still many deep-rooted problems in the sector to be overcome. Ghana industrialised rapidly in the 1960s and there are now some 2,000 registered industrial units which, even in their present depressed state, represent some 17 per cent of GDP. However, the sector is characterised by its heavy dependence on imports and the predominance of consumer-oriented light industries.

In common with many other developing countries, there is little linkage between the industrial sector and the rest of the economy. Although Ghanaian chocolate at Cedis 10 a bar is some of the best in the world, only a tiny percentage of the cocoa crop is transformed in Ghana. There has also been little attempt to integrate the country's resources of bauxite, iron ore, timber or diamonds with the rest of the economy.

The present government has its work cut out in order to correct some of the mistakes of previous régimes. For example, Lever Bros., which has a factory in the Tema industrial area near Accra, has to import

all its palm oil even though five years ago it was all produced in Ghana. The Government took over the plantation and its production has virtually ceased.

UAC of Ghana has been facing similar problems and for the first time ever it is expected to declare a trading loss this year. Until now, the more successful of its eight divisions—which cover everything from brewing and textiles to trading—would be profitable enough to support the others. This year, every division has suffered and management does not foresee a real improvement for two to three years.

Despite the problems, only Firestone is pulling out of Ghana. The Firestone decision, which was still being negotiated with the Government two weeks ago, is both a reflection of the group's troubles worldwide and their unhappiness with the Government's importation of tyres to compete with their own which are manufactured locally.

For other companies, the challenge is outlined by Mr. Tony Hickin, deputy chairman of UAC in Ghana. "We see a turnaround in our situation in two or three years time. But it will require of us as of all other firms to adapt our traditional operations in line with Government economic policies, particularly in agriculture. We

ourselves are changing direction in that we are trying to work up projects related to the agricultural policy."

The Government incentive scheme for agriculture introduced in 1975 allows companies to repatriate 95 per cent of blocked dividends over five years for every C1 they invest in agriculture. The UAC investment in oil palm looks like being a success and will start producing later this year, encouraging the company to look at other agriculturally related projects.

UAC has also been asked to consider taking over the management of what used to be their African Timber and Plywood subsidiary in Ghana. Still called A. T. and P., the business has been completely run into the ground since the Government took it over and it will need an estimated three years to get it functioning properly again. A report on the company is now before the President and an answer is expected soon on what the Government intends doing.

The other major problems of industry can be listed quite briefly:

- Outdated machinery.
- The shortage of skilled workers as many have migrated elsewhere.
- Recent national wage rises which have added 35-40 per cent to the wage bill of some companies.

The difficulties of retrenchment when redundancies are hard to press through government.

Government controls on the distribution system.

Poor outside communications such as telegraph, telephone.

Infrastructural shortcomings—power, water and roads.

Heavy personal and company taxation.

Lack of port security which allows pilfering of imports.

The catalogue of woes in the manufacturing sector is echoed by the commercial houses. The shortage of goods in the country and the greater ease with which price controls can be maintained at the supermarket level rather than in the local markets have squeezed the trading houses badly. Kingsway stores, for instance, a division of UAC, is working at only 15 per cent of its potential.

The trading houses fear that the Government's decision to market a large proportion of the 15 selected items for price control through the co-operatives and trade unions is likely to prove disastrous. The private trading houses have been trying to use rural van sales to get goods directly to the villages without passing through the *kalabule* system. However, they will no longer have a sizable allocation of essential goods once the new system comes into force.

Urgent need to reform state industries

PARASTATALS
MARK WEBSTER

THE HEAVY BURDEN of Ghana's state enterprises is one which the present government could well do without. There are more than 100 semi-autonomous state bodies, covering everything from the utilities and transportation to manufacturing and public relations. With the notable exception of the Volta River Authority, they are badly managed, often corrupt and run at a loss or a marginal profit.

The Government has found it hard to tackle the issue head on. With high unemployment and a generally depressed economy the Government feels it cannot afford to lay off thousands of idle workers and so is using the public sector undertakings as a form of unofficial social security system. But officials recognise that the issue will have to be dealt with eventually.

The picture of the parastatals is almost universally bleak. The state trading company GNTC was described as a "shambles" by one government official and

its top management were forced to resign recently over a deal to import Cedi 43m worth of dog collars and watch straps.

At a time when Ghana's food production is critically low and prices at a record high the State Farms and the Food Production Company have been turning in losses—State Farms showed a Cedi 20.4m deficit for 1974/75 and Food Production a loss of Cedi 43.9m during the same period.

Ghana Airways has also been running up substantial losses, partly because of the rising cost of fuel. The tough-minded Mr. Harry Sawyer, the Transport Minister, provoked a row with Alitalia which has now ended the flights between Rome and Accra for both airlines. His tough stand over the nationalised Black Star shipping line has succeeded in bringing the line almost to a complete halt.

Reform

The man given the unenviable task of trying to reform the public sector industries managed by the Ghana Industrial Holding Corporation (GIHC) is Mr. Kofi Batsa, a businessman and influential PNP politician. Of the 16 divisions within GIHC, four have been losing money consistently for the past decade while the others have

turned in variable performances.

"It was sometimes painful to see what has happened," he said. "Sitting outside you don't see what is going on but when I got into the place I was shocked to see how state funds could be thrown away." One of his first moves was to place the managers of all the divisions on one-year renewable contracts which would be reviewed on the basis of progress.

He believes that poor management is at the heart of all the troubles in the public sector industries although they have also been as badly affected by the general rundown of the economy.

As an illustration of the general decay in the GIHC industries, the meat division, which employs 500 people, has nearly 45 per cent of them on compulsory leave with full pay.

Mr. Batsa said he was trying to put together a plan of action to revamp the industries. Approaches have already been made to the Eastern bloc countries, such as Yugoslavia, which provided most of the equipment in the first place. However, it may become necessary to take more drastic action if the persistently loss-incurring divisions cannot be turned round.

Importance of a new framework

INVESTMENT
CODE BILL
MARK WEBSTER

WHEN PARLIAMENT resumed sitting on May 5, one of its first priorities was to consider the Investment Code Bill. As a mark of the importance which the Government attaches to getting the code right, the MPs were given copies of the Bill before the Easter recess so the subsequent debate would be well informed.

The difficulty the Government faces is to make the code attractive enough to interest investors despite the depressed state of the Ghanaian economy while not antagonising the Left wing of the ruling Peoples National Party. The code has already attracted criticism for "selling the nation's birthright" from one camp and for not offering enough incentives from the other.

Although the code could always be changed by parliament, it is generally accepted that the balance is correct. It is not a detailed document but something rather more, as one of the members of the committee which drew it up said "a framework within which the investor can come and talk." When approved it will replace the existing cumbersome legislation of the 1973 Capital Investments Decree and the 1975 Investment Policy Decree, both of which offer less generous incentives than the new code. The intention of the code is to leave a fair amount of latitude when drawing up individual agreements so that cases can be judged on their merits.

Malaysian

There is nothing radically new in the code which draw heavily on the Malaysian investment code. It centralises the decision-making process for fresh investment, specifies minimum Ghanaian participation in different sectors and offers a variety of tax holidays and exemptions for new industries.

Critics of the code say that, given Ghana's present parlous economic condition, terms for fresh investment would have to be more generous. In the preamble to the Bill it is noted that "it is considered vital to attract foreign investments" and adds that the Government needs "to operate a policy of liberalisation and an open economy and assure to the foreign and Ghanaian investor protection of his investment and a fair return therefrom."

One of the most controversial elements of the code is the percentage which must go to Ghanaians. The percentage varies from a 40 per cent holding for Ghanaians in priority sectors such as agro-industry to 45 per cent for most other industries and a maximum of 55 per cent Ghanaian holding in many consumer industries such as brewing.

Parliament could clearly amend the percentages but businessmen have already expressed doubts about Ghana's ability to raise the finance for such large stakes in future investment. The investment committee had recommended a 30 per cent Ghanaian stake but cabinet had raised the limit because of the political sensitivity of the issue.

As one businessman said: "Perhaps the Government or private investors would be able to raise the money. But will the potential investor have faith in their ability to do so, especially for large scale projects?"

One positive aspect of the Bill which has been praised all round is the formation of an Investment Centre to centralise all decision making on investment. The body would be headed by the vice-president and include the ministers of finance and economic planning, industries, agriculture, lands and natural resources, fuel and power, as well as the governor of the central bank.

Raw materials

The code emphasises that priority will be given to those industries which use local raw materials, are export oriented, employment intensive and train Ghanaians for management positions. It also wants the Investment Centre to take note of the geographical spread of industries.

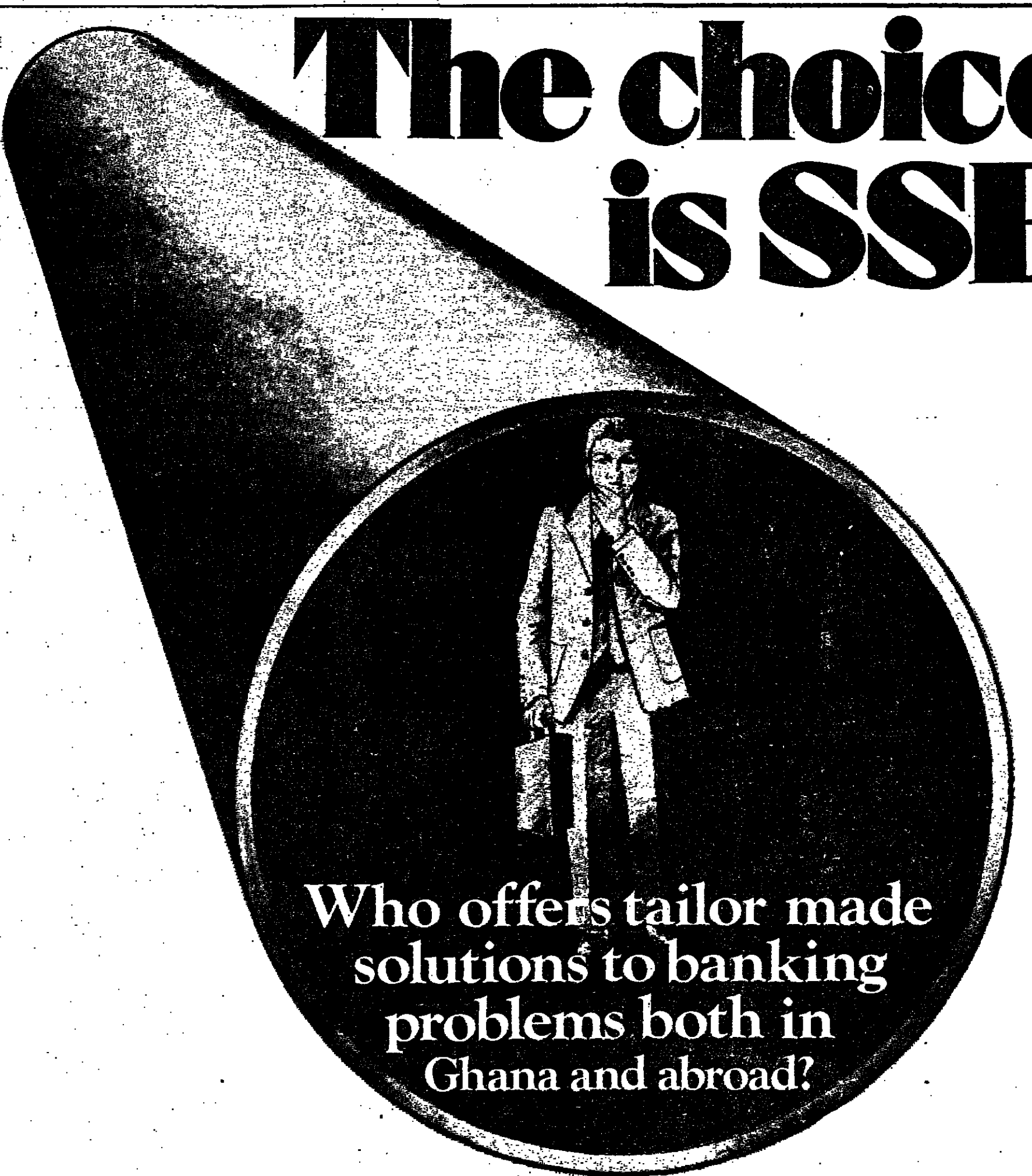
There are guarantees that the company can bring in all the expatriate personnel it needs to get off the ground and there is provision for the repatriation of personal income, and corporate dividends, fees and royalties. The code adds cautiously, however, that repatriation will depend on the state of the Central Bank's foreign exchange reserves.

There is complete exemption from company tax until all the initial risk capital has been recovered, exemption from customs duties on machinery and spare parts for the first five years and guaranteed management control "for as long as the initial risk capital remains outstanding and unpaid."

The regulations dealing with mining investment have been the most heavily criticised and observers believe the Government will be obliged to review the provisions for it in the code. There have been calls from the mining industry to write a guaranteed participation agreement into the code which would allow a proportion of the production to cover the foreign exchange element of operating costs of the venture.

Generally, however, business opinion says that without tackling other disincentives to investment, the code may become a purely academic exercise. They are particularly worried about the inflated external value of the Cedi which makes the introduction of fresh money into Ghana very unattractive. There has also been pressure on the Government to review the personal and corporate tax rate structure.

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GHANA VI

Scarcity: the mother of exploitation

PARALLEL ECONOMY

MARK WEBSTER

ADJOA QUEUES for a living. The pay is not good but it is hardly a demanding job for the 17-year-old country girl. All she has to do is stand in line with other shoppers to buy scarce commodities at controlled prices from one of the large department stores. The precious bars of soap and tins of milk and sardines are handed through a small window in a strictly limited quantities. So queue contractors pay people to line up and buy the goods so they can be resold later in local markets at many times the official price.

Nowhere is the ruin of the Ghanaian economy more evident than in the retail sector. At the heart of the trade are the roly-poly market mummies with smiles the size of Rolls-Royce radiators who buy up anything they can on the market and

then re-sell it either directly to the Ghanaian consumer at many times the original price or it goes across the border to the hard currency countries of Togo and Ivory Coast.

"I did not know Ghanaian industry produced anything at all until I went to Togo," was the wry remark from a diplomat. The mummies have become adept at exploiting the scarcity of all essential goods and handling the black market exchange rates so that the Cedi changes hands at more than 10 times its official level. Money has become practically worthless to the traders and much of the economy has reverted to barter, especially in the rural areas.

Distorted

The human face of Ghana's grotesquely distorted economy is to be seen everywhere. For a start, no one lives on their salary any more. The honest and the industrious cultivate food in their backyards, some lucky ones have access to goods at controlled prices if their companies distribute them, others

encourage their wives to trade, pilfer from their employers or, the most worrying trend of all for Ghana, they turn to other forms of crime.

The practice of charging many times the controlled price is called *kalabule* and it has made life a misery for millions of Ghanaians at the lower end of the wage scale. Last November the Government raised the minimum wage to C12 a day, which is not much when a bottle of beer can cost C18, a pound of meat C20, one finger of plantain C2, a loaf of bread C15 and a big bar of soap C10. It is jokingly referred as the "Ghanaian miracle" that anyone survives at all. Farmers either smuggle their cocoa across the border or turn to food crops, soldiers do odd jobs, policemen take bribes and even doctors at hospitals, owned and run by the Government, insist on an illegal "consultation fee" before they treat patients.

Corruption has become less a matter of getting rich as of pure survival. At the airport, senior officials offer to change travellers' money into Cedis to

avoid exchange control regulations, tourists offer to ease the new arrivals' passage through the formalities and the going rate for a boarding pass on an over-booked Ghana Airways flight is C50.

Although things have become desperate for the lower paid, the middle class has also been badly hit. The deputy headmaster of a secondary school in Kumasi, who has been teaching for 15 years, earns half as much as his wife who trades. The transport manager of a Ghanaian company left after 23 years' service to become a taxi driver because he could no longer make ends meet.

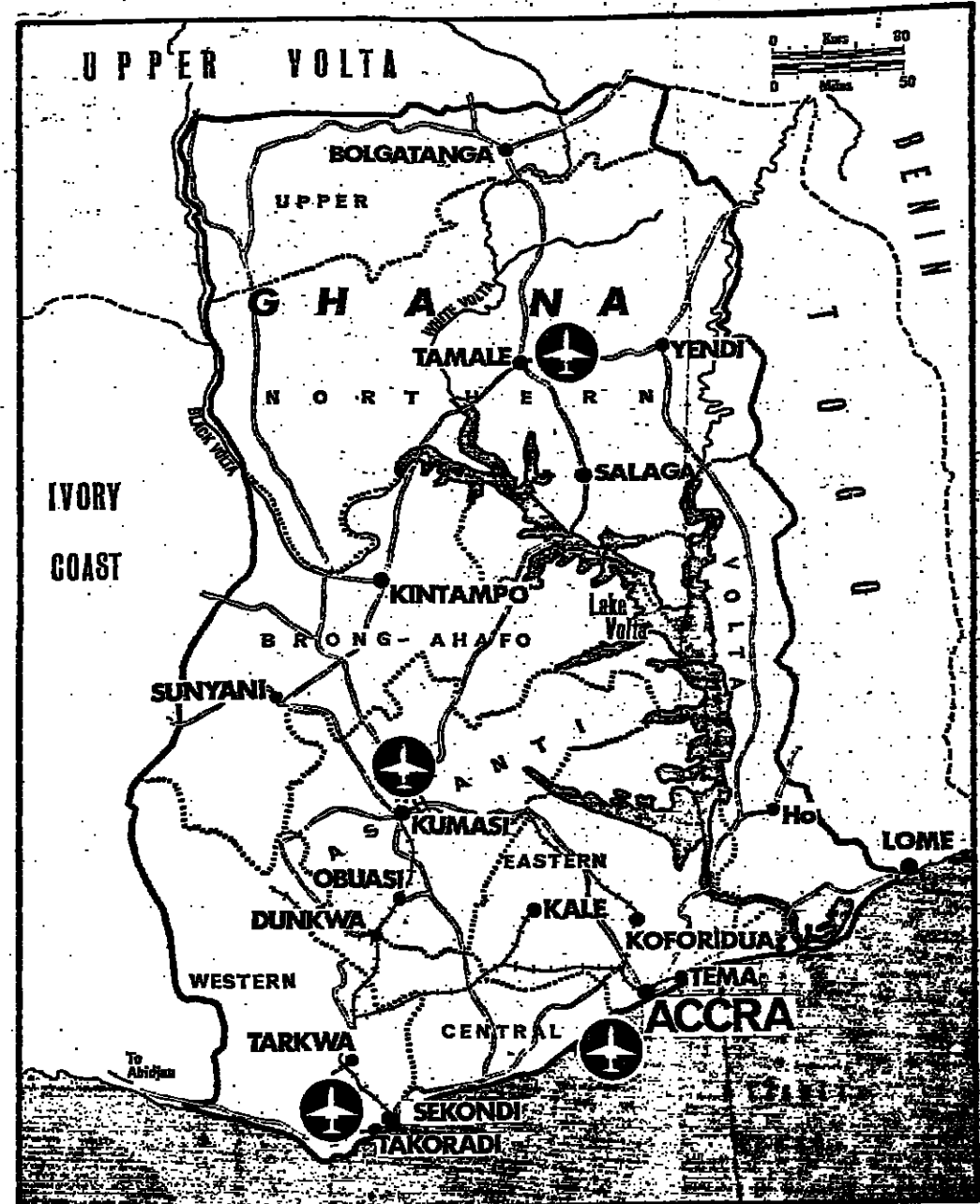
Luxury items

The Government's trade liberalisation measures have permitted goods to enter the country without questions being asked but although this has increased the supply of goods, they are often luxury items. On a typical day in the Government-owned GNTC department store almost the only food for sale was Moroccan olives at C98 a tin and tiny

cakes at C12 for two. On shelves nearby were hundreds of bottles of whisky, gin and brandy at C150 each. It is not surprising, therefore, that fights threatened to break out at the meat counter where edible cowhide was on sale at C12 a kilo.

Outside Accra, the situation is usually much worse. There are fears of famine in the north this year during these lean months between harvests. It is already usual for a family to eat properly only once every two days — a meal of leaf soup and rice. A bowl of rice is fetching C30 in the market and a sack of millet C1,000. Aid agencies say they are bringing food in — but a lot is being pilfered on the way.

Where statistics on the formal sector of the economy are unreliable, clearly there are no figures on the size of this parallel economy. But as one Ghanaian economist put it: "However big the informal sector is, it undoubtedly has more impact on the lives of the average Ghanaian than anything which appears in the Central Bank figures."



Difficulties of restoring discipline

ARMED FORCES

MARK WEBSTER

WHEN Ftl. Lt. J. J. Rawlings handed power over to a civilian government in September 1979, the Ghanaian armed forces retreated to their barracks in chaos. The rebellion among junior officers and the other ranks which brought Rawlings and the Armed Forces Revolutionary Council (AFRC) to power showed the extent to which Ghana's once proud armed forces had disintegrated into indiscipline.

The rehabilitation of the armed forces has proved to be one of the most pressing and difficult issues facing the civilian government. "The task, I must say, has not been easy," said Mr. R. S. K. Riley-Poku, the Minister of Defence. "But the President is committed to it and we are doing the best we can in the present economic circumstances."

In his headquarters at the army's Burma Camp outside Accra, the Minister is surrounded by visible evidence of the decay of the armed forces. Even though Ghana was ruled by the military for nearly eight years before the handover in September 1979, the armed forces were severely neglected, they became the object of loathing by the Ghanaian people for being more corrupt than the civilians they overthrew, and recruitment slumped.

It is generally accepted that the armed forces are now well below establishment, equipment is in desperately short supply and many vehicles are off the road because of spares shortages. The Government admits that logistics and training have almost completely broken down, relations between officers and men are strained, discipline is poor and the living conditions in some of the barracks are appalling.

Although the brief, brutal reign of the AFRC is blamed for the present indiscipline within the armed forces, the rebellion

was in many ways an inevitable result of the years of neglect by government. The disarray was compounded, however, by the AFRC's policy of indiscriminately beating officers and shaving their heads.

Some of the senior officers were widely known to have profited from the corruption which was and is rampant in Ghana, but the AFRC provoked a rash of resignations among senior officers, many of whom were considered honest. Nearly 200 officers left the services after the handover to civilian rule which the Defence Minister said had brought the ratio of officers to men to about the right level because of the severe lack of new recruits to the other ranks.

Root causes

The civilian government was therefore faced with the short-term problems of neutralising the former members of the AFRC, keeping the armed forces busy and tackling the root causes of unrest within the

armed forces. The Government has been given credit for its handling of the former AFRC caucus. Ftl. Lt. Rawlings was forced to retire when he refused to go abroad and further his military training, but two other officers—Major Mensah-Poku and Capt. Boakye-Djan—both went abroad.

Getting to the root causes of the unrest within the armed forces has proved more difficult, especially in the light of Ghana's overwhelming economic problems. In February last year, a commission of inquiry was set up under Justice Charles Coussey to look into the whole issue of the armed forces. The two civilians and six military representatives on the commission have carried out extensive inquiries into conditions within the armed forces and have produced three interim reports.

The commission's terms of reference were very broad: "To look into the terms and conditions of service for members of the armed forces, with particular reference to junior officers and the other ranks."

● To inquire into the practice and theory of the present command structure and determine what favours or discourages stability and discipline within the armed forces.

● To identify the defence needs of Ghana and to discover how the armed forces are organised at present to meet those needs.

The interim reports have dealt with the role of the border guards, who are practically useless in their anti-smuggling role, the structure of the armed forces and the job it has to do, and the function of the Ministry of Defence, according to Mr. Riley-Poku.

The final report, which is expected later this year, will take a more detailed look at how to improve the welfare of the members of the armed forces including training, recruitment, pay and conditions. One immediate benefit from the Coussey inquiry has been the pay rise which the armed forces received at the time of the national pay increases last November.

The urgency of the report is

evident in a country where the high level of social unrest could give the military another excuse for intervening. Policy makers do not fear another coup led by senior officers, but while discipline remains poor and conditions for the ordinary soldier are bad, any civilian unrest such as a general strike could spark off sympathetic uprisings within the lower ranks of the armed forces, renewing the chaos which followed the June 4 coup in 1979.

With these dangers in mind, the Government has tried to keep the military occupied. Soldiers have been helping to eradicate some of the 150,000 tonnes of cocoa trapped up-country by using their lorries for transport and building bridges to restore communica-

tions. The air force pilots are flying their Fokker 28s on civilian internal flights in order to keep communications moving. The Minister of Defence is even toying with the idea of forming a construction corps which would build its own barracks.

Unfortunately, their efforts are hampered by the lack of money available. More than half the armed forces' vehicles have been immobilised by lack of spares and without administrative vehicles to ride around in, troops are still seen around town in army Pimpmen troop transporters. Such a necessity undermines the Government's determination to give the armed forces a much lower profile.

The Minister of Defence believes that friendly countries should be prepared to give more help to the armed forces. He said his Ministry was anxious to purchase all kinds of non-lethal equipment but would have to do so on soft terms. At present the equipment has been supplied by Britain, West Germany and Italy and is nearly all out-dated.

The British are heavily involved in training the forces both by running the Staff College and offering training courses in Britain. The U.S. also offers training for Ghanaian officers. The standards are still high, observers say, but young officers can become rapidly disillusioned with an army running on string and prayers.

NEW CODE OFFERS INVESTMENT OPPORTUNITIES

One major problem which the Limann Administration keeps hammering on is the acute and chronic foreign exchange constraint facing the country. Earnings from traditional exports have virtually gone into cushioning a spiralling petroleum bill and the Government appears to have its hands tied.

But all is not lost, President Hilla Limann and top Government officials keep assuring. Ghana abounds in rich mineral and natural resources which, if properly harnessed, can turn the economic tide and minimize the woes of the people. One sure way on which the Government is banking its hopes is the attraction of foreign investments. To say so does not mean that past Governments did not realise the need. Rather, the present Government has carefully analysed the investment position in the country and has identified certain bottlenecks which have to be removed if substantial investment should be attracted.

An Investment Code, now before Parliament, has been presented to take care of a number of constraints. For the first time, this code embodies all the existing legislation governing investment; it also establishes the Ghana Investment Centre as a body corporate to administer the code and promote and regulate investments in all sectors of the Ghanaian economy.

The code also seeks to reduce to the minimum, the delays, complexities and frustrations which have turned away many an investor.

In drawing up the code, the Government was very much concerned about the "poor" incentives that have characterised previous regulations. Areas in which aliens are allowed participation have been re-defined and levels of State or Ghanaian participation have been reduced. Generally, all efforts have been made to avoid any negative reactions.

Number one priority sector for Ghana is undeniably AGRICULTURE. It is the wish of the Government that the nation attains self-sufficiency and then embark on the exportation of food. Thus, although large sums of money go into the importation of maize, rice and edible oil, much emphasis is being placed on the cultivation of starch staples, like plantain, cocoyam, cassava and yam; staple cereals, such as maize, rice, guinea corn and millet; animal protein like poultry, pigs, fish, sheep, goats and cattle; and vegetables like tomatoes, onions, beans, pepper, garden eggs and okro. Investment opportunities exist in these areas as well as in crops such as banana, pineapple, sugar cane, sweet pepper, citrus, avocado pear and cotton and tobacco which have a high demand both at home and abroad.

The great importance attached to agriculture probably explains why this area enjoys special benefits in the Investment Code Bill.

In the special case of livestock and tree crops with a gestation period of over one year, there is exemption from payment of company tax and customs duties for TEN YEARS. Management staff are also exempted from income tax relating to furnished accommodation. General benefits are also offered:

Foreign companies which invest in an approved enterprise in agriculture with blocked funds of repatriable status being held in Ghana will be given Special Import Licence to bring in essential machinery and equipment required for the enterprise. For every Cedi invested, permission for the immediate transfer of 35 pesewas will be allowed out of the blocked funds; and for every Cedi profit from the agricultural enterprise that could have been repatriated that is reinvested, permission will be granted for the transfer of 50 pesewas out of the investors' blocked funds. And then, where the investment has a gestation period of more than one year, the investor will after the year be granted permission to transfer in respect of each year (including the first year), out of blocked funds 15 pesewas per one Cedi invested. This facility applies also to any additional investment made for the expansion of the enterprise. For cattle rearing, oil palm, rubber, citrus and cashew nut plantation, the rate of transfer will be 20 pesewas per Cedi of investment.

These benefits have become necessary because there have been cases where accumulated dividend profits have had to be "blocked up" in Ghana for lack of the corresponding foreign exchange component.

Agriculture certainly is a major priority for Ghana, but as an on-going project certain other investment avenues will have to support it. This probably explains why the Government sponsored an international seminar on Ghana's Gold Endowment and other minerals in Accra in January this year.

● MINING SECTOR

Ghana is endowed with large deposits of minerals including gold, diamonds, bauxite, manganese, iron ore, limestone and clay. A special technical committee on gold recently reported that given the right environment and the

required inputs the country will be able to produce gold at the rate of two million ounces per annum or more, for the next two decades. The committee further estimated that an initial capital investment of not more than \$1.3 billion spread over the next ten years would generate enough revenue to finance the entire capital cost of a 20 year gold expansion programme. These ambitious would only be realised if the right investment climate and good and competitive mining and tax laws were given.

It is in response to the Committee's recommendations and the enthusiasm shown at the Gold Seminar that the Investment Code Bill comes out in favour of attractive benefits for this sector.

In the case of mineral exploration and exploitation, there is complete exemption from turnover tax. Payment of royalty will be based on mill-head grade or ore mined on a sliding scale from a minimum of 2 per cent to a maximum of 6 per cent. Then, company tax will be limited to a maximum of 45 per cent.

It is not only in mineral exploration and exploitation where investors are being sought. Mineral processing and quarry products are also very fertile grounds. Apart from oil and gas, other specific projects that have been identified and which require feasibility studies or subsequent implementation are ferro-silicon, sheet glass, iron and steel complex, alumina production, ferro-manganese and manganese dioxide.

● MANUFACTURING INDUSTRIES

With an eye on the foreign exchange constraints, emphasis for investment in the manufacturing sector is on those areas where Ghana has the raw material advantage, under-utilised existing plant capacity as well as the ability and capacity to conserve and/or earn foreign exchange. Projects qualifying for investment therefore, include: agro-based industries, pharmaceuticals such as drugs, vaccines, antibiotics and serums, veterinary preparations, pesticides and herbicides, processing of raw materials originating in Ghana and production of intermediates, fish processing and production of animal feed and fertiliser. Other areas are the manufacture of replacement parts and machine tools, agricultural equipment and spare parts for fishing boats and gear, and industries of strategic importance such as manufacture of pulp and paper, caustic soda, alumina, aluminium and petrochemicals.

For all such enterprises there is a reduction of 25 per cent in the company tax payable and there is a remission of 25 per cent of customs duties in respect of all its machinery, equipment and spare parts imported specifically and exclusively for the approved enterprise.

● TOURISM

Ghana's warm tropical climate, beautiful coastal strip, affectionate people and unique hospitality provides grounds for a successful tourist industry. Visitors to Ghana have seen the beautiful natural scenery, castles and forts, waterfalls, wild life and a rich indigenous cultural heritage.

It is these natural endowments that constitute the base for a healthy and sound development of a prosperous tourist enterprise. Hotels, tourist transportation, catering establishments and entertainment and recreational facilities are fields for investors who will enjoy complete exemption from customs duties on items approved by the Investment Centre. For foreign-owned investment, there is a special transferable bonus of 20 per cent of net foreign exchange earnings arising from that investment.

Permission will be granted to transfer 20 per cent of net after tax profits or earnings from that investment immediately to the country of origin of the investment.

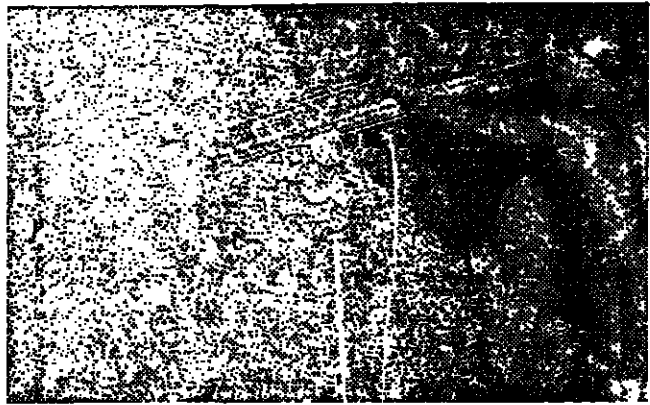
● OTHERS

Other ripe avenues for investments are in the construction and building industries and the export trade.

Whichever industry is selected under the Code, the Government has proposed that there should be complete exemption from company tax for as long as any part of the initial risk capital remains unpaid and outstanding.

Machinery, equipment, spare parts and other inputs other than raw materials, which have been imported specifically and exclusively for the approved enterprise will be exempted from payment of customs duties for the first five years. There is guaranteed immigration quota for necessary expatriate personnel and there is also a guaranteed management control for the foreign investor in enterprises with foreign participation by way of equity or loan capital or both for as long as the initial risk capital remains outstanding and unpaid.

Investment opportunities there certainly are in Ghana, and Dr. Limann's Government is determined to provide the necessary political and economic stability. As an important first step, an attractive investment law has been proposed.



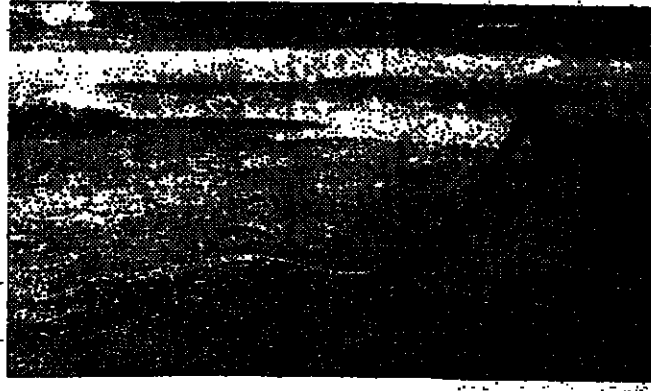
Top—Ghanaian goldminers at work.



Below—Irrigation has opened up new vistas for agriculture.

Right—The Volta Lake offers opportunities for inland fishing and transportation.

Below—Crocodile pond in the Upper Region attracts many tourists each year.



Information Services Department, P.O. Box 745, Accra, Ghana.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

The hidden costs of litigation

BY ARNOLD KRAMER

LAWSUITS against companies are becoming more numerous. What ever the causes, management must realise that litigation is no longer just a lawyer's problem. Not to take account of possible legal action when reaching a business decision is to take unreasonable risks.

So says one of America's top businessmen who believes that abuses of litigation have eroded productivity and made it tougher to compete in world markets.

John Opel, as president and chief executive officer of IBM, the world's largest business machine and computer company, has had his fair share of exposure in the courts. One trial involving IBM is still in progress 12 years after being filed, and Opel estimates that the company has made more than 700 pages of documents available to plaintiffs during the past decade.

Frivolous and trivial

Opel believes that there is too much litigation—in Federal courts alone the number of cases has doubled over the past decade. Much of it is "frivolous, trivial, without merit and very costly to the parties involved, the courts and the taxpayers," he says. The expenses, he adds, are passed on to consumers in the form of increased insurance premiums and taxes and in higher prices for products.

Writing in the latest issue of Outlook, a quarterly published by management consultants Booz, Allen and Hamilton, Opel says that litigation undermines trust between individuals and organisations.

Creativity suffers when an entrepreneur decides it is safer to stay with the tried and true than to come out with an innovative product and risk a higher level of liability and a flood of lawsuits. Litigation can also lead to serious delays—delays which may cause major products to be put aside or even cancelled. The delay could involve an important and, perhaps, revolutionary new product.

Opel suggests that if the tide of litigation cannot be stemmed in the U.S., perhaps it could be reduced somewhat and measures initiated to speed up the legal processes.

Among his suggestions is a deterrent to what he describes as "meritless" lawsuits. Many lawsuits are filed, not to correct some injustice or reimburse an injured party, but to enrich the plaintiff, he says.

"It costs only a few dollars to file a complaint—a deceptively easy beginning to what often becomes a tedious and tortuous undertaking."

"There is no meaningful penalty for filing a meritless lawsuit, however flimsy and speculative."

Opel suggests that an effective deterrent to unnecessary litigation might be the requirement that people or organisations who press a nuisance suit and lose would have to pay not only court costs, but also the defending side's legal fees. The judge or jury could be empowered to "determine whether or not there is sufficient reason to hold a plaintiff responsible for the defendant's costs."

Opel also suggests that a lawyer's contingency fees should be eliminated—or at least limited. "Instead of representing a client for a percentage of the spoils, a lawyer might agree to charge, say, up to but no more than five times his usual fee. His willingness to take a case at such multiples of regular fees then would be a measure of his true beliefs in its merits."

Outside the courts

He also urges that greater use be made of mediation and arbitration services. "Minor citizen/business disputes—those where no novel legal issues must be decided—probably can be resolved through mediation and arbitration outside the courts by doing away with many of the time-consuming procedures associated with the court processes."

Opel also suggests that, in certain cases, the legal process could be accelerated by putting the issues and facts before a judge instead of a jury. "There is a cogent argument that trying a complex case before an uncomprehending jury is a denial of due process."

Opel's other suggestions include limiting product liability suits, restricting treble damages and taking steps to end the right of either party in a lawsuit to search through the other's files for possible evidence.

Plugging into a market gap

Nicholas Leslie reports on the progress of an award-winning small company

BERT and Rita Battersby are this morning savouring the delight of knowing that their small company is £10,000 better off for having yesterday won first prize in an "Industrial Achievement" competition. It is a sum of money that can make a crucial difference to the rate of growth they may expect to achieve in the next few years.

The one thing, though, that might just be taking the edge off their enjoyment is the nagging worry that the prize money may eventually have to go towards paying what, for their company—VDUI Installations—would be a hefty tax bill. For the Battersbys' company, which provides a specialist service for connecting computers with VDUs, teleprinters and other peripheral equipment, is nicely profitable, even though it was formed only four years ago.

Indeed, it is the very attributes that have gone into the creation of their healthy business that prompted the judges of the "Industrial Achievement Award" to settle finally on VDUI as the outstanding company.

"The competition, which has been jointly sponsored by Bowmaker, the financial services subsidiary of the C. T. Bowring Insurance Group, and Development Capital, in association with Accountancy, the Journal of the Institute of Chartered Accountants, was set in motion just over 18 months ago. Since then, there have been 10 heat winners, each featured monthly in Accountancy."

VDUI won the eighth heat, joining other winners ranging from a small concern marketing crabs (and which had to develop a special storage tank to keep them alive), to a company making equipment for detecting underground services, such as gas and electricity pipes and cables.

The award judges, headed by Sir Monty Finniston, settled on VDUI as their overall winner because they felt it had "displayed exceptional qualities as far as its return on capital, added value and profit growth were concerned." Additional factors were its ability to discern a market gap and fill it, its determination to grow in a controlled fashion and the "clearly demonstrated team effort which was involved."

In the present recession, small companies are constantly being upheld as potential saviours of the economy, their role being crucial to the eventual upturn. A wide variety of financial institutions has come forward over the past two years with schemes to back smaller companies and the Government has introduced measures to make it easier for this section of the business community to flourish. Yet the problems still persist. Notable among these is the difficulties small firms face finding suitable premises while coping with the effects of taxation. VDUI Installations, a new but expanding small company, provides an illustration of this predicament.

So why should VDUI have a potential corporation tax problem? The answer, according to Rita Battersby, has arisen because of her, and her husband's, natural caution and belief that any company should expand within its means and avoid overtrading. Having followed this tenet religiously they have a company which in its first year, 1977-78, lost £191 on sales of £14,523, turned in a profit of £21,000 on sales of £115,089 in 1978-79 and earned £20,233 on sales of £330,147 in 1979-80. In the first half of the current year to August, 1981, sales have soared to £329,000.

Negligible

This has created the need for more manufacturing and storage space, than is available in their headquarters in the picturesque village of Windesham, in Surrey. "We can buy a new building and wipe out our tax problem," says Rita Battersby, "but you try doing it."

They can't find land to buy and if they purchase an established building the residual allowance is likely to be negligible. A factory which would have been ideal for them to set up a workshop for making up panels, assemblies and other products would have meant an outlay of over £150,000 but a tax allowance of only £12,000 or so.

Of Government attitudes to small business Rita Battersby remarks: "We've done everything that Maggie said we should. We've got determination and we've got the skills. We've created jobs and now employ 19 men." Yet she adds, "we're still waiting for the incentives."

What about moving to a development area, like Wales?

No good, says Bert Battersby, since their business still largely exists around London and they are also well positioned to service their customers and to strike out around the country and pick up new business.

This dilemma that faces Rita Battersby's VDUI "hobby horse," says her husband. And it is certainly one about which she argues with vigour, throwing in the odd remark about the tax system "encouraging people to drive around in Rolls Royces" rather than investing profits back into the business.

VDUI began as an idea in Bert Battersby's mind seven or eight years ago, when he realised the extent of the problems that could arise when companies installed computer systems with various types of peripheral equipment. Generally, the executive sanctioning the order for his company was not fully aware of the significance of the equipment, nor of the installation headaches that could arise.

Also, while most companies had software specialists—that is people to write the programmes to be used on the computer—they did not have hardware experts to decide how a system should be put together. Installation and connection was therefore frequently farmed out to electrical contractors who were unaware of those types of cable and connectors most suitable for different systems, says Bert Battersby.

Battersby's background was ideally suited to knowing what should be done. For ten years he worked for the Post Office on the telecommunications side. Subsequently he spent 13 years with IBM (a very good company, he says, where he learnt "an awful lot" about business and management), latterly as a senior specialist in its general systems division.

Despite sounding out various

people with his concept for a specialist business to fill the gap he had spotted, he could not get anyone interested in taking up the idea. Eventually, after his wife had been saying that she wanted to get back to full-time work—she had not done so while bringing up their two daughters, now 14 and 16—he suggested that she should have a go at getting a business based on his idea off the ground.

It was an idea that appealed. Rita Battersby is clearly someone who enjoys a challenge—"I suppose I like to win" she says—and she had had some previous business experience when she set up an employment agency for a friend several years ago when they lived in the North. With that experience behind her, the prospect of a business of their own was attractive.

So, in July 1977 she took up the challenge, beginning what was subsequently to become a working pattern of 18-hour days for the two of them. Both were doing two jobs, she working full time to get the company off the ground, but also doing some outside accountancy work in the evenings (she had taken accountancy at college), while he was providing technical input while still working full-time at IBM. It is a work rate that frequently still persists.

So how did they go about getting the business? By writing individual letters to a lot of companies and certainly not by making do with a standard photostat letter, according to Rita Battersby. British Sugar was the first company to become a customer as a result and it has since been back for repeat business on several occasions.

Security

VDUI, with a £100 share capital, was initially funded out of Bert and Rita Battersby's own earnings and although it meant that they had to keep very tight control on their cash flow it has enabled them to set VDUI on its feet without their having to resort to a loan and put up their house as security.

Since both have been running the company the expansion rate has increased substantially and, while the core of VDUI's business has been built on financial institutions



Rita and Bert Battersby: "the tax system encourages people to drive around in Rolls Royces rather than to re-invest their profits"

and other companies in the City of London, more and more orders are now coming from other areas of the country. Customers include such names as Esso, Air Products, BOC International, Hambros Bank, Sainsbury and, not surprisingly, IBM.

Bert Battersby is able to keep abreast of the technical changes that are constantly taking place among the computer and computer peripheral manufacturers because they are very co-operative, he says. Virtually all of them are happy to keep him up to date, while at the same time co-operating in other ways, such as verifying specifications in some of VDUI's more intricate contracts.

Their business is developing in two ways. For certain installations they can give advice over the phone to companies organising their own installations, and supply the requisite cable and connectors by mail order. Also, VDUI does a lot of the installation itself using bought-in equipment, but increasingly using components

it makes itself for specialist systems. Controlled expansion means that VDUI knows the level of business it can handle over each year; it therefore puts in forward orders to its suppliers for a year ahead. This has enabled VDUI to hold its prices in cables for this year and, according to Bert Battersby, it should mean it can do so next year.

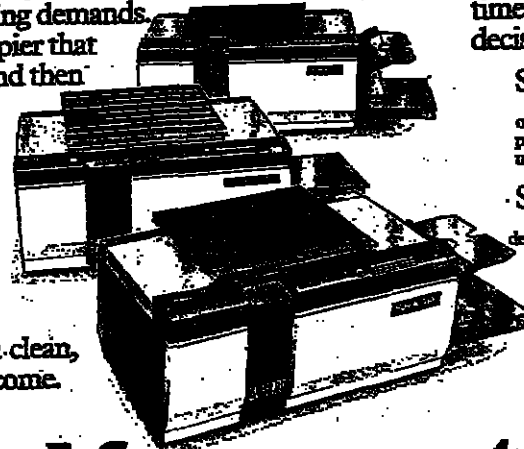
Having established their credibility, Bert and Rita Battersby are gradually enjoying the benefits that go with it. For example, at the outset of the company, it was strictly cash with order when cables and other materials had to be purchased. Now they are offered good credit terms. And since gaining some publicity (they have never advertised, though, since this may well have generated more business than they could have handled) more of the big cable and component suppliers have knocked at their door. Their credit rating at the bank has gone up substantially too.

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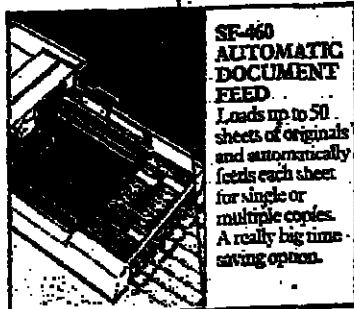
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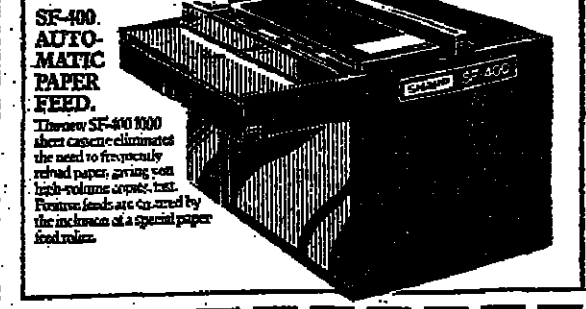
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THE ARTS

Television

Miller's tales of Shakespeare

by CHRIS DUNKLEY

At the end of another batch of Shakespeare plays we can see that Jonathan Miller now has the vast equipment of the BBC's complete canon, launching along rather nicely. At the beginning, under Cedric Messina, the enterprise looked as though it might be a bit of a flop, but Miller's series has been a success. But when Miller became series producer his first act was to take on personally the direction of *The Taming of the Shrew*, risking the unpredictable casting of John Cleese as Petruchio, and thereby dragging the whole thing out of the rut and sending it bowling on its way.

Miller's stint as producer is now almost done; in July with 12 plays to go he will pass the reins to Shaun Sutton. However, owing to the long lag between planning and production on the one hand and transmission on the other there are still six plays to come from Miller's period as producer. They will start again in the autumn.

Already in the can, tantalisingly, is *Othello* under Miller's own direction with Anthony Hopkins in the title role and Bob Hoskins as Iago, a part which could have been written for him. But with any luck, far from this being the last of the plays directed by Miller, he will actually direct even more once freed from his duties as producer.

Had the choice been mine I might have tried to persuade Miller to direct the whole lot, working with an almost resident company. That could have brought to an already unique undertaking an extraordinary opportunity to highlight within the plays those parallels and contrasts which presumably the regulars at Shakespeare's Globe could sometimes appreciate thanks to its more or less resident company.

The RSC and Old Vic companies and even Olivier's series of history plays on film have made this possible in a limited way in our own age, but the

BBC's undertaking could have offered the best ever opportunity. Given that that is not to be, one hopes that Sutton will use Miller to direct as many as possible of the remaining works.

With Miller in charge the series has never so far been uninteresting. Even he could do little to disguise the fact that some plays, such as *The Winter's Tale* and *Timon of Athens*, are seldom performed for the good reason that they are inferior to the great works. Yet there has still been the attraction for many of us of seeing those plays for the first time. With the better known ones, such as *Antony and Cleopatra*, there has been the fun of seeing what Miller, or the directors working to him, would do with them.

I do not always approve of what he does, but his productions (forgetting the second half of *Timon*) are rarely boring, they are always intelligent, and when his interpretations depart from received versions it is never for some detailed fable but always in support of an internally coherent whole. It would be dangerous to suggest that Miller is entirely incapable of lashing his own idiosyncratic bits and pieces, Guthrie-like, onto the sides of a play but he has certainly not done so in any of the BBC Shakespeare plays.

His *Antony and Cleopatra* portrayed the famous pair at less than usually august. Colin Blakely's down-to-earth Antony one felt that there was a soldier who would have preferred not to be involved at all with that domestic malarkey back at base. His image as the tough, ageing but active campaigner stood out particularly well against Ian Charleson's urbane and supercilious young Caesar.

But the characterisation of Cleopatra was puzzling. True, the text paints her as a paradox, but Glenda Jackson proved (in her television portrayal of Elizabeth I oddly enough, and

not her own RSC *Cleopatra* last year which went over the top) that caprice and regality can exist side by side and even be manifested simultaneously.

Jane Lapotaire in Miller's version gave us *Cleopatra* as rock star: conscious of her standing but at her happiest when mucking in with her roadies. There was little of the regality or power of a queen of antiquity—certainly too little to explain her as the subject of empire-losing obsessions—and when it came to sex ("Oh happy horse to bear the weight of Antony!") the lady was more randy than sensual or erotic.

Why, then, call for more direction from Miller? Because he is so good at getting the right feel into the plays and we have some idea now of how difficult that is on television. *Antony and Cleopatra* is not Miller's best television Shakespeare (I think his 1975 *King Lear* was) and his view of the Egyptian queen may have been questionable, yet as a whole the play still felt right.

That is all the more remarkable in that *Antony and Cleopatra* is one of the few (two? three?) Shakespeare plays which have previously been done very effectively on television. Jon Scofield's 1974 version for ATV with Richard Johnson and Janet Suzman is memorable for its shimmering Egyptian scenes hanging like desert hallucinations in a glittering yellow haze of light.

How could Miller better that? He couldn't, but whereas Scofield's technique could be used only once, or arguably twice since we subsequently saw *Macbeth* hanging in some dark Scottish limbo, Miller has developed a technique that can be applied to any of the plays. His visual effects in *Antony and Cleopatra* may not have been as stunning as Scofield's, but they were still striking and much more adaptable.

Miller uses backgrounds and sound effects which are often

little more than simple symbols, yet quite unmistakable: a rusted sail with the sound of a creaking halyard for the harbour scene in *Antony and Cleopatra* and the ominous buzzing of flies for the desert tents, the long arcade for the rich man's house in *Timon*, and so on. Against such backgrounds he constructs pictures with his actors, much in the manner of a classical painter.

That, presumably, is entirely deliberate (occasionally extending to an obvious pastiche of a specific painting. Metal's "Music Lesson" in *The Shrew* for example). What is less clear is whether his closely associated use of his cameras is cunningly planned or more the chance result of his being at heart a man of the theatre.

I would imagine that creative cameramen get most frustrated operating in studio with Miller, because he works right against the traditional flow of camera technique—cinema—especially, but television too—by manipulating actors instead of lenses. He behaves almost as though he were using a very early movie camera with no capacity to pan left and right or zoom in and out, though he does crab quietly sideways around his cast from time to time. If he has a two-shot and wants to switch attention to a third party, he will not zoom in on the newcomer as they would in Kojak, but have the actor zoom in on the camera.

Such habits are not just an unimportant technical side issue, but central to his construction of the plays for the small screen. Again and again one becomes aware while two characters are talking in a Miller television play that there is someone else, or several others, listening beyond them in the background, often about to speak or move. In this way Miller squeezes into the screen the sort of relationship which is so commonplace in live theatre, with onlookers upstage or near the wings, silent but impinging importantly on the audience's awareness.

He even keeps his cameras stationary when following the sort of dramatic activity which would spur other directors into great spasms of dolly and zooming: when in *Timon of Athens*, Flaminius visited Lucullus to borrow money and was refused, Miller directed him on a furious rush down the arcade. But instead of sending the camera with him Miller stayed back and exploited the full depth of the studio. The effect brought out the anger electrifyingly (though it did also lose the words, unimportant just then, yet Miller is occasionally guilty of letting actors throw the words away).

I think he probably carries his conservatism with the camera too far. Yet what it all adds up to is a technique which, resembles neither the boring business of televising a straight stage performance, nor the full-blown filming which tends to sacrifice Shakespeare's essential theatricality. Miller has invented a way of compressing Elizabethan theatre into a 26 in frame. No mean trick.



Jonathan Miller (left), Colin Blakely and Jane Lapotaire

Florence

Gluck at the Maggio by WILLIAM WEAVER

Gluck's operas, at least with in recent memory, have not been popular in Italian theatres. True, Ebe Stignani and Fedora Barbieri occasionally essayed *Orfeo*, and a few seasons back, Leyla Gencer, sang an ill-conceived *Alceste* in several houses. But, by and large, the Gluck canon remains unfamiliar; the works are festival fare, not day-to-day musical sustenance. And so *Iphigénie en Tauride* was happily chosen to inaugurate the current, and forty-fourth, Maggio musicale fiorentino, by the Maggio's chief conductor Riccardo Muti.

Five years ago, Muti presided over a debatable *Orfeo* at the Maggio (it was the staging by Luca Ronconi and the designs by Pier Luigi Pizzi that aroused most discussion). His affinity for the composer was still more evident in this *Iphigénie*, which, without being perfect, was intensely moving. As usual, the Florence orchestra under Muti's inspiration surpassed itself: the strings produced smooth, fluent sound; the winds purled; in-

tonation and ensemble came close to being impeccable. The chorus, too, went from strength to strength as the evening progressed, especially the women, whose rapt tones framed and enhanced the great music of the protagonist.

For the most part, Edda Moser, in this title role, was effective. The voice does not have a great variety, but the soprano uses it with precision and flexibility. The arias came off best. Often, in the recitative, Moser seemed impatient with the noble line; her declamation became vehement and generic. The drama seemed unfocused, and this failure was worsened by her unintelligible French (the opera was given in the original, but none of the international cast was Francophone; Moser's French was no worse than anyone else's). In any event, she looked lovely and when the staging permitted—her combination of fragility and decision won the heart.

William Stone, the Oreste, and Gösta Winberg, the Pylade, also looked their parts: both young, vital, romantic. Stone's lyric baritone easily accom-

panied the range of the music and, like Winberg's, his singing was stylish, apposite. Only Siegmund Nimsgern, the Thoas, was miscast (a fate he has suffered more than once at the Comunale, unfortunately). Most of the time he blustered gruffly, unidiomatically. As Berlioz wrote in 1834: "This rose is virtually unperformable nowadays." Berlioz's article, from the *Gazette musicale de Paris*, is included in the excellent, informative Florence programme. Things have not changed.

The small roles were well done, and in the brief part of the Scythian messenger Mario Laperi was specially impressive; one would like to hear more of his strong, dark voice. Last year, a huge show of sketches, designs, models, and costumes entitled *Visualità del Maggio* reminded visitors that, from its very beginning, the festival has tried to bring Italian painters and sculptors into the theatre: early Maggio productions were designed by De Chirico, Severini, Sironi, and others. For this *Iphigénie* the celebrated sculptor

Giacomo Manzù was commissioned to create sets and costumes. It cannot be said that the artist produced anything memorable. This was not his first venture into the opera house, and his sets for Gluck were strongly reminiscent of the designs he made for a Stravinsky *Oedipus Rex* a number of years ago at the Rome Opera, notably in the use of egg-like boulders on stage. The sets were neither strikingly bold nor helpfully traditional. The costumes were more conventional, though the colours—when used—seemed unnecessarily dull.

Sandro Sequi moved the chorus skilfully, but he was less successful with the principals and with Edda Moser in particular. He encouraged—or allowed—her to strike Grecian attitudes, robbing her acting of any naturalness or spontaneity. The gestures seemed performed by rote, dutifully, but without feeling. Nothing was ugly or in bad taste, but one wanted more (or at times, less). Against the musical success of the performance, the visual aspect was only acceptable.

Wigmore Hall

Moreno-Capelli by DOMINIC GILL

The young Argentinian pianists Hector Moreno and Norberto Capelli are a lively and accomplished duo. Three out of the five works of their enterprising programme on Monday night came, not surprisingly, from the huge repertory of four-hand transcriptions; but one in particular was a happy and surprising find. Ravel's own arrangement for two pianos of his Introduction and Allegro is very little known,

and still less often played—though it re-creates the music brilliantly, and makes a sparkling concert piece. Moreno and Capelli gave it with grace and pungency; they should be persuaded to record it, perhaps with some other Ravel duo rarities, soon.

In performance the two players' synchronisation is unusually exact; but their most notable virtue is their ability to listen into their sonority, and

grade and balance the colours finely—no trace in their playing of the thickened, lumpy textures that are the hallmark of less sensitive ensembles. They gave César Franck's four-hand transcription of his Prelude, Fugue and Variation for organ with an easy, lilting momentum; and Poulenc's late (1953) sonata too, with its glassy, valedictory gleam, still (but barely) quickened by fitful splinters of energy.

The duo ended with *Three Romances* by the Argentinian Carlos Guastavino—a good-humoured, though perhaps a little disappointingly soft-centred, medleys of Spanish; and with another rarity, Liszt's *Concerto pathétique* of 1856, arranged from his earlier *Grosses Konzert* for piano—colourful bombast, impressively contained by these players, but never too politely understated, and brought to a fine grandioso climax.



Bonnie Langford, Elaine Paige and Finola Hughes

New London

Cats by MICHAEL COVENEY

Andrew Lloyd Webber's dance musical based on T. S. Eliot's *Cat in Hat* has a routine, unconnected recital of the poems. And the evening's centre is a 15-minute ballet of sustained ingenuity and marvelous switched rhythms performed in the light of the all-seeing moon.

If the director, Trevor Nunn, injects warmth and detail of characterisation into the evening, the real plaudits must be reserved for his choreographer, Gillian Lynne. For years it has seemed impossible that the British could produce their own original dance musical. But here it is, with a company of outstanding dancers and singers fully at home in every style, from tap to ballet, from Bob Fosse-style shimmying to corporate cakewalk, from acrobatic jazz routines to explosive narrative invention.

The Battle of Pikes and Polices has been conflated with "The Marching Song of the Pollice Dogs" into a furious parade of pigs and poodles climaxing in the jack-in-a-box eruption of the sinister Police Dog from the centre stage trap. The other big set-piece is the account of Growlgrit's Last Stand, the stage awash with huge fans and heroic derring-do. As the Siamese came creeping

in their sampans and their junkies. That last episode is touchingly framed by the wistful reminiscence of Gus the Theatre Cat for whose theatre modern productions are "all very well." Macavity the Mystery Cat makes a fleeting appearance after three big build-ups of sirens, flashing police lights and general apprehension on the rubbish heap. It is a great surprise when Sharon Lee-Hill and Geraldine Gardner (a truly sexy marmalade specimen) let rip with the Macavity poem in the form of a raunchy blues hoe-down.

I mentioned the moon. So do the poems, repeatedly, and Lloyd Webber has capitalised further on his good luck by digging up an unpublished fragment about Grizabella the Glamour Cat who prowls, forlorn and alone, along Tottenham Court Road. At the end of the first act, Elaine Paige, a sort of feline inebriate, tentatively tries out the Jellicle steps. "Memory," she breaks the musical style with a direct quotation from Puccini (*Butterfly*, I think) and a hymn to the moonlight.

As the ball reaches its close we learn that one ritual has still to be observed: the rebirth of a

lost member and his return to Jellicle life. With a swelling reprise, luckily orchestrated, "Memory," Miss Paige is transfigured by David Hersey's coloured lighting and escorted by Old Deuteronomy on a large tyre that ascends to that smoke-filled cat cradle in the sky. A ramp takes her even further out of our sight. The effect is overwhelming, but I presume she will be joining the others later.

Other stars in what is primarily a company show are Wayne Sleep, pirouetting irresistibly on his left foot before taking off on the magical ballet of Mr. Mistoffelees; Paul Nicholas as Rum Tum Tugger, a real cool cat with a leopard-skin collar and an Elvis pelvis; and Ken Wells who stops the show as Skimbleshanks, the railway cat and finds himself transported on an improvised train of old wheels, dustbin lids and chugging Jellicles.

Lloyd Webber's score is thoughtfully accommodating towards Eliot's rhythms, continuously inventive and a concerted effort to break with his own output to date. For him, as for the British musical, this is a refreshing departure. All children from about ten years upwards should hurry along.

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The Annual General Meeting of shareholders of Pan-Holding S.A. will be held at its registered office, 10 Boulevard Roosevelt, Luxembourg, at 5 p.m. on Wednesday, 12th June 1981, for the purpose of considering and voting upon following matters:

1. Acceptance of the Directors' and Comptroller's reports and approval of the financial statements for the year ended December 31, 1980.
2. Application of the net profit, declaration of a dividend for 1980 and of its date of payment.
3. Discharge of the Directors and the Comptroller with respect of the year 1980.
4. Statutory nominations.
5. Determination of the Directors' remuneration for the fiscal year 1980.
6. Determination of the Comptroller's remuneration for the fiscal year 1980.

The bearer shares may be deposited either at the registered office of the company in Luxembourg, or at any banking or financial institution agreed by the Company.

Shareholder certificates must be received by the Company at its Registered Office in Luxembourg, prior to May 27, 1981.

No share certificate is required with respect to registered shares.

THE BOARD OF DIRECTORS

JUSCO CO. LTD.

Advice has been received from Tokyo that the 56th Ordinary General Meeting of shareholders of the Company will be held in the conference room of the Osaka Chamber of Commerce and Industry Building 3rd Floor, 1-1-1, Uchibashi-Machi, Nishi-Ku, Osaka, Japan on Monday, May 18th 1981, beginning at 10 a.m.

Shareholders for discussion and approval of the balance sheet as of February 28th 1981 and the business report, statement of income and retained earnings, and the appropriation of retained earnings for the fiscal year ended February 28th 1981 to February 28th 1982.

Proposal No. 2
Concerning the re-election of two new directors.

Concerning the presentation of remuneration to an outside statutory auditor.

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FINANCIAL TIMES

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Wednesday May 13 1981

Halfway with Sir Geoffrey

SIR GEOFFREY HOWE'S Mait Lecture to the London School of Economics last night was entitled "The fight against inflation" and was clearly intended to be a major intellectual defence of the Government's economic record so far.

As the Chancellor said, the conquest of inflation is not the only goal. "The ultimate goal must be to restore the British economy to growth and prosperity, defeating inflation is one crucial condition for that. The other is improving the performance of the economy by making it more flexible and adaptable in its response to technological change and developments in market conditions."

But while the conquest of inflation may not be a sufficient condition for sustainable economic growth, it is, we believe, a necessary condition.

Patchy record

There was one almost whimsical passage in which Sir Geoffrey spoke of the possibility of price stability or zero inflation. It is not all that long since we had it, at least for a short time. Between October 1980 and May 1981, the retail price index did not move by more than one point in either direction.

Yet not even Sir Geoffrey is offering a return to that today. The record that he has to defend is patchy. The underlying rate of increase in the RPI was running at 13½ per cent when the Tories took office in the second quarter of 1979, and had been in single figures in the previous year. It is now around 10-12 per cent, and the year on year increase has at times been above 20 per cent largely as a result of the Government's own actions in doubling VAT in Sir Geoffrey's first budget.

What is more, not even the London Business School, the economic institute most in tune with the Government's thinking, is now predicting a fall below 8 per cent. The wholesale price figures published yesterday suggest that inflation has stopped decelerating at least for the time being, largely because of the recent fall of sterling against the dollar.

Sweden: cost of consensus

ANTI-SOCIALIST government in Sweden has proved hard going. The coalition of three bourgeois parties formed in 1976 after more than a generation of Social Democratic rule brought about fewer changes than might have been expected before the Prime Minister, Mr. Thorbjörn Fälldin, head of the Centre Party, resigned on Saturday. Moreover, it demonstrated a singular lack of cohesiveness.

The first split occurred in 1978 when the coalition parties could not agree on whether Sweden should go ahead with its nuclear programme, hard hit though the country had been by the oil crisis. Mr. Fälldin's party was against nuclear power; the conservative Moderate Party of Mr. Gösta Bohman, and the Liberal Party under Mr. Ola Ullsten were in favour.

Referendum

The matter was taken out of party politics by submitting the question to a referendum which eventually produced a majority in favour of going ahead cautiously. The result allowed the three bourgeois parties to win the parliamentary election of 1979, albeit with a majority shaved to one.

The tenor of their campaign was that taxes must be reduced to cut the Government's slice of the national cake, which it takes for a highly developed welfare system and other purposes. Public spending in Sweden amounts to the equivalent of about two-thirds of GNP, the highest rate in the OECD. Yet when the coalition came through with proposals to attack the problem it promptly split again.

Only the Moderates stuck by the proposal to bring the maximum marginal rate of income tax down from 85 per cent to 75 per cent and to fix the marginal rate for the mass of tax payers at 50 per cent, making up the loss of revenue by economies. The Liberal and Centre Parties made their own deal with the former Social Democratic Prime Minister, Mr. Olof Palme.

There is an obvious explanation for that volte face. The two parties in question have been losing support steadily since entering the coalition in 1976: Mr. Fälldin's Centre has declined from 24 per cent in 1976 to 18 per cent of the vote in 1979, and only 12 per cent in a recent opinion poll; Mr. Ullsten's Liberals have declined from 11 per cent in 1976 to 7 per cent in 1979.

In many ways that has been Sweden's good fortune. Only that in today's circumstances there is a price to be paid for consensus. But how do you persuade a people of that, if the standard of living is among the highest in the world?

Improvisation

Much of that may have been no more than improvisation — just as the nuclear referendum had a measure of improvisation about it, or even the break-up of the coalition on the tax issue. But beneath there lurks a habit of consensus acquired during decades of social and economic progress. At bottom, Mr. Fälldin and Mr. Ullsten deserted Mr. Bohman because confrontation is not the Swedish way.

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U.S. CREDIT CRUNCH

Wall St fears for the future

By David Lascelles in New York



Wall Street flanked by the Fed's Mr. Paul Volcker (left) and arch-monetarist Mr. Beryl Sprinkel of the Treasury

It was only last December that Wall Street—thanks largely to the prospect of a Reagan presidency—managed to shrug off the worst credit crunch this century and a 100-point drop in the stock market. Yet less than six months later, just as Mr. Reagan won his first important budget vote in Congress, interest rates have surged to even higher levels, and the stock market is beating another hasty retreat amid encircling gloom.

In the past fortnight alone, partly as a result of the Federal Reserve's tougher monetary policy, bond rates have reached historic highs, the prime rate has risen 2 per cent to 19½ per cent, and the Dow Jones Industrial Average, which set an eight-year record in the last week of April, is down more than 50 points.

Once again, the stage seems set for a crisis on Wall Street. But while the one engineered by the Carter Administration last spring, and the second last Christmas, evaporated with dramatic suddenness, there are fears that the latest one could prove to be more severe, mainly because it stems from a growing sense of pessimism in Wall Street about President Reagan's economic plan; a feeling that the package of tax cuts and business incentives he has proposed will not only fail to cure the country's economic ills but may actually do harm by impeding the attack on inflation.

In more senses than one, this is highly ironic since Wall Street celebrated the Republican election victory with last year's huge "Reagan rally." The new Administration is also committed to a tough monetary policy which, while painful in the short run, might be expected to produce benefits in the long run, such as lower inflation and more stable markets. But now even that is under question and the markets are watching more closely than ever the relationship between the Fed and the Administration.

While the drama of the two previous crises was played out mainly in the short-term markets, the action this time has shifted to the long-term markets, which provide a far better clue to Wall Street's forecast of future inflation. Bond rates are all at record levels, and the much-watched Bell System bonds have reached 16 per cent, as forecast by Dr. Henry Kaufman, the prominent Salomon Brothers economist, at the beginning of this year when they were still at 12.50 per cent.

Unsold bonds are gathering dust on traders' shelves even though Government securities are yielding more than 4 per cent over inflation.

"You could not possibly say that what is happening in the

markets now is a ringing endorsement of the Reagan plan," said Mr. William Griggs, money market economist at J. Henry Schroder Bank and Trust Company.

Specifically, economists like Mr. Griggs are deeply concerned that Washington will fail to bring the Federal deficit under control and in fact will only make things worse by going ahead with the promised tax cuts. The deficit this year is already expected to match or exceed last year's \$80bn. Although next year's budget has still to be passed, the debate on Capitol Hill suggests that Congress will go for bigger rather than smaller tax cuts which would keep both inflation and interest rates high.

In a recent speech, Dr.

Kaufman urged the Administration to make balancing the budget its top priority. "The new fiscal policy," he declared, "is exceedingly expansionary, does not pursue a course that fights inflation vigorously along the way and will place nearly all the anti-inflation effort squarely on monetary policy."

These gloomy views are not universal, of course. Dr. Martin Feldstein, the Harvard Economics professor, argued in the Financial Times only last week that the Reagan plan was deflationary because it would cut the Government's role in the market place and leave individuals with little or no real increase in after tax income. The monetarist contingent in the White House, led by Mr. Beryl Sprinkel in the Treasury,

also argues that deficits themselves are not inflationary so long as the money supply is kept under control. But none of these arguments seems to soothe Wall Street's worried frenzy.

There is even a growing suspicion in its gloomy canyons that for all the protestations of support by Mr. Paul Volcker, the Fed nurses doubts of its own about "Reaganomics" and is acting tough less out of conviction that this will help the Reagan programme to succeed, than to ensure that if and when it fails, its monetary policy shall not be to blame. Such speculation could never be substantiated, of course, but the very fact that it has gained currency will damage the Fed's credibility.

Wall Street's nagging doubts have come at a bad time because economic factors largely unrelated to the economic debate were already driving interest rates up.

The strength of economic activity in the first quarter produced a surge in the money supply which forced the Fed to tighten interest rates to get it back on target. The unusual force with which the Fed moved may owe something to the encouragement it has received from the White House virtually to ignore interest rates in its battle to control the money supply. Where the Carter Administration yelped whenever the cost of money rose sharply, the present Administration has accepted that high rates are the price that must be paid for the kind of tough monetary policy it wants through Mr. Sprinkel said yesterday that interest rates could harm U.S. industry if they stayed high too long.

The dangers of the course now being pursued by the Administration (which has no tool except the Fed's conduct of monetary policy until its budget measures are enacted) are that high rates will stifle economic growth and throw even more people out of work. This does not, however, seem to worry Mr. Reagan unduly. The prospect of a new recession is not yet a big political issue and it has certainly not produced pressure to ease up on the monetary front.

It is too early, of course, to say that Wall Street has given up on the Reagan plan. But it is quite clear that it is distinctly less enthusiastic than it was and that investors—the people who would be expected to put money on it—see it as a gamble with unattractive odds. All this could change if Congress comes up with a better balanced budget than expected for 1982.

Companies: quite confident, for now

By Ian Hargreaves in New York

CHRYSLER, Braniff International, White Motor, International Harvester, Massey-Ferguson, Seatrail Lines and Intel: these names stand out as landmarks in the credit squeeze which for the third time in 18 months is pumping air out of the lungs of corporate America. All struggled to survive and three of them—White, Seatrail and Intel—did not make it.

A lot of smaller companies have also been squeezed beyond the point of endurance as the bigger companies they supply have passed demands down the line for swifter repayment of bills. In the first 17 weeks of this year, 5,100 industrial and commercial companies failed, compared with 3,493 in the same period of 1980.

But what surprises most U.S. economists is not the length of the list of corporate bankruptcies, but its brevity.

"I must admit I have been

astounded by the tranquillity," says Mr. Milton Hudson, senior vice-president and economist with Morgan Guaranty, the large New York bank which specialises in corporate loans. "It is pleasant, but puzzling."

The situation is even odder viewed from the perspective of more general figures about the liquidity of American business. The ratio of short to long-term debt among non-financial corporations is now around 0.85 to one and rising. In 1965, the ratio was less than 0.6. The amount of commercial paper (short-term promissory notes issued by big companies as a slightly cheaper alternative to bank loans) outstanding reached \$41.4bn in February, a record up from \$19.3bn in December 1978.

This happened because as American business surfaced from the short, sharp recession of last spring, it rushed for the

bond market in a traditional effort to convert short into long term debt, while rates were low, as they usually are in the wake of a recession. But the period of lower rates was so brief that many did not make it.

The result, according to Salomon Brothers, is that American business ended last year with its worst liquidity ratios since the war. "The corporate sector as a whole seems to have abandoned even the pretence of concern with traditional measures of financial balance sheet health."

As interest rates have risen in the last seven or eight weeks, companies can be expected further to postpone the pursuit of stronger balance sheets. What is worse, this is happening at a time when corporate profits and therefore internal capital generation are also taking a beating. In spite of 6.5 per cent

GNP growth in the first quarter, profits at major corporations were the same as in the first quarter of 1980, in spite of more than 10 per cent inflation, according to a new study by Business Week magazine.

This, on paper, adds up to a crisis of the gravest dimensions. So why the tranquillity? There are many reasons, ranging from the Carter administration's willingness to avert the biggest bankruptcy, that of Chrysler, to the new Administration's cheerful lack of concern, at least in public, about the dangers that corporate America could be plunged into a very serious slump by rising interest rates.

More important is the fact that outside the highly interest-sensitive sectors of motors and housing (because customers need loans to buy the product), the economy is rolling along very nicely. Energy and all re-

lated areas are booming, defence is about to and exports have been strong, although a stronger dollar threatens the latter.

For companies outside the immediate crisis zone, the art is to cut back costs and operations in order to stem the deterioration of the balance sheet. Singer, the sewing machine company, has done this, although it still ended last year with 41 per cent more short-term debt than a year earlier.

For a financially strong company, like TRW of Cleveland-based defence and components company, the question is more one of inconvenience. When will the company be able to convert into long-term debt the \$70m or so of commercial paper it now has outstanding at rates of more than 18 per cent. The answer, says Mr. Charles Allen, finance director, is when it can float a 30-year bond with a yield

of around 13 per cent, rather than the more-than 15 per cent such bonds are now yielding.

The problem for Mr. Allen is that with about \$6.5bn of bond issues waiting in the wings for similar conditions, demand pressures alone will ensure that rates stay high. The question of when to go to the bond markets is on the mind of just about every large company in America.

One surprising development in recent months, however, has been the fact that corporate bond issues have increased from \$2.4bn in February to \$3.3bn in March, then holding steady at an estimated \$3.2bn in April. This has happened, contrary to historical patterns, in part because some companies have no choice but to borrow now, whatever the rate, but also because otherwise sound companies are having to accept they will pay more than they expected.

MEN AND MATTERS

Clubby Chequers

The Iron Lady and the Iron Chancellor are back on friendly terms. Only a couple of months ago, Margaret Thatcher's references to Britain's EEC payments as "a bit scratchy," provoked Helmut Schmidt into a bitter riposte about "my fish." But those who penetrated the RAF's "Bikini alert" security yesterday for the post-Chequers Press conference at Halton House found the pair in a togetherness mood.

Past problems between them seem to have steamed in part from a similarity of style. Schmidt likes to talk—and Mrs. Thatcher does not like to listen. When Chinese Premier Hua Guo Feng visited 10 Downing Street and launched into a 30-minute lecture on Soviet hegemony, Lord Carrington only kept a silently fuming Mrs. Thatcher in her chair by passing her a note saying: "Prime Minister you are talking too much."

The impatience flashed briefly again yesterday. After conducting a bland adagio opening to

the conference, Mrs. Thatcher decided on a presto finish. "Come on, we don't have much time," she chided newsmen, catering through the closing questions with staccato answers.

After Maasticht, relations between Schmidt and herself had been "a bit scratchy," she admitted. But were they friends now? "Yes, we are," Mrs. Thatcher responded curtly. "She says so," added Schmidt, smiling before resuming a diplomatic silence.

Haven on earth

"There is responsible opinion that the world of today, it is helpful to the prudent man if he is a citizen of one country, a resident of another, with his assets spread among three or more countries throughout the world."

The little homily comes from a Panamanian pamphlet which I picked up during a brief swoop onshore to the first day of the International Offshore Financial Centres (née Tax Havens) Fair at London's Park Lane hotel. "The pamphlet," incidentally, is "intended for information purposes only, is loaned to the reader, and it remains the property of the Investors Fiduciary Service Corporation."

The Fair itself looked a pretty quiet affair. But who could say what high-powered action was going on behind the scenes?

Shop assistant

The controversial agreement earlier this year to institute a closed shop for employees of Sandwell council was an ill wind for Joanna Harris, the poultry inspector who lost her job after refusing to join a union there. But it blew its proverbial quota of good for the National Union of Public Employees, which is holding its annual conference at Bournemouth this week.

To great applause, the presentation was made of the

annual award to the branch which proved most successful at recruiting new members during the year. The winner—Sandwell.

While other major unions are worrying about loss of membership owing to redundancy, NUPE says its membership rose last year from 692,000 to 699,000. The increase was helped by new catchment areas, such as nursing. But the union attributes at least some of its recruiting success to the membership agreements it has reached for its council worker members since the Labour wins in the district council elections last year.

The National Association of Local Government Officers, the biggest union in local government saw membership rise by 30,000 last year, to a total of 780,000. It says closed shop agreements have helped, though it would rather attribute the increase to a recognition among local government employees that trades union membership can help them keep their jobs.

Political cell

West Berlin police will be keeping a particularly close eye on one councillor elected in Sunday's Tiergarten district elections—to make sure that he does not escape.

Gerald Kloepper was elected on the "Alternative List" ticket, a coalition of ecologists and disaffected Social Democrats. But his past political affiliations extend rather further. For he is also a convicted former member of the Second of June urban guerrilla movement, which had close ties with the Baader Meinhof organisation.

In consequence, Kloepper now resides at Berlin's Moabit Prison. Last year, he was given an eleven-year sentence for his part in the 1975 abduction of Peter Lorenz, leader of the Christian Democrats in West Berlin. But because he has an appeal pending against the conviction, he was allowed to take to the hustings. The campaign-

ing was done by friends while Kloepper himself has, according to the Alternative List group, "renounced terrorism."

The West Berlin Justice Department says that Kloepper will be allowed out of prison for council meetings, and will be accompanied to and from Tiergarten Town Hall by policemen. It admits however, that problems may arise if Tiergarten citizens seek to engage Kloepper in council matters outside the confines of the chamber.

Short commons

Enoch Powell and Ian Paisley may still refuse to list their financial interests, if any, in the Commons register but some MPs lay bare their assets, or lack of them, with an appealing sense of pride and duty.

Thus Bassett's Labour MP Joe Ashton reveals that he continues to hold two shares in Sheffield Wednesday Football Club though no dividend has been paid on them since 1935. And former Commonwealth Secretary Arthur Bottomley discloses that he has had a free trip to Burma but only "to receive the country's highest award, the Aungmye Thagun award."

James Callaghan has a "half share of a farm in Sussex, where I live and from which no net income is derived." Sir Keith Joseph has three shops, and Harry Crows of Newcastle Central "four ex-railway houses, from which I get no real income."

Michael Foot receives royalties "from time to time." Margaret Thatcher tersely records "nil" interests outside Downing Street and the Commons.

Actor Andrew Faulds, Labour MP for Warley East, immediately lists "a valuable voice" among his assets and says he has now added a gift of jade masha from Qatar to the string of prayer beads he got from Syria last year.

Observer

It's a fact
Almost to a man, Industrialists have praised Skelmersdale's business-like help in settling them in

Skelmersdale

Skelmersdale Development Corporation
Pennylands, Skelmersdale Lancashire WN8 8AR
Tel: Skelmersdale 24242 STD Code (0695)
Telex: 628259

Joe Rogaly takes a personal look at the implications of the rise of the Labour Left in London

Now is the time to change the rules

WARNING: If the Labour Left can pour out of a "moderate" Trojan Horse, and capture London it might use the same tactic to capture Britain.

If it does, and succeeds, the erosion of our democracy will surely begin.

None of this need take place, but only a change of the rules, necessarily initiated by the present Government, can make certain that it does not.

The planning of the coup

Mr. Livingstone's victory was no accident. Local activists sharing his cast of mind have been working for some years to win control of constituency management committees. His faction has strongly influenced the editorial policy of a monthly journal, *Briefings*, produced by an editorial co-operative that has held its meetings in his County Hall office. The Left insisted that last Friday's party leadership election should be held at 5 pm rather than 9 am, thus giving time to fine-tune the planning of the coup. And so, as with those Russian dolls which open up to reveal another doll within, the new leader emerged.

It is incidentally, Mr. McIntosh, who has spoken of Russian dolls, not a Tory speechwriter. The moderate members of the parliamentary Labour Party might now wonder whether the same thing could happen after the next general election in, say, 1984.

The election could be won under the leadership of the "moderate" Mr. Michael Foot. He might last longer than 16 hours, but he could certainly face a challenge from Mr. "Tony" Benn at a subsequent Labour Party leadership contest. Mr. Benn's current challenge to Mr. Denis Healey for the deputy leadership of the Labour Party, against the advice and pleading of comrades of Left and Right alike, should be evidence enough of his willingness to advance both himself and his cause.

His ability to win in such circumstances will depend in part on how he fares in the contest against Mr. Healey, in part on the Labour Party leadership election rules then prevailing and in very large part on a steady build-up of activist support within the trade unions and constituency management committees. Mr. Benn has been working on such a build-up for many years; in this game Mr. Livingstone is by comparison a raw recruit.

To appreciate what the potentially more powerful Mr. Benn could do if he succeeded in such an endeavour, have a further look at the events of the past week in London. The day after the Livingstone coup, the Labour Left ousted Sir Ashley Bramall a 65-year-old moderate who has led the Inner London Education Authority for the past 11 years.

In his place it put Mr. Bryn Davies, 36. He has been a member of the ILEA for 15 months. The burden of carrying out the education policies of the Labour Left will not be shouldered by Mr. Davies alone. He will be assisted by Mrs. Frances Morris, who was elected as his deputy in place of the moderate Mrs. Mair Garside. Mrs. Morris is a former policy adviser to Mr. Benn and has for many years been a close political associate of his. Other Left-wingers,



Mr. Ken Livingstone, left, who ousted Mr. Andrew McIntosh, right: "as with those Russian dolls which open up to reveal another doll within, the new leader emerged."

including Mr. Stephen Benn, son of Tony, have been co-opted to the ILEA.

It should be stressed that none of this is a threat to democracy. There will be debate, and heated arguments, about the degree of streamlining in London's schools, or the level of bus fares, or rates of spending on housing. Such quarrels over policy indicate the existence of a healthy democracy, not its erosion. The personnel may have changed following the GLC election, but there has been no talk of abandoning the manifesto on which Labour fought and won.

Thus the most that can be

said of the faction that has come out on top at County Hall is that it has succeeded in using its own party's rules, allied to the first-past-the-post electoral system, as a means of gaining control and putting forward policies in which it believes. A different set of party rules, or a different electoral system, might have prevented this (for, with proportional representation, it is unlikely that Labour alone would have captured London and highly improbable that the Labour Left would have done so) but the effect of the Left's victory is limited by the relatively few powers of the GLC and the strong possibility

that next time London votes it will lead to the emergence of a different regime at County Hall.

It is, alas, not possible to rest so easy when contemplating the consequences of control by the Left of the Labour Party at Westminster. At first sight such a remark might seem alarmist. Unilateral disarmament, withdrawal from NATO and the EEC, the imposition of import controls and much further nationalisation of industry are all matters of policy that, arguably, can be reversed. Whether the risk of finding Britain saddled with such a set of policies on the basis of the

support of probably less than a third of the electorate (for that is the way the present electoral system is working) is reasonable or not, it is not a direct threat to democracy. As with London, the Left at Westminster could use its own party's rules plus the quirks of our electoral system, as a lever towards winning factional control for a while. There is nothing new about this: Mrs. Margaret Thatcher and her monetarists did it in 1979, when her Government was returned to try its "great experiment" on the basis of the support of 33 per cent of those eligible to vote.

A second look reveals the

danger. Abolition of the House of Lords, with nothing put in its place, would further enhance the power of a House of Commons whose major constraint at present is no stronger and no weaker than its own sense of what is right. Such abolition is proposed by the Labour Left in a country with an unwritten constitution the power of an unrestrained Commons could greatly magnify the effect of the lever being used by any political faction, of Left or Right; if that faction's sense of what is democratic was tinged with authoritarianism, who could withstand it? It is such a line of thought that has already driven some from the Labour Party; others have remained, to continue the fight for democracy "from within". Yet they know not what they face: for if the Russian-doll figure of Mr. Foot is lifted in 1984 to reveal Mr. Benn, who is to say that Mr. Benn's own figure might not conceal that of a representative of the anti-democratic Left?

Hold on there a moment, some will protest. Don't put the frighteners on quite yet. After all, how likely is it that the Labour Party will win in 1984 or 1983 or whenever the next election comes? In fact its chances seem pretty slim, what with its poor overall showing in the county elections, the work of the boundary commission the break-away of the Social Democrats, the prospect of some degree of climb out of the recession, the poor leadership of Mr. Foot, and just about every other factor you can think of except, perhaps, the level of unemployment.

It is hard to quarrel with all that. A cold analysis today must consider these factors, and conclude that the betting is against Labour. But the argument in this article is about risk—about what is at stake, and the degree of risk that is reasonable. And

to those who say "Labour won't win," one can only reply that in midsummer 1967 Americans laughed at anyone who postulated that Nixon ("he's finished") would win the following year; that, not very long ago, a great many close observers of Zimbabwe had good money on Bishop Abel Muzorewa; that Harold Wilson was written off long before he won twice in 1974; and that, on Sunday, Francois Mitterrand resoundingly thrashed a French electoral system designed specifically to keep the Left out in the cold and in the process, lost many political punters their shirts.

Desire to become the sole party

It is at this point that the Conservative Party must stop and think. Its own fondness for the present electoral rules is based on its natural desire to become the sole party of government as often as possible. In the past this has worked reasonably well. To give that up in favour of a system of proportional representation (for simple House of Lords reform, without PR, would be ineffective) means to risk government from the Centre; under such a system the Thatcher experiment might have been difficult to mount without the support of at least half those who voted.

From the Government's point of view, that would be a high price to pay for anything; from Mrs. Thatcher's own point of view, probably too high a price. Yet no one would answer in these terms on the other side of a successful parliamentary coup by the anti-democratic factions of the Left; then the cry would be, "if only we had acted in time." Those of us who believe the danger to be real can only say today: you are being warned.

Letters to the Editor

Civil Service pay

From the Secretary, Institution of Industrial Managers

Sir—Referring to recent letters on civil service pay, some reinforcement of Mr. Goode's comments (May 7) might be useful. The Institution of Industrial Managers carries out a similar survey to that quoted by Mr. Goode, which bears out almost exactly the figures quoted for electrical engineers. I would, however, like to take this a step further and make two points, firstly that in a comparison between 1979-80 and 1980-81 the following facts emerge:

1979-80 Average increase: Private sector 25% Public sector 25% 1980-81 Average increase: Private sector 14% Public sector 20%

The second point is that over the last four years that this survey has been carried out there has been definite evidence of a see-saw between public and private sectors. Surely it is not beyond our ingenuity to stop this ridiculous leap-frogging between public and private sectors, for if continued it could do nothing but harm.

David Evers, Industrial Management House, Cardiff Road, Luton, Beds.

Machine tool builders

From Mr. D. Henderson

Sir—Mea culpa I did not say, as Mr. Noble, chairman of Noble and Lund attributes to me (April 29), that Staveley's Asquith division was the only remaining heavy machine tool builder, but that it was the last remaining major builder of heavy machine tools.

N and L makes some very fine and very large machine tools—but not, so far as I know, in any great quantity. I had Noble and Lund in my mind when I wrote by previous letter for the ball, that is called opportunity, is today very much at the foot of Mr. Noble and his company. With domestic competition virtually non-existent now, a smaller but increasingly efficient home market in heavy engineering is an ideal base on which to expand production of heavy machine tools of the type made by N and L. Moreover, should a war situation develop at any time, and I fear that, human nature being what it is, it one day will, it is to Noble and Lund and perhaps one other company that we will have to look if the heavy engineering effort required to turn out the screws of war are to become available as needed. In reality, this country can no longer fight a defensive war other than by nuclear means.

We have no longer the forge, the foundries, the heavy machine tools in sufficient numbers to keep our merchant fleet for less the Royal Navy fleet, or our armies in the field. It was our ability to build and engine ships faster than the enemy could sink them, that was one of the principal reasons for our survival in two world wars. We are an island nation, a maritime people, and when we cannot feed ourselves we

Advertisers and buyers

From the Sales Director, Trident TV

Sir—I feel that I must comment on your headline of May 6 on the Cranfield car study, where it was asserted that car manufacturers' advertising has little effect on the average buyer.

Little evidence was adduced to support this contention in the main body of the article. Indeed, your statement "only 59 per cent of the world-be buyers had referred to a magazine or newspaper when deciding about the car to buy" seems to me strong support for the contention that buyers do seek out media information rather than the reverse. Many studies by the Advertising Association have shown that while advertising on radio is not a salient factor on a par with inflation and the cost of living in consumers' lives—factors which not surprisingly the Cranfield Study showed are important in car buying decisions—it is nevertheless a valued source of information about products. Work carried out in the autumn of 1980 by National Opinion Polls bears this out. Two-fifths of a sample of 1,222 adults claimed advertisements on TV provided them with really useful information in relation to their purchasing decisions.

Car advertising on TV has in the last ten years become an integral part of the manufacturers' marketing mix. Businessmen do not spend some £25m on our medium unless convinced of its effectiveness. The fact that Cranfield found a lack of perfect knowledge of particular models of cars must be set in the context that many hundreds of models are available. Even so, the findings that 60 per cent of non-Fiat buyers did know about the competing Fiat models says much for that advertising. Furthermore, it must be pointed out that Ford and BL were the largest advertisers of cars and therefore not surprisingly nine out of ten of those interviewed knew about the particular Ford or BL models in the range they were looking at.

Clive W. Leach, Trident House, 8 Grafton Street, W1

Attending the ZOO

From the Secretary, Zoological Society of London

Sir—Mr. Donald Coombe (May 1) comments on the financial problems of the Zoological Society of London in general and the London Zoo in particular.

Although the present admission charges may seem high, in relation to the cost of living they are in fact about the same

as they were between the wars and indeed at most other periods over the society's 150-year history. If the numbers and species of animals to be seen is taken as a measure, the adult entrance price to the London Zoo is appreciably lower than that of any other British zoo of any importance, except one. This does not take into account the added attractions of our aquarium and insect house.

Of course, we do not like increasing our admission charges but there is no evidence from the experience of other zoos that reducing prices produces enough extra visitors to bring in the income needed to cover costs. Elsewhere in the world zoos of similar size and quality to London which charge lower prices, balance their books as a result of support from public funds.

There is a thriving membership of this society. The membership fee for an ordinary fellow is £20 per year and £25 for a scientific fellow, for which he receives free admission for both himself and a guest to London Zoo and Whipsnade for 364 days in the year (our zoos are only closed on Christmas Day). Associates, who do not have to be elected, have similar rights for only £15 a year. This is a far better deal than that which Mr. Coombe suggests to solve our financial problems. Some 60,000 schoolchildren attend our formal educational lecture-tours

each year and at least 100,000 come on other educational visits; in addition some 21,500 students visited the London Zoo in 1980 on concessionary rates. Mr. Coombe must have visited the zoo some time ago; how he can suggest that it now looks "down at heel" after the extensive rebuilding and improvements made over the last 20 years is surprising. The few remaining old buildings will be replaced just as soon as capital funds are available, but, meantime, they are kept in the best condition possible. The zoo as a whole is much more attractive, better laid out, and a good deal tidier than it was in the past.

E. D. Barlow, Regent's Park, NW1.

Dishonest practices

From Mr. C. Dyson

Sir—Richard Evans, your Lobby Editor, reports (May 7) that the Government campaign to counter social security fraud has saved the taxpayer more than £40m in 1980-81. On April 16 you quoted from a statement by the Legal Action Group to the effect that the amount lost by social security fraud is small when compared with unclaimed benefit, and, further, that the amount pales into insignificance when compared with money lost as a result of tax and VAT

fraud. One wonders therefore what, if any, special measures are accordingly being taken by the Government to save the taxpayer from the very great loss of money due to dishonest VAT and tax practices.

C. Dyson, 12, Churchhill Square, Durham.

The Lloyd's Bill

From Mr. N. Parker

Sir—Further to Mr. Moore's article "Committee looks at Lloyd's Bill" (May 11), I have come under a good deal of criticism for my adamant stance on the issue of classification and should like to make my position clear, as one of the petitioners to the Lloyd's Bill.

The main effect of classification is to encourage those labelled external to act outside the sphere of their underwriting agents (it quickly resulted in the formation of the Association of External Members of Lloyd's, for example). Logically, therefore, the only names to benefit by classification would be those who are dissatisfied with their underwriting agents. Not being in that category, I most strongly oppose anything capable of undermining the traditional relationship between underwriting agents and their names.

N. Parker, 56 Curzon Street, W1.

The law of restrictive trade practices

From Mr. T. Sharpe

Sir—Your comment (April 28) on the law of restrictive trade practices following upon the Office of Fair Trading's action against 11 leading chemical companies is timely but you fall short of any recommendations which will strengthen the law and your account contains an inaccuracy. It is likely that unregistered but registrable restrictive agreements will only cease to be made or maintained if it is no longer in the interests of the parties that they should be so. In part their continuance will depend upon the probability of detection, the existence of any public prohibition following detection, and, most importantly a financial penalty which will negate the gains flowing from collusion. It is hard to believe that widespread or occasional collusion will persist in the face of the certainty of detection, the certainty of opprobrium and the certainty of no financial gain, or even of financial loss.

The law restricts the director-general's power of obtaining information to situations where he has "reasonable cause" to believe that a party is subject to a registrable restrictive agreement. This provision is found in the Restrictive Trade Practices Act 1976: the last Labour Government gave an undertaking to delete the word "reasonable" but no action was taken. Comparable powers contained in the Competition Act 1980, expressly refer to the investigation of an anti-competitive practice which, in turn, is expressed to exclude any material provision of a registrable or registered agreement. On a strict interpretation, and one which is likely to be followed by the courts, the powers in the Competition Act cannot be used, save incidentally and fortu-

itously, to discover the existence of registrable but unregistered restrictive agreements. The director-general may have a shrewd idea that something is wrong but it will be a matter of luck if the right complainant comes along with sufficient information on which to base a *prima facie* case and thus point him to the parties. It is more likely that the director and a relatively small staff, will rely upon information derived from Monopolies Commission reports or on clever guesses based upon observation. So the first criterion, effective detection, is not likely to be satisfied: the law leans in the opposite way.

Public disapproval of anti-competitive behaviour is difficult to gauge: one possible index is the attitude of the offending companies to any employee following discovery of a cartel. It would be interesting to learn of any disciplinary action taken against the guiding management spirits behind a cartel.

But the most important point of all relates to the simple calculus that the certainty of gain from a cartel is matched by the equal certainty (save in a few instances to which you refer, e.g. the Post Office) of no financial loss following discovery. One remedy would be to make such agreements a criminal offence and fine the participants. This is permissible for as long as it is realised, following the American experience, that no jury is ever likely to convict. An alternative is to provide the aggrieved parties with a financial incentive to bring any action to secure compensation, and thus incidentally to generate the necessary information to succeed in the action. The decision to bring an action is therefore decentralised and initiated by those

with the strongest interest in securing a remedy. This is one way of easing the burden on the OFT's staff and also of allowing those most affected to assert their own priorities as to which agreements are pernicious and those which are less so.

A further change of a technical nature lies in the law of contribution which, at present allows one party to an agreement to recover the damages he has paid to the plaintiff, as plaintiffs, from his fellow wrongdoers. By preventing such a sharing of damages the prospective loss will fall on one party and the disincentive to remain in the cartel is strengthened: and, of course, the fewer members of the cartel there are, the greater will be the probability of the loss falling on any one member and the disincentive effect is yet further strengthened. In addition it may be useful to effect changes to the bringing of "class actions" by all or a large number of those affected by the existence of a cartel: this will serve to reduce the costs of bringing an action, increase the probability of an action being brought and act further as a deterrent to the maintenance of a cartel.

The above suggestions are all relatively simple and could be enacted quickly. In the medium term, however, the fact that competition law has become a legal and administrative quagmire, where form dominates effect, and where there is much overlap between the common law of restraint of trade, the Competition Act, the Restrictive Trade Practices Act, the Resale Prices Act, the Fair Trading Act and EEC law strongly suggests that a recasting of the law rather than piecemeal change is now due.

Thomas Sharpe, Wolfson College, Oxford.

Today's Events

GENERAL
UK: Mr. Nicholas Goodison, Stock Exchange chairman, gives opening address at Financial Times conference "Traded Options," 76, Mark Lane, London. TUC economic committee meets.

PARLIAMENTARY BUSINESS
House of Commons: Social Security Bill, remaining stages. House of Lords: Debate on housing situation. Short debate on loss of m.v. Derbyshire. Select Committee: Education. Subject: Funding of Arts. Witnesses: Arts Council. 10.30 am. RM 6. Welsh Subject: Scrutiny of Welsh Office depart-

Today's Events

ments. Witnesses: Welsh Office Transport and Highways Group. 10.30 am. RM 18. Industry and Trade. Subject: BSC Corporate Plan. Witnesses: Mr. Ian MacGregor, BSC chairman. 10.45 am. RM 18. Transport. Subject: Transport in London. Witnesses: London Chamber of Commerce, London Region of CBI. 4.15 pm. RM 17. Energy. Subject: North Sea oil depletion policy. Witnesses: Department of Energy. 4.30 pm. RM 6. COMPANY MEETINGS
Armitage Bros., Colwick, Nottingham. 11. BTR. St. Ermin's Hotel, S.W. 12. R. Cartwright. 75. Harbours Road, Birmingham. 12. William Collins, Westernhill Road, Bishopscraggs, Glasgow. 11. William Jacks, Pennyhill Park, Bagshot, 11.30. A. A. Jones and Shipman, Narborough Road, South, Leicester. 2.15. Laing Properties, Ltd on the Park, W. 12. Thomas Robinson, Railway Works, Rochdale. 12. Royal Worcester, Brown's Hotel, Dover Street, W. 12. Senior Engineering, Connaught Rooms, Great Queen Street, W.C. 12. Spirax-Sarco, Queen's Hotel, Cheltenham, 12.45.



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British Sugar climbs 30% and paying 7.5p interim

PRE-TAX PROFITS of British Sugar Corporation climbed by more than 30 per cent from a restated £12.9m to £16.1m for the half-year to March 28, 1981. Sales rose by £14.4m to £29.6m, while sugar production fell back slightly from 1.15m tonnes to 1.11m tonnes.

As an indication of the board's confidence in the future, the net interim dividend is being lifted from 2.75p to 7.5p per share, which follows a more than doubled final last year of 12.85p. On the current year's total, the board intends to pursue its progressive dividend policy in line with the full-year profit — in 1979-80 taxable surplus was £24.2m.

On a current cost basis, first-half 1980-81 pre-tax profits jumped from £4.2m to £10.3m, while earnings per 50p share of 14p (6p) on this basis compare with historical cost earnings of 17p (22p).

Commenting on the interim figures, Mr. John Beckett, the chief executive, says this is a particularly good result which stems from two key factors.

"Firstly, we are because of the £150m investment programme producing sugar more efficiently than ever before and secondly, our projections are not blown off-course even in a time of severe recession for many industries," he states.

In the past few months, the EEC has agreed the group's production quota at 1.14m tonnes for the next five years, while four small, and relatively inefficient, factories have been closed down so as to bring its production capacity into line with its quota. Mr. Beckett says these events will strengthen the company's position for the future.

DIVIDENDS ANNOUNCED

| | Current payment | Date at payment | Corresponding div. year | Total last year |
|-------------------------|-----------------|-----------------|-------------------------|-----------------|
| Thomas Borthwick Int. | Nil | — | — | — |
| Anglo Amer. Coal Int. | 25p | July 17 | 36 | 118 |
| Associated Paper Int. | 0.6 | July 9 | 1.21 | 2 |
| Barr & Wallace Int. | 2 | July 3 | 4.5 | 6.75 |
| British Sugar Int. | 7.5 | June 19 | 2.75 | 15.4 |
| British Sugar Ind. Int. | Nil | — | 0.7 | Nil |
| Charles Clifford Int. | Nil | — | 4.5 | Nil |
| Fredk. Cooper Int. | 0.5 | June 15 | 0.38 | 1.36 |
| Costain Group Int. | 6 | July 1 | 5 | 10 |
| Electrical & Ind. Int. | 625 | — | 485 | 825 |
| Evered Int. | Nil | — | 0.25 | Nil |
| Hawkins & Tipson Int. | Nil | — | Nil | 1 |
| Hong Kong Rubber Int. | 26 | June 28 | 30 | 38 |
| King & Shaxson Int. | 4.75 | — | 4 | 5.75 |
| London Pavilion Int. | 12.5 | — | 12.5 | 12.5 |
| Mare O'Connell Int. | 2.9 | July 1 | 2.4 | 2.75 |
| James Neill Int. | Nil | — | 3.64 | 1.4 |
| NSS Newsagents Int. | 1.35 | July 3 | 1.2 | 3.4 |
| Oxley Printing Int. | 0.1 | Aug. 5 | 1.6 | 0.1 |
| Shires Investment Int. | 8.8 | July 17 | 7.96 | 11.8 |
| Turiff Corp. Int. | 4 | July 3 | 3.75 | 4 |

Dividends shown per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ S. African cents throughout. § For 15 months.

The closure of the factories will be included in the 1980-81 profit and loss account as extraordinary charges of some £13.5m-£8.5m net of tax relief. Mr. Beckett comments that, "After our rapid increases in market share over the last five years the vital factors now all equate: quotas, beet availability, production capacity and market share."

The group's concentration on achieving the most competitive costs in Europe is beginning to pay off not only in profits but in all aspects of the business, he adds.

Interim pre-tax profits were

Smith and Nephew advances

AS ANTICIPATED by the directors March, at the time of the preliminary figures for 1980, profits of Smith and Nephew Associated Companies improved in the first 13 weeks of the current year, the pre-tax surplus emerging at £6.07m, compared with £5.39m.

Sales, excluding inter-company sales and those by associated companies, rose from £83.96m to £85.76m and the operating profit edged ahead to £6.38m (£6.12m). The pre-tax profit was struck after interest charges, down from £1.72m to £1.47m, and a share of associates' profits, expanded to £1.17m (£992,000).

The directors explain that the reduction in interest charges reflects the conversion of £1.76m of 8 per cent convertible unsecured loan stock into ordinary capital on May 31, 1980.

The comparable figure for the associates' share has been increased to include a 50 per cent share in the profits of British Tissues—an extra 25 per cent stake being taken after the first quarter results for 1980 were announced.

Stated earnings per 10p share increased from 2.15p to 2.28p after tax of £2.01m (£1.81m). The net balance came "strongly" at £4.07m, compared with £3.79m in 1979/80.

The figure also showed slight improvement on the £2.33m operating deficit at mid-year last year, but unlike this time, that was reduced to £992,000 at the pre-tax level by a £1.36m associate profit share.

Again there is no interim dividend. A nominal 0.01p was paid for 1979/80.

Mr. R. C. Wheeler-Bennett, the chairman, says a complete reversal of first half fortunes during the rest of the year appears unlikely but because of the nature of the industry, the figure could alter dramatically if terms of trade turn in the group's favour.

The first half losses last year were chiefly to do with the sharp fall in imported beef prices in America. U.S. prices are still flat but the company's stock position is minimal.

Current problems are concentrated in Australia where there is a shortage of livestock following a long drought. Profitability continues to be affected by high interest rates but in addition profit opportunities have had to be reduced to improve cash flow, the chairman explains.

Measures aimed at lowering the group's gearing have included, where possible, realisation of assets. By the March 31 mid-year borrowings had been cut by £18m to £22m by keeping stock levels down and being sold up to the point of production.

"The group is operating with-

CU underwriting losses triple in North America

The Commercial Union Assurance Company has been badly hit by the worsening insurance market in North America, with underwriting losses tripling in the first quarter of 1981 in both the U.S. and Canada.

This led to worldwide underwriting losses nearly doubling in the quarter from £13.5m to £25.2m and pre-tax profits being slashed by over one-third from £28.3m to £16.8m, despite a 9 per cent rise in net investment income from £35.7m to 38.5m.

A much lower tax and minorities charge softened the cut in profit attributable to shareholders which fell 30 per cent from 15m to £12.5m. Earnings per share dropped from 4.35p to 3.07p.

World-wide premium income rose by 5 per cent in sterling terms over the quarter from £248.6m to £267.4m, with an underlying growth rate of 15 per cent allowing for the effects of changes in exchange rates. The underlying growth in investment income allowing for these changes was 16 per cent in the period and in spite of the rate

increased by 18 per cent, but the underwriting loss jumped from £6.8m to £18.2m. The statutory operating ratio worsened from 103.7 per cent to 109.4 per cent, with the claims ratio to earned premiums moving from 72.5 per cent to 76.3 per cent and the expense ratio to written premiums from 31.2 per cent to 33.1 per cent.

The claims ratio was adversely affected by a rise in domestic and commercial fire losses, including a jump in the number of suspected arson cases. There was also a rise in the number of motor claims, but workers' compensation business continued to be marginally profitable. The rise in the expense ratio reflects the result of implementation costs associated with its long term strategy.

The Canadian underwriting experience deteriorated sharply since the end of last year and underwriting losses tripled from £2.1m to £6.2m, on a premium growth of 15 per cent. The incidence of motor and fire claims rose substantially over the period and in spite of the rate

increases in January, the rates are still considered inadequate, perhaps by as much as 30 per cent on some lines of business.

The bright spot in the quarter was in connection with UK business which moved back into profitability. An underwriting profit of £3.6m was recorded against a loss of £1m for the first quarter of 1980, on a 16 per cent premium growth. The CU credits the mild winter for this improvement.

All classes of business, except liability, recorded profits, including the motor account. Nevertheless, the company is putting up its motor premium on June 1 by an average of 15 per cent to meet the anticipated rise in claim costs.

A continued satisfactory performance in motor business in the Netherlands resulted in a modest cut in the underwriting loss from £2.1m to £1.8m. In the rest of the world, there was a poor experience in Belgium and France and in marine and aviation assets transacted on the London market.

See Lex, Back Page

Johnson and Barnes calls in Receiver

Johnson and Barnes, the Nottinghamshire-based knitwear company, has asked Barclays Bank to call in the Receiver after continued losses.

The company had also failed to sell its factory site on which conditional planning approval had been obtained.

A week ago, shares in Johnson and Barnes were suspended pending a statement. At the 7p suspension price, the company was valued at £288,000.

In 1979, the company incurred a pre-tax loss of £182,000, following this with one of nearly £230,000 (£21,000) in the first half of 1980. No dividend has been paid by the company—part of Grand Central Investment Holdings, the ultimate holding company being Kurli Plantations Sdn Berhad (Malaysia)—for five years.

See Lex, Back Page

Evered omits dividend

Pre-tax losses of Evered and Company Holdings increased from £43,530 to £446,031 for 1980 on turnover down from £13.57m to £11.81m.

The view of the losses, the group, which manufactures industrial and consumer products, plastic materials, locks and security systems and non-ferrous strip tubes and extrusions, is not paying a dividend.

In the previous full year, a net total dividend of 0.7p was paid. After tax of £2,067 (£17,121) and an extraordinary debit of £273,736 (£225,930) the loss attributable to shareholders was £201,529 (£266,851) and the loss per 25p share emerged at 11.3p (11p).

The directors say that at the time of the last annual general meeting they anticipated that after the reorganisation the group would trade profitably in the last quarter of 1980 providing there was no further deterioration in the general economic climate.

Severe destocking, however, cut demand on the company's rolling mill and tube mill by more than 50 per cent in the second half of the year compared with the first three months of 1980.

The latest annual report gave Barclays, Lloyds and National Westminster as the company's main banks. It also showed an overdraft of £22.3m, slightly up on the year before. The company's major shareholder is Mrs. Pamela Mason, formerly married to film actor James Mason.

PLACING

James Capel and Company have placed 30m ordinary shares of 5p at 10p per share in First Charlotte Assets Trust. A full listing has been granted to the company and dealings start today.

| Spain | Price | % | or |
|-----------------|-------|---|----|
| May 12 | — | — | — |
| Banco Bilbao | 308 | — | — |
| Banco Central | 357 | — | — |
| Banco Exterior | 232 | — | — |
| Banco Hispano | 281 | — | — |
| Banco Ind. Car. | 124 | — | — |
| Banco Santander | 332 | — | — |
| Banco Urquijo | 186 | — | — |
| Banco Vazquez | 327 | — | — |
| Banco Zafra | 218 | — | — |
| Dragados | 154 | — | — |
| Espeñola Znd | 67 | — | — |
| Fuenc | 79 | — | — |
| Gal. Preciados | 38 | — | — |
| Hidroal | 73 | — | — |
| Industria | 52 | — | — |
| Petroleros | 109 | — | — |
| Petrobrás | 88 | — | — |
| Seguros | 81 | — | — |
| Telefonos | 70 | — | — |
| Union Elect. | 70 | — | — |

£5m decline, but Costain hopeful

FULL-TIME pre-tax profits of Costain Group, construction and development holding company, are in line with the caution expressed by Mr. C. T. Wyatt, the chairman, at the interim stage. Then he had said there had been a period of consolidation and although forecasting growth in turnover for the remainder of the year, increased profits would be slower to show.

In the event pre-tax profits for 1980 declined from £47.65m to £42.55m. Turnover rose from £422m to £452m.

"The final dividend is raised from 5p to 6p for a total also increased by 1p to 10p net."

Mr. Wyatt says a major adverse factor was the strength of the pound at the end of 1980 compared with 1979, which resulted in a reduction on translation into sterling of overseas currencies of £3.5m.

"He says that towards the end of the year there were, and continue to be, firm indications of further growth in turnover. Orders on hand at March 31, 1981 amounted to £530m, of

which 48 per cent was attributable to the UK.

His statement adds: "We have a satisfactory level of work in the UK, and have been successful in obtaining additional contracts overseas. Australia is a strong growth area and recent acquisitions there, in the U.S. and Europe are making a contribution to turnover and earnings."

"In spite of the continuing recession, I expect a substantial increase in turnover which will help us to maintain the high level of profit achieved in the last few years."

General trading contributed £42.31m (£45.65m) to the year's pre-tax profits, but property sales were considerably lower at £241,000 compared with £2m. After tax down from £13.22m to £3.98m, minorities of £5.9m (£6.65m) and extraordinary credits of £7.56m (debts of £2.86m), attributable profits climbed from £24.93m to £40.23m. With dividends absorbing £5.56m (£5m), the amount retained came out at £34.67m (£19.92m).

Extraordinary items include a £9.49m provision for deferred tax on stock appreciation relief no longer required and is after changing losses on translation of overseas currencies and the amortisation of premium on acquisitions.

Stated earnings per 25p share are up 7p to 47p.

The chairman says investment properties in the UK have been revalued, giving rise to a surplus over book values of £18m. With the acquisition of County and District Properties, the total value of such investment properties is £54m.

See Lex, Back Page

YEARLINGS UP

The interest rate for this week's issue of local authority bonds is 12 1/2 per cent, up 1/4 of a percentage point from last week. The bonds are issued at par and are redeemable on May 19, 1982.

A full list of issues will be published in tomorrow's edition.

Setback for British Vending

Difficult UK trading conditions plunged British Vending Industries into the red for 1980 on sales increased from £18.24m to £19.51m.

The group, which operates vending machines and manufactures powdered vending ingredients, incurred a pre-tax loss of £186,062 after showing a loss of £56,833 (profit £286,484) at the half-year stage. The directors have decided not to declare a dividend.

In the previous year, the group showed a profit of £420,533 and paid a net total dividend of 1.4p.

The directors say the results were badly affected by the downturn in the UK economy and the consequent rise in unemployment and the high level of interest rates.

Trading conditions continue to be extremely difficult, they add. But considerable reorganisation has taken place this year following the sale of the vending machine operating assets and the acquisition of the Betacater group of companies.

The loss was after increased interest charges of £328,095 (£264,371). There was tax credit of £92,305 (debit £5,527).

None of the directors, who all attended meetings in London yesterday, was available for comment last night. Illingworth Morris incurred a £1.5m pre-tax loss in the first half to September 30 of its 1980-81 financial year. Bank interest cost £2.35m.

The company's brief statement said the new banking arrangements would provide facilities "adequate for foreseeable requirements, secured by way of fixed and floating charges over the assets of Illingworth Morris and certain of its UK subsidiaries."

The amounts provided would not be reviewed until May 31 next year and were available through overdrafts, loans, acceptance credits, wool advances or any other means agreed by the

Banks support Illingworth

THE UK and foreign banks of Illingworth Morris, the troubled textile group, have agreed to support it by arranging borrowing facilities secured on its assets.

In a surprise statement yesterday, the Yorkshire company said these arrangements, for which no figure was given, indicated the support given to and confidence felt in the existing management. They would strengthen its existing banking arrangements and provide a secure financial base for the group.

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Burmah has built a resilience to take advantage of the upturn when it comes.

Extracts from the statement of the chairman

Sir Alastair Down:

1980 was a generally difficult year for industry, particularly in Britain, and the group's results are creditable in these circumstances. They demonstrate that Burmah has built for itself a resilience that has enabled it to withstand bleak economic conditions and equipped it to take advantage of the upturn when it eventually comes, even though the immediate future is far from encouraging.

Last December it was announced that Burmah had decided to relinquish the remaining standby credit facilities of £60 million made available to it by the Bank of England and to repay the £19.2 million it had drawn down.

Burmah thus dispensed with the last remaining element of the measures taken by the Bank to support the company as a result of its difficulties in 1974. It is worth reiterating that the measures were undertaken at no cost to the public purse; all interest charges and guarantee and commitment fees were paid at full commercial rates and the company also bore the full cost of the Bank's monitoring arrangements.

On 14 April 1981 long-term arrangements were completed for new, multi-currency, unsecured standby credit facilities of £120 million, arranged with a number of leading banks.

The trial of the action against the Bank of England for the return of the BP stock is due to begin in June of this year.

Extracts from the commentary of the chief executive

Mr Stanley Wilson CBE:

The results show that the group benefited at the operating profit level from the diversity of its interests.

The world recession, and the low level of consumption in their particular markets, badly affected the automotive companies, all three of which suffered drastically reduced profits.

The UK refining and fuels marketing business, which had made a profit in 1979 for the first time for many years, once again suffered a considerable loss in 1980. Product surpluses and intense competition have seriously affected Burmah and its competitors alike.

Against this, however, the contribution to operating profit from the group's interest in the Thistle oilfield rose from £13.0 million to £31.3 million.

Shipping also showed a real improvement, for in 1979 an exceptional credit of £13.0 million would have compared with the profit of £3.9 million in 1980.

The lubricants operation again achieved noteworthy results in an extremely depressed market, and engineering also did well under difficult trading conditions.

The salient features of the 1980 taxation charge are the large increase in the total at a time when pre-tax income actually fell and the change in emphasis between taxes incurred in the UK and overseas. The principal element is the provision for petroleum revenue tax and corporation tax on income from the Thistle oilfield, which cannot be offset by losses from other activities.

had been included, without which a loss of £8.5 million would have compared with the profit of £3.9 million in 1980.

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To: The Secretary, The Burmah Oil Company Limited, Burmah House, Pipes Way, Swindon, Wilts. SN3 1RE. Please send me a copy of the Annual Report and Accounts 1980.

Name _____ Address _____

The Burmah Oil Company Limited

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Which large industrial company talks consistently of growth and then proves the point year after year?

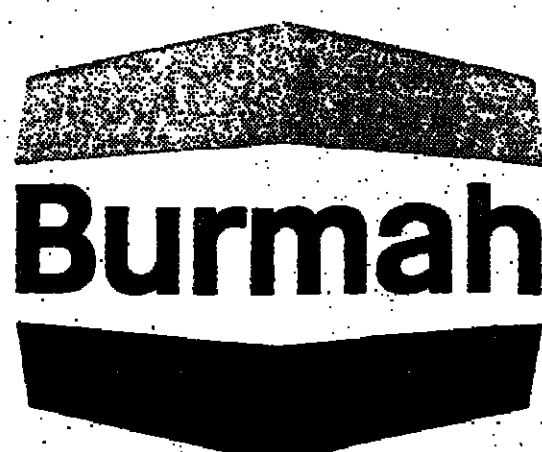
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Companies and Markets

UK COMPANY NEWS

Oxley losses accelerate

LOSSES OF Oxley Printing Group accelerated in the second six months of 1980 and for the year as a whole this printing and platemaking concern incurred a pre-tax deficit of £2.89m, compared with a profit of £874,000.

By midyear the group had fallen from a surplus of £807,000 in to a loss of £1.31m and the directors warned that they did not expect any substantial improvement over the next few months.

Turnover for the year fell back from £28.59m to £27.66m and at the trading level there was a loss of £1.2m against a profit of £1.31m.

For the current year the directors say with the economic outlook for 1981 still very uncertain it is impossible to establish a reliable basis on which to forecast the months ahead — although it is quite clear that there will still be substantial

trading losses to bear in the first half.

However, they point out that there are encouraging signs emerging and activity in most divisions has picked up — as recently as the last few weeks. They add that they remain convinced that, given an upturn, the company will reap the benefit of the substantial capital investment of recent years.

In order to preserve trustee status, the directors are paying a final dividend of 0.1p net after omitting the interim — last year dividends totalling 3.1p were paid.

The pre-tax loss was struck after net interest payable of £1.23m (2517,000) and general redundancy costs in respect of continuing operations which amounted to £207,000 (£16,000). There was a stated loss per 25p share of 37.1p (7p earnings) after tax of £11,000 (£103,000).

After extraordinary debits of £27,000 (nil) and dividend payments of £28,000 (£261,000) the retained loss came through at £2.96m (£810,000 profit).

The heavier interest costs in 1980 reflect higher rates of interest on borrowings increased from £5.7m to £9.9m, primarily to finance capital expenditure of £3.8m committed ahead of the recession early in 1979. The remainder was necessary to finance in part the adverse trading conditions, and also the repayment of the £400,000 preference shares.

● COMMENT

To achieve sales of under £28m when a heavy investment programme has raised capacity to £30m is not enviable, particularly when—as for Oxley Printing—the break-even point has risen to well over £30m. Oxley has more than doubled the pre-tax loss it reported at the interim, as rising debt has conspired with low volume and keen pricing to keep margins negative. Capital spending to which Oxley was already committed in 1979 has coincided with the unfortunately timed redemption of a preference issue to lift borrowings by over £4m, to around twice share-holders' funds. The shares stand at 17p, capitalising the group at £14m, about one-third of net assets. The effect of the extra £4m of annual turnover when it begins work on the TV Times contract in July, while recent currency movements have had a favourable effect on book orders at Morrison and Gibb. But the dearth of new advertising work most remain a worry.

NSS up 10.5% for first half

IN THE six months to March 29, 1981 sales of NSS Newsagents climbed 24.4 per cent to £59.06m, while pre-tax profits rose 10.5 per cent to £2.82m, against £2.55m last time.

Prospects for the second half, however, are viewed with some caution. The recent substantial increase in tobacco duty has resulted so far in a reduction in demand and also in the tobacco gross margin of almost 2 per cent, but the Board remains hopeful of a satisfactory full-year result.

For the year ended September 28, 1980, record pre-tax profits of £3.52m were achieved, on £97.48m sales.

First-half retail sales increased by 15.5 per cent and wholesale jumped by 56.1 per cent. Although a large part of the latter increase came from Jan Yates, which contributed for only one month in the first half of last year.

After a higher tax charge of £800,000 (£550,000) attributable profits were down from £2.03m to £1.92m. Basic earnings per 10p share slipped from 11.4p to 10.7p, but the interim dividend is stepped up from 1.2p to 1.35p net, costing £230,000 (£208,000) — the last last time was 2.2p.

The company is pressing ahead with its expansion policy and there has been a net increase of 11 retail outlets since the start of the year, with further modernisations and extensions to existing premises.

Reorganisation costs hit Associated Paper profits

PRE-TAX profit of Associated Paper Industries slumped from £256,000 to £11,000 in the six months to March 28, 1981 on turnover well down at £16.12m compared with £24.09m.

Of this turnover £1.14m (£7.85m) related to discontinued operations. In the year to September 27, 1980 this Macclesfield-based group, which converts paper, film and aluminium foil by coating and laminating and manufactures paper and stamping foils, made a pre-tax profit of £352,000 on turnover of £44.07m.

Mr. C. F. M. Rawlinson, chairman, says that in recent weeks there have been signs of a modest improvement in the level of business. The group has

benefited from improvements in the effectiveness of its selling efforts and operating efficiency. "We remain confident for the future though trading conditions are still far from easy and we still have more work to do to improve our efficiencies."

In the circumstances the Board—while hoping to maintain the full year dividend at 2p per 25p share—has declared a reduced net interim payout of 0.6p (1.21p).

Commenting on the six months' results Mr. Rawlinson says the group concentrated in 1980 on dealing with those businesses which presented the most serious problems or in which it felt it should not stay.

"With these difficult decisions

behind us we have turned our attention to making major improvements in the efficiency of the continuing businesses."

This involved further redundancies at a cost of £153,000 (£45,000 for the last full year) and a major consultancy exercise at one subsidiary which cost £118,000 (nil). This project was completed in April and of the redundancy costs £131,000 related to this.

Mr. Rawlinson also says the group continued to maintain very tight controls on cash and its total borrowings remain comfortably within our facilities.

Interest charges for the six months came out at £382,000 (£381,000) and tax is estimated to take £41,000 (nil).

Progress at King and Shaxson

PRE-TAX PROFITS of King and Shaxson, bankers, increased from £574,616 to £915,229 in the year to April 30, 1981. The final dividend is raised from 4p to 4.75p for a higher total of 5.75p compared with 5p.

The pre-tax figure is after providing for rebate, tax, minorities and transfer to contingencies.

There was a transfer of £200,000 (£100,000) to the general reserve, and the dividend carried forward was £2,05m (£1.85m).

Dorada more optimistic

Mr. Thomas Kenny, chairman of Dorada Holdings, the motor vehicle distribution, engineering and merchandising group, told the annual meeting that results were better than some months ago. "With a little push from incoming orders I could be optimistic for the short term. Without any push I am optimistic for the long term," he said.

However, he reiterated that the first six months to June 30 will show a loss.

Some motor dealers had recently returned to profit. Engineering orders were difficult to obtain but the recent order inflow was better than for some time though it lacked consistency.

Merchandising was having a difficult time.

127 companies wound up

Compulsory winding up orders against 127 companies were made by Mr. Justice Dillon in the High Court. They were:

F. Ivory, Wheeler and Mansell, Jenglad, Homeprove, Deasshaw, Titlebridge, Nottbridge, T. J. Reli Car Hire, Chat Builders, Sargom Distributors (Birmingham), Wadecraft Upholstery, Middlemore, Trials and Co. Bell Salvage, DRM (Entertainments), Company, Keen and Park, Ealdham, Tinker Construction Company, Mid-Berkshire Garages.

Imperial Building Contractors, Anemone Sound Facilities, Jay-square, Trevazick Properties, Wingate (Wines and Spirits), Aught (General Engineers), Casting Consultants, T. Byrne (Plant Hire), The Business Exchange, Kelly (Building Contractor), Manfields (Removals and Storage).

Olney Investments, Preedex, Ductwork Developments (Northern), Grateworth, Blackworth, F. Westwood, R. White and Sons (Combustion Services), C. Raut (Furniture), Bidford, Cartopast (UK), Orseto, Ratford Construction Company, Aquaspray Heating and Plumbing, Maxwell MacArthur and Co., Astro Camino Armadores S.A., Frank Moxon (1979), Sunvale Developments, Willy Run, Convoys, Chasenond, Brigray Group, Mayshire, Quay West Marine Services.

Flowing, Jo. Kwan (United Kingdom), Britznan, Radley, Hera and Co. R.S.E. Entertainment, Jet Leisure Sports, Prospect Joinery and Construction, Delilah Panckake Houses, Crispate, Bisherton, R. J. Nicholson and Son, Pamphore, Scavale, Grezorp, Computer

Systems, Braganza, London Smoother Saloon Company, Spick and Span Homes, J. Law Demolition Services, Weston Building Services, Gruber Automatics, Brian Elmore Transport and Shipping, Salebourne, Midlands Shot, Shogren Company, Premier Developments (Hoborn), Mapelton Properties, Sidmouth Investments, Temp-tation, East Church Motors, Carty Construction Company, Waltham Management Systems, London Weekend Holidays, R.V.G. Freight Forwarding, R.V.G. Freight Clearance.

G and D Constructions (London), C.A.R. Business Systems, Rae Contracts, Mansell Fabrics, Benmark Developments, Merrythorpe, E. F. Payne and Son, Butler and Leach Electrical, Leslie Creasey (Old England), Eurotech Management Development Service, Cockmore (Garage) Service, Pastoceria Italiana (Birmingham), Twos Packaging Company, Teasdale (UK), Greenacres Meats, One Stop Distribution (Records and Tapes), Deemister (Formerly Grahame Puttick), Cassio Precision (Pennant), Yauco (UK), Benyboards, Lincere, Transcontinental, Auto Wholesalers, Ledville.

Willow Farms, Ramula, Pufgor, Humphries and Teasdale, F. A. Rugless and Son, F.A.R.A. (Computer Services), Heal Keel, Deltamator, E. and R. Appleby (Transport), Vogue by Jack (Glove) (1979).

E. Edwards and Co., R. H. Bateman Investments, A. J. Collins Music, Stradsdale, Gandy Mowat, M.J. Fabrics, Clwyd Contract Cleaners, Target Advertising Sales, Mayfair Epicurean.

| EUROPEAN OPTIONS EXCHANGE | | | | | | | | | |
|----------------------------|---------|------|-------|------|--------|------|------|-----------|-------|
| Series | Vol. | Last | Vol. | Last | Vol. | Last | Vol. | Last | Stock |
| Gold C | 8500 | 16 | 1 | 25 | 32 | 11 | 5 | 5482 | |
| Gold C | 8525 | — | — | 23 | 35 A | 25 | 4 | 40 | |
| Gold C | 8550 | — | — | 13 | 14 A | 4 | 4 | 30 | |
| Gold P | 8475 | 5 | 2 | 92 | 18 | — | — | — | |
| Gold P | 8500 | 6 | — | 8 | — | 5 | — | 38 | |
| Gold P | 8550 | — | — | 6 | 66 B | — | — | — | |
| Jul. | | | | | | | | | |
| ABN C | F.300 | 6 | 5 | 16 | 6.40 | — | — | F.288 | |
| AKZO C | F.17.50 | — | — | 54 | 4.50 | — | — | F.22.30 | |
| AKZO C | F.20 | 111 | 3.50 | 79 | 1.80 | 10 | 5.51 | — | |
| AKZO C | F.23.50 | 181 | 1.90 | — | — | — | — | — | |
| AKZO C | F.25.25 | 183 | 3.50 | — | — | — | — | — | |
| AKZO C | F.28 | 6 | 2.50 | 10 | 2.20 | — | — | F.55.50 | |
| AMRO C | F.55 | — | — | — | — | — | — | — | |
| HEIN C | F.80 | 5 | 8.20 | — | — | — | — | F.51.10 | |
| HEIN C | F.85 | 11 | 1.50 | 60 | 2.50 | — | — | — | |
| HEIN C | F.90 | 18 | 0.50 | 6 | 1.20 | — | — | — | |
| HEIN C | F.95 | 24 | 1.50 | 3 | 2.40 | — | — | — | |
| HEIN C | F.95 | 22 | 4.50 | 5 | — | — | — | — | |
| HOOG C | F.17.50 | 6 | 4.00 | — | — | — | — | F.17.50 | |
| HOOG C | F.22.50 | — | — | 10 | 0.70 | — | — | — | |
| IBM C | F.80 | — | — | 5 | 20.50 | — | — | F.114.50 | |
| IBM C | F.100 | 61 | 16 | — | — | — | — | — | |
| KLM C | F.110 | 54 | 12.40 | — | — | — | — | — | |
| KLM C | F.120 | 116 | 8.60 | — | — | — | — | — | |
| KLM C | F.120 | 248 | — | 16 | 9.50 | — | — | — | |
| KLM C | F.80 | 3 | 0.90 | 4 | 5.80 | — | — | — | |
| KLM C | F.90 | 121 | 1.40 | — | — | — | — | — | |
| KLM C | F.110 | 123 | — | — | — | — | — | — | |
| KLM C | F.120 | 30 | 14.50 | 38 | 8.90 | — | — | F.108 | |
| NATN C | F.110 | — | — | — | — | — | — | — | |
| NATN C | F.115 | 31 | 1.10 | 13 | 1.80 A | — | — | — | |
| NATN C | F.120 | — | — | — | — | — | — | — | |
| NATN C | F.110 | 12 | 0.50 | 5 | 10.50 | — | — | — | |
| NATN C | F.115 | 12 | 10 | — | — | — | — | — | |
| NATN C | F.120 | 197 | 3.50 | 48 | 4 | — | — | F.21.50 | |
| PHIL C | F.17.50 | 197 | 3.50 | 180 | 2.50 | 31 | 3.8 | — | |
| PHIL C | F.20 | 638 | 1.50 | 490 | 1.20 | 151 | 1.30 | — | |
| PHIL C | F.25.50 | 21 | 0.80 | — | — | — | — | — | |
| PHIL C | F.30 | 150 | 0.80 | 6 | 2.50 | — | — | F.96.10 | |
| PHIL C | F.32.50 | — | — | — | — | — | — | — | |
| RD C | F.90 | 50 | 5 | — | — | — | — | — | |
| RD C | F.95 | 84 | 3.50 | 38 | 4.80 | 6 | 5.80 | — | |
| RD C | F.100 | 162 | 2.10 | — | — | — | — | — | |
| RD C | F.110 | 90 | 0.70 | — | — | — | — | — | |
| RD C | F.80 | 60 | 0.70 | — | — | — | — | — | |
| RD C | F.95 | 60 | 5 | 14 | — | — | — | — | |
| RD C | F.100 | 11 | 1 | 4 | 3.50 A | — | — | F.146 | |
| UNIL C | F.110 | — | — | — | — | — | — | — | |
| UNIL C | F.125 | — | — | 4 | 3.50 | — | — | — | |
| MAY | | | | | | | | | |
| BOEI C | F.55 | 25 | — | — | 3% | — | — | 551.10 | |
| MANC C | DM.140 | 10 | 1.70 | — | — | — | — | DM.140.10 | |
| MANC C | DM.150 | — | — | 6 | 3 | — | — | — | |
| SLUM C | F.100 | 5 | — | — | — | — | — | 597% | |
| TOTAL VOLUME IN CONTRACTS | | | | | | | | | |
| A=Asked B=Bid C=Call P=Put | | | | 4130 | | | | | |

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| 1980-81 | Company | Last price | Change | Gross Yield | P/E | fully |
|---------|---------|------------|--------|-------------|------|-------|
| 26 | 39 | — | — | 4.7 | 8.5 | 11.4 |
| 27 | 21 | — | — | 1.4 | 2.7 | 21.0 |
| 28 | 82 | — | — | 9.7 | 4.9 | 7.5 |
| 29 | 85 | — | — | 5.5 | 5.4 | 5.0 |
| 30 | 86 | — | — | 1.7 | 2.9 | 25.7 |
| 31 | 87 | — | — | 3.1 | 4.8 | — |
| 32 | 88 | — | — | 6.9 | 6.7 | 8.0 |
| 33 | 89 | — | — | 7.9 | 6.4 | 10.1 |
| 34 | 90 | — | — | 5.3 | 8.6 | 4.0 |
| 35 | 91 | — | — | 15.1 | 7.4 | 2.5 |
| 36 | 92 | — | — | — | — | — |
| 37 | 93 | — | — | 15.0 | 21.1 | — |
| 38 | 94 | — | — | 3.0 | 5.8 | 8.8 |
| 39 | 95 | — | — | 5.7 | 8.7 | 8.8 |
| 40 | 96 | — | — | 13.1 | 5.1 | 4.8 |
| 41 | 97 | — | — | — | — | — |
| 42 | 98 | — | — | — | — | — |
| 43 | 99 | — | — | — | — | — |
| 44 | 100 | — | — | — | — | — |

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WITH RESULTS
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INTERIM STATEMENT

The profit before tax for the 26 weeks ended 29 March 1981 shows an increase of 30% over the equivalent period last year on sugar production of 1,106,000 tonnes as against 1,154,000 tonnes last year. The current cost profits are 2.4 times those for the equivalent period last year.

These results reflect the confidence that I expressed at the Annual General Meeting when I reported that we were producing sugar more efficiently than ever before. The increases in productivity which we have forecast following the investment of £150,000,000 in fixed assets over the last five years are now becoming evident.

In the past few months, two events have occurred which will strengthen the Company for the future. First, the EEC production quotas were finally agreed for the next five years and this gives us an assured market in Britain for all the sugar that can be produced from the available acreage with a normal crop.

Second, we have reduced our production capacity to bring it into balance with the new quotas, beet availability and our market share. This will ensure that sugar production in the future will be concentrated at our most efficient factories.

The 1981 crop has been successfully drilled in good seed bed conditions on about the same acreage as last year.

As an indication of our confidence in the future, your Board is proposing an interim dividend of 7.5p per share compared with 2.75p last year. As to the total dividend for the year, your Board will pursue its progressive dividend policy in line with the profit for the full year.

I will be writing to you shortly to explain fully the reasons why you should reject the offer you have received from S & W Berisford. In the meantime do not take any action.

12 May 1981

Gerald Thorley

Chairman

P.O. Box 26, Oundle Road, Peterborough, PE2 9QU.

The Directors of British Sugar Corporation Limited have taken all reasonable care to ensure that the facts stated and the opinions expressed herein are fair and accurate, and they jointly and severally accept responsibility accordingly.

The unaudited results for the first 26 weeks of the Company's financial year are as follows:—
Historical Cost Basis (Note 1)

| Historical Cost Basis (Note 1) | | | |
|---|-------|-------|-------|
| | 259.6 | 245.2 | 439.4 |
| Sales | | | |
| Profit before interest | 26.3 | 20.5 | 49.3 |
| Finance charges | 8.2 | 6.6 | 15.1 |
| Profit before taxation | 18.1 | 13.9 | 34.2 |
| Taxation | 1.9 | 0.7 | 4.0 |
| Profit after taxation | 16.2 | 13.2 | 30.2 |
| Dividends | 4.5 | 1.7 | 9.2 |
| Retained profit before extraordinary items (Note 2) | 11.7 | 11.5 | 21.0 |

Moët-Hennessy

SATISFACTORY INCREASE IN ACTIVITY AND RESULTS FOR 1980

The accounts of the Moët-Hennessy company for the financial year ending 31st December 1980 were closed at the meeting of the Board of Directors held on 14th April 1981. The balance showed a net profit of F58,792,464.

The distribution of a dividend of F7 per share will be proposed at the General Meeting of Shareholders to be held on 18th June 1981. Taking into account the tax already paid to the Treasury (tax credit of F3,50), this will constitute an overall income of F10.50. As an interim dividend of F6 was paid on 16th March 1981, the total dividend for the year amounts to F13 net, i.e. taking into account the tax already paid to the Treasury, an overall income of F19.50. This dividend applies to a number of shares increased by one third by the increase of capital for cash (1 for 6 at F400) and the distribution of free shares (1 for 7).

Consolidated Profit and Loss Account of the Moët-Hennessy Group

| (In millions of francs) | 1980 | 1979 |
|---|---------|---------|
| Turnover excluding tax | 2,923.6 | 2,311.8 |
| Operating profit | 382.7 | 312.0 |
| Accounting net profit | 126.5 | 87.4 |
| Adjusted net profit (1) | 190.2 | 161.7 |
| Adjusted gross margin of self-financing (1) | 256.7 | 218.3 |

(1) Adjusted after reincorporation of the tax free provisions for price increases.

The consolidated turnover has therefore increased by 26%, the operating profit by 22.6% and the adjusted net profit by 17.6%. It should be noted that the profit and loss account as at 31st December 1980 of the company Schieffelin, which was acquired in January 1981 by means of the increase in cash capital, has not been included in the 1980 accounts. However, these profits will come in full to the group, and if they had been included in the accounts, this would have resulted in a further increase of about 20% in the consolidated profit for 1980.

Champagne Business

The turnover for the champagne sector in the financial year 1980 amounted to F1,345.9 million, an increase of 29% over the 1979 figure. The operating account shows a profit of F250.3 million compared with F182.6 million in 1979, which includes the profit of 660,000 dollars achieved for the first time by Domäne Chandon. The adjusted net profit amounts to F131.9 million, compared with F94.8 million in 1979.

Cognac Business

The turnover for the cognac sector has increased from F616.3 million in 1979 to F775.7 million in 1980. However, the increase in sales has resulted in an increase of only 5% in the operating profit of the Hennessy company and the consolidated operating profit for the sector has remained almost static at F53.6 million, compared with F52.9 million.

This situation is the result of an increase in financial expenses linked to the increase in stocks and a sustained promotional sales campaign. Structural reorganisation and an improvement in economic prospects on the American market should give a different aspect to the current year.

After allocation to the reserves and in particular a provision for investment abroad amounting to F7.6 million, the adjusted net profit amounts to F24.6 million compared with F35.2 million.

Perfumes and Beauty Products Business

The turnover of all the companies in this sector amounted to F802 million, an increase of 22% over the 1979 figure. While Dior's profits have shown a considerable increase (+25%), the investment policy pursued by Roc has had an adverse effect on the profitability of this sector, in which the overall operating profit amounted to F89.1 million, compared with F80.4 million in 1979. The consolidated adjusted net profit for the sector was F42.1 million, an increase of 15% over 1979.

Companies and Markets

Minister reassures Canadian miners

CANADA'S MINING industry will not be the target of a minerals programme similar to the Ottawa Government's National Energy Programme, covering oil and gas.

This was the reassuring message for mining industry executives from Mrs. Judy Erola, Federal Minister of State for Mines, at the recent annual meeting of the Canadian Institute of Mining and Metallurgy in Calgary.

"Mining companies have no need to fear," Mrs. Erola said. She quoted more senior Cabinet ministers, who have said that the National Energy Programme will not apply to the non-fuel minerals industry, and is not a forerunner of a national minerals programme.

Mrs. Erola said that whereas security of supply in oil and gas has become a worldwide obsession, the Canadian minerals industry is governed largely by international demand, and thus by international pricing.

Beyond that, she pointed out that foreign ownership in the mining industry, at about 30 per cent, is not of the same magnitude as in the energy sector.

Canada's National Energy Programme aims to achieve majority domestic ownership of the Canadian energy business by 1990, through a system of financial incentives, and to increase the Government's direct participation in the industry.

Profits rise at Atlas

NET PROFITS of the Philippines' biggest copper producer, Atlas Consolidated Mining and Development, for 1980 rose by 5.9 per cent to P83m (\$23m). Mr. Andres Soriano Jr., the company's president, attributed the improvement to higher metal prices and increases in gold and silver production, reports our Manila correspondent.

The full-year figures mask a sharp slowdown in growth during the fourth quarter, however. After nine months, Atlas was 44 per cent ahead of the previous year, but the final quarter produced net profits of just P25m, against P34m in the last three months of 1979.

MINING NEWS

Amcoal profit well ahead in first three months

BY GEORGE MILLING-STANLEY

SOUTH AFRICA'S biggest coal group, Anglo American Coal Corporation (Amcoal), has made an excellent start to the year. Net profits for the first three months were R20.04m (£11.4m), a 12.2 per cent increase over the same stage of 1980, and would have been even higher but for a change of accounting policy.

From earnings per share of 82 cents against 76 cents, Amcoal is to pay a first interim dividend of 25 cents.

The company became a subsidiary of Anglo American Corporation of South Africa on January 1 of this year as a result of its acquisition of Natal Anthracite Colliery, and its year-end has been changed from December 31 to March 31. The current accounting period will thus cover 15 months, and Amcoal has already said that two interim dividends will be paid. The present payment is covered 3.3 times.

Mr. Graham Boustred, Amcoal's chairman, said yesterday that he expects the improvement in earnings over the first quarter to be maintained for the full 15-month financial period.

The accounting change concerned the amortisation of mining assets. Shareholders were told in the last annual report that in future the group's coal producing subsidiaries would amortise the cost of their mining assets by equal charges over the estimated life of each colliery, with a maximum of 30 years.

In line with this policy, Amcoal has deducted R3.03m for amortisation before striking the pre-tax profit figure for the three months. Without this deduction, net profits would have been 29.2 per cent higher than for the

corresponding period of 1980. Total sales of coal for the quarter were 8,386 tonnes, slightly above the 8,270 tonnes for the first quarter of last year, and coke sales fell slightly to 121,000 tonnes, from 122,000 tonnes.

The shares dipped £1 in London yesterday to £151 in advance of the results.

| | | |
|--|---------------|------------|
| The shares dipped £1 in London yesterday in advance of the results | to 215½ | in |
| | Quarter ended | |
| | 1980 | 1979 |
| Turnover | 136,773 | 106,956 |
| Profit before amort. & deprec., tax | 38,556 | 29,312 |
| Amort. of mining assets | 942 | 808 |
| Profit before tax | 34,588 | 29,103 |
| Tax | 12,972 | 9,873 |
| Profit after tax | 21,616 | 19,230 |
| Dividend holders | 1,875 | 1,574 |
| Attributable | 20,041 | 17,656 |
| Dividend (25 cts.) | 5,110 | 3,914 |
| Shares in issue | 24,438,838 | 23,491,438 |
| Earnings per share | 82 | 76 |

Metramar in gold dump treatment plan

AUSTRALIA'S Metramar Minerals is to go ahead with a project to process gold-bearing waste dumps at the Wiluna gold mine.

A feasibility study has indicated that the project should realise an overall surplus of A\$7.5m (£4.2m) with gold at A\$400 per ounce, and A\$17.7m at a gold price of A\$500. Bullion was at around A\$425 yesterday.

The study indicated that a recovery grade of around 0.5 grammes of gold per tonne was possible. Metramar intends to set up a plant to treat a total of 8m tonnes of waste material at a rate of 1.2m tonnes a year.

The company is also investigating the possibility of treating 500,000 tonnes of coarse sand residues, grading about 1.25 grammes of gold per tonne, 300,000 tonnes of calcine tailings, grading about 1.25 grammes per tonne and about 3,000 tonnes of other material grading a rich 37.1 grammes of gold and 85 grammes of silver per tonne.

IMC seeks oil-shale partner

AUSTRALIA'S International Mining Corporation has started negotiations with major oil companies with a view to joint venture participation in IMC's oil-shale discovery at Mount Coolool in Queensland.

The company's latest quarterly report also discloses that farm-in discussions with major companies are continuing for exploration over IMC's oil-shale areas at Alpha and Blackall, also in Queensland.

A bulk sample from the Mount Coolool deposit has been sent to Lurgi in West Germany for comprehensive testing of the production potential of oil from the Mount Coolool shale. Drilling on the Mount Coolool deposit recommenced at the end of April.

Regarding the oil-shale deposit at Yacamunda, announced during February, IMC says although cores have not yet been obtained for analysis the chip samples are similar in oil respects to those of the Mount Coolool prospect. IMC has contracted to drill 5,000 metres at Yacamunda, which is located 20 km south of Mount Coolool. The quarterly report reveals that during the period IMC raised A\$20,000 by a placement of shares and that A\$173,043 was spent on exploration and drilling. An ADR listing in the U.S. was obtained on March 16.

International Mining's shares, hard hit by the recent troubles at the Rundle oil-shale deposit, fell 3p to 45p yesterday. They have been as high as 85p during the year.

China open to foreign help in coal mining

FOREIGN CO-OPERATION in developing China's vast coal reserves is still welcome, a Chinese delegate told Monday's meeting of the World Mining Congress in Peking.

The new China News Agency quoted Fan Weizang, president of the Chinese Research Institute of the Science of Coal Mining, as telling delegates from more than 20 countries that China would remain "open to foreign countries in the development of the coal industry."

The country has proven reserves of 640bn tonnes of coal, and 1980 output was 820m tonnes. This was about 2.4 per cent down on the figure for 1979, and the target for this year has been set at 800m tonnes.

Coal accounts for almost three-quarters of China's energy resources.

ROUND-UP

The Johannesburg Consolidated Investment group's Western Areas gold mine in South Africa has resumed production after a fire at a power

station on the night of May 6 halted production in the north shaft.

The mine gave no indication of the amount of production lost, but said that output from the south shaft was gradually increased during the five days the north shaft was out of action.

The dividend for the Zimbabwe-registered Afex Corporation, formerly Rhodesian Corporation, was incorrectly reported in these columns last week. Following a fourfold rise in profits for the year to September 30, 1980, Afex is to pay a dividend of 1.25 Zimbabwe cents (0.58p).

Australia's MIM Holdings and Triako Mines will each take a 50 per cent stake in the Lady Loreta lead-zinc prospect in north-western Queensland. The companies said they hope this agreement will speed up the development of the mine, which is still in the pre-development stage.

Standard Metals of the U.S. is to carry out exploration work on a large area of gold mining claims at Cripple Creek, Colorado, adjacent to property currently being mined by Texasgulf.

In 1973, drilling in the area encountered a modest grade of 5.3 grammes of gold per tonne over a width of 30 feet.

Wankie price increase refused

THE ZIMBABWE Government has refused to grant a price increase for coal and coke to the Anglo American group's Wankie Colliery, and has called for a review of its Coal Price Agreement with the company.

Wankie applied to the Government for a price increase when first-half profits fell to a level which indicated that the company would not achieve a pre-tax return of 12.5 per cent on domestic sales, the level guaranteed by the terms of the agreement.

The coal company's problems are compounded by the fact that it has arranged a loan of U.S.\$20m (£9.5m) from the International Finance Corporation towards the financing of a new \$212.5m open-cast coal mine. This represented the IFC's first investment in Zimbabwe.

This loan, and others from commercial banks, were arranged on the basis that the Coal Price Agreement would be honoured. Wankie said yesterday. The IFC has been told of the current position.

HALLAM GROUP

The Hallam Group of Nottingham preference dividend for the first half of 1981, due June 30, 1981, will not be paid. The company, which makes system buildings, is held jointly by Montague L. Meyer and May and Haseil.

Focus on Hessische Landesbank - Girozentrale -

"Half of Germany's top 10 banks are Frankfurt-based. We're one of them."

Let's start with Frankfurt. Why is Frankfurt so important?

"Frankfurt ranks among the world's foremost banking and financial centers. 150 German banking institutions operate here, and Frankfurt has more international banks than any other city in Continental Europe.

The Bundesbank is headquartered here, and the Frankfurt Stock Exchange is Germany's largest, accounting for nearly half of the stock exchange transactions, two-thirds of its dealings in foreign shares and some 80 per cent of the business in foreign fixed-interest securities.

Perhaps less well-known internationally is that Hessische Landesbank is one of Frankfurt's big native-born banks. Half of Germany's top 10 banks are Frankfurt-based. We're one of them."

About the bank itself. What are its size and structure?

"With total assets of more than DM 53 billion, Hessische Landesbank is Germany's 10th largest bank, 3rd among Landesbanks. It is a government-backed regional bank with its liabilities guaranteed jointly by the State of Hesse and its Sparkassen and Giro Association. We also act as banker to the State of Hesse from which our name is derived, and perform clearing functions for the 52 local Sparkassen."

What about your service facilities? "As a German universal bank, our facilities cover the full

Who are the bank's main clients?

"As a wholesale bank, our service facilities are tailored for large, internationally-active corporations, foreign governments, and financial institutions, as well as subsidiaries of international companies operating in Germany. As bankers to the State of Hesse, we support state-wide and municipal programs, and work closely with Hesse's Sparkassen and their clients, for example on the foreign side."

How do you see your position developing internationally?

"Without neglecting our home base in Frankfurt, we have assembled a team of banking professionals devoted to building a strong international track record based on pragmatic banking principles, the most modern technical and support facilities, and the highest standards of client service. International banking is quite competitive, and banks that try harder for their clients and give them fast, personal service often have the edge. This is one of our major objectives."

Head Office
Junghofstrasse 18-26
D-6000 Frankfurt/Main
Tel.: (0611) 132-1, Tx: 415 291-0

London Branch
55 Basinghall Street
London EC2V 5BL
Tel.: (01) 606 499-1, Tx: 88 7511

Helaba Frankfurt
Hessische Landesbank - Girozentrale -

BASE LENDING RATES

| | | | |
|-------------------------|-----|---|-------|
| A.B.N. Bank | 12% | Guinness Mahon | 12% |
| Allied Irish Bk. | 12% | Hambros Bank | 12% |
| American Express Bk. | 12% | Heritable & Gen. Trust | 12% |
| Amro Bank | 12% | Hill Samuel | 12% |
| Henry Ansbacher | 12% | C. Hoare & Co. | 12% |
| AP Bank Ltd. | 12% | Hongkong & Shanghai | 12% |
| Arbuthnot Latham | 12% | Keyser Ullmann | 12% |
| Associates Cap. Corp. | 12% | Knowles & Co. Ltd. | 14% |
| Banco de Bilbao | 12% | Langris Trust Ltd. | 12% |
| BCCI | 12% | Lloyds Bank | 12% |
| Bank of Cyprus | 12% | Mallin Limited | 12% |
| Bank of N.S.W. | 12% | Edward Manson & Co. | 13% |
| Banque Belge | 12% | Midland Bank | 12% |
| Banque du Rhone et de | 12% | Samuel Montagu | 12% |
| la Tamise S.A. | 12% | Morgan Grenfell | 12% |
| Barclays Bank | 12% | National Westminster | 12% |
| Beneficial Trust Ltd. | 13% | Norwich General Trust | 12% |
| Brenar Holdings Ltd. | 13% | P. S. Refson & Co. | 12% |
| Brüel & West Invest. | 13% | Ryl. Bk. Canada (Ldn.) | 12% |
| Brit. Bank of Mid. East | 12% | Slauenburg's Bank | 12% |
| Brown Shipley | 12% | E. S. Schwab | 13% |
| Canada Perm. Trust | 13% | Standard Chartered | 12% |
| Cayzer Ltd. | 12% | Trade Dev. Bank | 12% |
| Cedar Holdings | 12% | Trustee Savings Bank | 12% |
| Charterhouse Japhet | 12% | TCB Ltd. | 12% |
| Choulatons | 12% | United Bank of Kuwait | 12% |
| C. E. Coates | 12% | Whiteaway Laidlaw | 12% |
| Consolidated Credits | 12% | Williams & Glyn's | 12% |
| Co-operative Bank | 12% | Winttrust Secs. Ltd. | 12% |
| Corinthian Secs. | 12% | Yorkshire Bank | 12% |
| The Cyprus Popular Bk. | 12% | Members of the Accepting Houses Committee | |
| Duncan Lawrie | 12% | 7-day deposits 9%, 1-month 9%, | |
| Eagly Trust | 12% | Short term £4,000/72 months | 11.5% |
| E. T. Trust Limited | 12% | 7-day deposits on sums of £10,000 | |
| First Nat. Fin. Corp. | 14% | and under 9%, up to £50,000 9%, | |
| First Nat. Secs. Ltd. | 14% | and over £50,000 10%, | |
| Robert Fraser | 12% | Call deposit £1,000 and over 9%, | |
| Antony Gibbs | 12% | Demand deposits 8%, | |
| Greyhound Guaranty | 12% | 21-day deposits over £1,000-10%, | |
| Grindlays Bank | 12% | | |



Amalgamated Metal Corporation Limited

The Group profit before tax in 1980 was 32 per cent higher than in 1979, with the contribution from trading 27 per cent higher.

The Smelting and Physical Trading Divisions both improved on their 1979 performance and the Terminal Market Division was slightly ahead but the Industrial and Australian Divisions both lost ground.

Provision for extraordinary items amounted to £1,250 million to cover rationalisation within the Group, compared with a credit of £345,000 last year.

A substantial deterioration in the second half of the year which has continued into 1981 has led the Directors to recommend a reduced final dividend of 6p on the Ordinary Shares, making 9p per share for the year compared with 14p in 1979.

The Chairman, Dr G. Sassmannshausen, writes: "1981 is likely to be a difficult year. However, we are sure that the work we have done to restructure the Group will help us to cope with these difficulties."

Amalgamated Metal Corporation, Adelaide House, London Bridge, London EC4R 8DT.

Financial highlights for the year ended 31 December 1980

| | 1980 | 1979 |
|---|---------|---------|
| £'000 | £'000 | £'000 |
| Profit before taxation | 10,860 | 8,298 |
| Profit before extraordinary items | 2,883 | 2,382 |
| Per ordinary share | 44.1p | 36.1p |
| Extraordinary items | (1,250) | 345 |
| Net profit | 1,633 | 2,727 |
| Per ordinary share | 24.2p | 41.6p |
| Ordinary shareholders' funds at book value | 27,732 | 27,853 |
| Per ordinary share | 441p | 444p |
| Current cost profit (loss) before extraordinary items | 2,743 | (1,808) |
| Per ordinary share | 41.8p | (27.4p) |
| Ordinary shareholders' funds at current cost value | 49,315 | 45,805 |
| Per ordinary share | 785p | 729p |

This advertisement is issued in connection with the placing by Margetts & Addenbrooke, East, Newton of 279,000 ordinary shares of 10p each of SelectTV Public Limited Company ("the Company") at £4.40 per share. Shares have been offered to, and are available through the market.

Application has been made for grant of permission to deal in the Unlisted Securities Market on The Stock Exchange in the ordinary shares of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

SelectTV

SELECTV, PUBLIC LIMITED COMPANY

Share Capital

(as it will be following the placing and related 9 for 1 capitalisation issue)

Authorised **Issued and to be**
£ **1,000,000** **in ordinary shares of** **660,000**
10p each

Full information regarding the Company is contained in the Extel Unlisted Securities Market Service and copies of the Prospectus and Extel cards can be obtained from—

Margetts & Addenbrooke, East, Newton
74-77 Colmore Row, Birmingham, B3 2AT



U.S. \$50,000,000

Hapoalim International N.V.

Guaranteed Floating Rate Notes 1984

For the six months

13/5/81 to 13/11/81

The Notes will carry an

interest rate of 13 1/8% per annum

Coupon Value US\$977.50

Listed on The Stock Exchange, London

Agent Bank—National Westminster Bank Limited, London

Companies and Markets

Better than expected at Turriff

ALTHOUGH pre-tax profits of Turriff Corporation, engineering contractor, fell from £1.37m to £1.35m in the year to end December, 1980, the directors say the result is "substantially better than anticipated at the time of the interim statement."

There had been a fall from £336,000 to £242,000 in first half profits. Group turnover rose from £38.74m to £58.76m during the year.

The board says the company's liquid resources are at a very satisfactory level. There was an increase from £1.37m to £1.45m in attributable profits before extraordinary items, and the dividend is raised from 3.75p to 4p and absorbs £178,000 (£179,000). Extraordinary items totalling £642,000 (£558,000) comprise provision of £364,000 against net assets in Iran, and group reorganisation and redundancy costs of £278,000. There was a tax credit of £203,000 (charge £76,000).

Stated earnings per 25p share are up from 29.2p to 33.2p. The pre-tax profit on a CCA basis is reduced to £273,000 (£440,000) which includes a gearing adjustment of £37,000 (£157,000). Earnings per share are 6.19p (8.65p) on this basis.

Cedar Tst.

Net revenue before tax of Cedar Investment Trust for the half year to the end of March 1981 fell from £1.14m to £1.08m. Gross revenue for the period came out at £1.2m compared with £1.3m.

The directors have declared an interim dividend of 1.7p (1.5p) per 25p share and anticipate a final payment of 2.9p (2.65p). The net asset value per share is stated at 122.2p (190.2p). Tax for the six months took £382,422 (£371,448).

SelectTV to place 42% of its shares on USM

SelectTV, a new company which is to provide pilot subscription television services in Milton Keynes, Northampton and Tregear, is coming to the Unlisted Securities Market by way of a placing of 42 per cent of its shares to raise £1.1m.

The greenfield venture does not expect to make a trading profit in the two-year period covered by its licences from the Home Office, but counts on the experiment being a success and the licences being renewed.

The subscription or pay TV service, which will be offered through existing cable TV lines, will consist mainly of 25 to 30 feature films a month recycled about four times a month in six hours of daily transmissions.

The monthly subscription fee will be about £8 and SelectTV will charge a £20-£25 fee for installing the signal decoder. Based on its market research in the licence areas, the company estimates that at least 13,000 households out of a potential 36,500 will subscribe to the service in the first three years. Operations are expected to begin this autumn.

If the UK experiment does not work out, the company is the exclusive agent for the Televise encoding and decoding equipment for Belgium, the Netherlands, Luxembourg and Norway.

It is also non-exclusive agent in Australia.

A pro-forma balance sheet shows net tangible assets of £1.1m including £50,000 in development costs to date and licence rights. The company expects its capital requirements in the first three years of operation will be £1.3m, mainly to pay for decoders that will be rented to customers.

The chairman of SelectTV and prime force in its creation is Mr. Mark Sheldermine, who is also chairman of London Film Productions, which has co-produced such BBC drama series as Poldark, I Claudius, and Therese Raquin.

The placing is on the basis of 279,000 ordinary shares at £4.40 a share, followed immediately by a nine-for-one scrip, making the issue effectively one of 2.79m shares at 44p.

The scrip was necessary because the company had inadequate reserves prior to the placing. Also immediately after the placing, small amounts of preference and founder shares will be redeemed leaving only 6.6m ordinary shares, of which 42 per cent are in the placing. 23 per cent are held by institutions who invested in the company last autumn and the remainder by the directors and other founders.

The placing has been made by

Margetts and Addenbrooke, East, Newton. Dealings begin in the USM on May 20.

● **comment**
Pay-TV has been a big success in the U.S. and it will probably thrive in this country as well, if given a chance. The growth of the video cassette market in the past year indicates the extent to which people want to watch current feature films at home, and the proposed SelectTV rates seem to be competitive with the videos.

Problems are likely to arise on the public policy side rather than on marketing. The Home Office is requiring at the outset that at least 30 per cent of the product shown be of BBC origin. In the service is successful, the Government may well be more demanding than the U.S. authorities have been in requiring operators to channel a significant portion of their income back into the support of British talent through the financing of new films. But public demand will probably be strong enough to enable the pay-TV operators to obtain the necessary margins anyway.

Although there is little prospect of profit in the first two years, and none for dividends, the SelectTV shares should move to a premium when dealings begin. However, the subsequent dealings are likely to be quiet until there is some indication of the success of this experiment.

● **comment**
James Neill has stripped the company of replacement cost depreciation out of its comparable figures, which seems quite reasonable given the implementation of full CCA, but no amount of change can disguise the painful experience of 1980. Recovery will not be swift. The budget for the current year is for a 5 per cent volume fall even against last year's levels, or 75 per cent of the rate of activity in 1979. The difference this year being that Neill, like various other companies, has trimmed its direct overheads across the board to the point where it is confident of producing profits on planned throughputs. The group says that demand probably bottomed out on a very low base three months ago but it is by no means certain if, or how far, the upturn can be continued. It is still carrying a high proportion of short time working, despite last year's shake-out, and debt in the last balance sheet stood at £17.5m against net worth of £28m. Stock reduction will help but the dividend decision, difficult as it undoubtedly was, looks understandable in the absence of any tangible sign of organic recovery. Full dividend restoration, costing over £1m, looks some way off and as it is, the reduced interim still yields about 6 per cent at 35p, down 1p yesterday.

Substantial fall at James Neill

A LOSS of £641,000 in the second half, following on the setback at mid-year, sent 1980 pre-tax profits of James Neill Holdings, the tool and engineering group, diving from £2.55m to £202,000. To conserve resources the company is passing the final dividend.

Turnover was little changed at £81.4m (£81.8m) with the export content marginally up at £14.5m (£13.8m). But destocking by customers seriously reduced orders leaving sales volume down.

In addition margins were undermined by the strength of sterling both on exports and at home because of competition from imports. Pre-tax performance was also hit by a jump in interest costs of £0.55m to £2.83m.

On a current cost basis there was a loss of £2.64m before tax. The group is budgeting for lower sales volume but improving profitability in 1981. Orders during the first quarter have generally been ahead of budget says Mr. Hugh Neill, the chairman.

However, he points out that the budget is for a very low level of orders at the start of the year and much higher level later.

At the trading level profit fell from £3.45m to £3.77m with the UK contribution down at £3.77m (£5.15m) and a loss of £2,000 (£302,000 profit) overseas. The exceptional costs of reducing the scale of activities increased to £670,000 (£416,000).

Stated earnings per 25p share slumped to 1.1p (15.4p) after tax. The group is budgeting for a 1.4p (£3.45p) net but the board hopes there will be sufficient improvement in outlook over the next few months to justify pay-

ing an interim for the current period. Retained profit emerged at £38,000 (£381,000) after an extraordinary gain of £22,000 (£193,000 debit) and dividend board to pay £1.15m to £264,000.

Comparatives have been restated.

● **comment**
James Neill has stripped the company of replacement cost depreciation out of its comparable figures, which seems quite reasonable given the implementation of full CCA, but no amount of change can disguise the painful experience of 1980. Recovery will not be swift. The budget for the current year is for a 5 per cent volume fall even against last year's levels, or 75 per cent of the rate of activity in 1979. The difference this year being that Neill, like various other companies, has trimmed its direct overheads across the board to the point where it is confident of producing profits on planned throughputs. The group says that demand probably bottomed out on a very low base three months ago but it is by no means certain if, or how far, the upturn can be continued. It is still carrying a high proportion of short time working, despite last year's shake-out, and debt in the last balance sheet stood at £17.5m against net worth of £28m. Stock reduction will help but the dividend decision, difficult as it undoubtedly was, looks understandable in the absence of any tangible sign of organic recovery. Full dividend restoration, costing over £1m, looks some way off and as it is, the reduced interim still yields about 6 per cent at 35p, down 1p yesterday.

Hawkins & Tipson £0.47m loss

WITH TURNOVER down by £2m to £5.13m Hawkins & Tipson plunged into the red in the six months to February 28, 1981, incurring a loss of £476,000, compared with a profit of £206,000.

The directors blame the deficit largely on losses by the wire division. However, they point out that wire rope production has now ended and is being undertaken for the division by Glover Brothers (Mossley), a subsidiary of Capper Neill, using drawn wire manufactured by the division.

They state that current sales figures indicate an arrest in the serious decline experienced in the last 18 months. Exports are running at 40 per cent of total sales, against 34 per cent for the year to end August 1980. The loss was struck after a nil tax charge (£223,000), which left a stated loss per 25p share of 5.48p (2.37p earnings), the comparisons being adjusted.

There is again an interim dividend—last year a final of 1p net was paid when taxable profits dived from £438,000 to

£268,000.

Extraordinary debits for the half year before tax totalled £408,000 which represented redundancy, closure and similar costs arising from the last stage of the extensive reorganisation and modernisation programme undertaken over the past two years.

Also included were provisions arising on the disposal of the overseas associates, the cash assets of which will be receivable in the second half.

Through further reductions in working capital total borrowings have been reduced to £2.9m, compared with £3.1m at the end of August 1980.

● **comment**
Hawkins & Tipson is a group of wire products the group also manufactures ropes and outdoor furniture.

RESULTS AND ACCOUNTS IN BRIEF

SAVOY HOTEL—Results for 1980 already known. Shareholders' funds £16.99m (£16.05m). Fixed assets £22.11m (£23.43m). Net current assets £481,021 (£562,377). Working capital increased £583,000 (£226,000 decrease). Meeting, Savoy Hotel, WC, June 1, noon.

ANGLO SCOTTISH INVESTMENT TRUST—For half year to March 31, 1981 gross revenue £997,507 (£1,071,507). After tax £225,265 (£257,043). Net revenue £405,636 (£545,164). Earnings per 25p share 1.34p (1.67p). As known, net interim dividend 0.5p (same). Net asset value £2.8p (£1.9p at September 30, 1980).

JOVE INVESTMENT TRUST—Net asset value per capital share as at April 30, 1981, was 7.25p. **DANAE INVESTMENT TRUST**—Net asset value per income share as at April 30, 1981, was 43.19p.

FINLAY PACKAGING GROUP—Results for 1980 reported April 4. Shareholders' funds £1.14m (£1.17m). Net current assets £1.71m (£1.59m). Bank overdraft nil (£32,000). Shareholders' funds £2.71m (£2.54m). Chairman says value of sales for first three months of 1981 has been maintained, but faced with substantially higher labour costs from April, the full year is viewed with caution. Jefferson Smurfit Group holds 18.98 per cent of shares. Meeting, company's registered office, Belfast, June 3, noon.

SHIRES INVESTMENT COMPANY (investment trust for central Scotland)—Results for year ended March 31, 1981, £434,646 (£415,544). Profit £134,238 (£138,119). Earnings per 50p share 1.55p (1.11p). Final dividend 1.85p making 11.8p (10.26p) net total. Net asset value per share 152.08p (138.1p).

LONDON PAVILION (cinematograph manager)—Dividend 12.5p (same) net for 1980. Pre-tax profits £72,412 (£75,843), tax £28,529 (£32,563), earnings £43,883 (£43,280). Chairman says company should increase profit in first half of current year and is hopeful of further progress for full year.

JAMES BEATTIE (department store operator)—Results for the year to end January 1981, reported April 16. Shareholders' funds £7.71m (£5.51m). Fixed assets £5.04m (£4.54m). Net current assets £2.67m (£2.07m). Chairman says company should increase profit in first half of current year and is hopeful of further progress for full year.

ELECTRICAL AND INDUSTRIAL INVENTION (member of B.E.T. Group)—Pre-tax income for 15 months to March 31, 1981 £1.3m (£1.07m). Earnings per £1 deferred ordinary stock 85p (79p). Final dividend 1.25p making 1.25p (1.25p). Retained profits £127,381 (£108,235). Net asset value £138.44 (£115.17).

TELEVISION (TV programme contractor for central Scotland)—Results for 1980 reported April 4. Shareholders' funds £1.17m (£3.77m). Fixed assets £3.01m (£2.1m). Net current assets £2.1m (£2.47m). The accounts for 1980 show that the highest paid director received £26,429 (£25,130). Meeting, Glasgow, June 5, noon.

H. BRAMMER AND CO. (distributor of lighting and transmission equipment)—Results for 1980 reported April 8. 1981. Fixed assets £5.76m (£5.28m). Shareholders' funds £16.22m (£16.11m). Net current assets £22.31m (£20.42m). Bank balances and cash £1.22m (£300,000). Meeting, Glasgow, June 5, noon.

PENTOS (holding company with bookkeeping, publishing and television interests)—Results for year ended March 31, 1981 reported March 12. Shareholders' funds nil (£14.3m). Net current assets £14.7m (£17.3m). Earnings per £1 deferred ordinary stock 1.15p (1.15p). Chairman says value of sales for first three months of 1981 has been maintained, but faced with substantially higher labour costs from April, the full year is viewed with caution. Jefferson Smurfit Group holds 18.98 per cent of shares. Meeting, company's registered office, Belfast, June 3, noon.

SEAFOUR GROUP (heavy machine tools and plant manufacturers)—Results for 1980 reported April 25. Shareholders' funds £1.17m (£3.77m). Fixed assets £3.01m (£2.1m). Net current assets £2.1m (£2.47m). The accounts for 1980 show that the highest paid director received £26,429 (£25,130). Meeting, Glasgow, June 5, noon.

NEWARTHILL (civil engineering and building, property and investment)—Results for year ended October 31, 1980 already known. Shareholders' funds £1.17m (£3.77m). Fixed assets £3.01m (£2.1m). Net current assets £2.1m (£2.47m). The accounts for 1980 show that the highest paid director received £26,429 (£25,130). Meeting, Glasgow, June 5, noon.

CONTINENTAL UNION TRUST (financial services, taxation and printing)—Results for 1980 reported April 28. Current year gross revenue £335,000 against historical £622,720. Shareholders' funds £2.34m (£2.74m). Group fixed assets £383,424 (£315,729). Net current assets £2.55m (£2.4m). Meeting, Clifton Ford Hotel, W, on June 1, at 11.15 am.

ALTIFUND—Gross revenue for year to March 31, 1981, £566,248 (£514,470). Net revenue £251,887 (£223,274) after tax £154,162 (£146,165). Final dividend on income shares 8.75p making 13.75p (12.5p). Not asset value per income share 103.24p (102.81p). Board proposes that both income and capital shares of 50p be split into shares of 25p.

CONTINENTAL UNION TRUST (financial services, taxation and printing)—Results for year ended October 31, 1980 already known. Shareholders' funds £1.17m (£3.77m). Fixed assets £3.01m (£2.1m). Net current assets £2.1m (£2.47m). The accounts for 1980 show that the highest paid director received £26,429 (£25,130). Meeting, Glasgow, June 5, noon.

NEWARTHILL (civil engineering and building, property and investment)—Results for year ended October 31, 1980 already known. Shareholders' funds £1.17m (£3.77m). Fixed assets £3.01m (£2.1m). Net current assets £2.1m (£2.47m). The accounts for 1980 show that the highest paid director received £26,429 (£25,130). Meeting, Glasgow, June 5, noon.

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Commercial Union Assurance Company Limited

The Board announces estimated and unaudited profits for the 3 months to 31st March 1981 of £12.6m (1980 £18.0m) after providing for taxation. These results cannot be taken as a guide for the year as a whole.

3 months to 31st March 1981 3 months to 31st March 1980 Year 1980

Estimate Estimate Actual

£m £m £m

PREMIUM INCOME 367.4 349.6 1,171.5

Investment income 40.9 38.1 151.4

Loan interest (2.1) (2.4) (8.6)

Life profits 38.8 35.7 142.6

Underwriting result (analysis below) 3.4 3.7 15.2

Associated companies' earnings (4.4) 4 2.5

PROFIT BEFORE TAXATION AND MINORITIES 16.6 26.3 103.2

Taxation and minorities (4.0) (8.3) (26.7)

PROFIT ATTRIBUTABLE TO SHAREHOLDERS 12.6 18.0 76.5

EARNINGS PER SHARE 3.07p 4.39p 18.61p

SHAREHOLDERS' FUNDS £778 £876 £769

UNDERWRITING RESULT £m £m £m

United States (18.2) (6.8) (31.8)

United Kingdom 3.5 (1.0) (2.3)

Netherlands (1.8) (2.1) (3.0)

Canada (6.2) (2.1) (11.9)

Remainder (2.5) (1.5) (8.3)

(25.2) (13.5) (57.3)

World-wide premium income increased by 5% in sterling terms but after allowing for the effect of changes in rates of exchange and other factors the underlying growth was 15%. In the United States, premium income increased by 16%.

The statutory operating ratio was 109.4% (1980 103.7%), the claims ratio to earned premiums was 76.9% (1980 72.5%) and the expense ratio to written premiums 33.1% (1980 31.2%).

The claims ratio was adversely affected by an increase in domestic and commercial fire losses which included an increased number of suspected arson cases. The incidence of motor claims increased, particularly amongst the smaller and more fragile class of vehicles on the road. Workers' compensation business, however, continued to be marginally profitable. The increase in the expense ratio reflects the higher level of expenses established at the end of 1980 as a result of the implementation costs associated with our long term strategy for the profitable expansion of our business.

Premium growth in the United Kingdom was 16%, and a satisfactory underwriting result was achieved. The mild winter was the principal reason for the improved result for the first quarter.

In the Netherlands, the continued satisfactory performance in motor business resulted in a modest improvement in the overall underwriting result.

Canadian underwriting experience has deteriorated sharply since the end of 1980. The incidence of motor and fire claims increased substantially during the first quarter. In spite of premium rate increases during January, rates generally are still grossly inadequate. Premium growth was 15%.

The underwriting loss for Remainder was due to poor experience, particularly in Belgium and France and in the marine and aviation business transacted on the London market.

Investment income, net of loan interest, increased by 9%, but after allowing for the effect of changes in rates of exchange and other factors, there was an underlying increase of 16%.

The results of the Company's overseas operations have, as usual, been converted at rates of exchange prevailing at the close of the periods reported. These were as follows—

31st March 1981 31st March 1980 Year 1980

United States \$2.23 \$3.18 \$2.39

Netherlands £15.20 £14.52 £15.10

Canada \$2.65 \$2.58 \$2.55

12th May 1981

Insure with Commercial Union Assurance

Four years growth at More O'Ferrall

Profit for the year before tax was £3,678,000 (1979 - £2,786,000) an increase of 32% on a turnover of £13,857,000 (1979 - £11,533,000)

DIVIDEND

A final dividend of 2.9p per share, making a total dividend for the year of 4.0p per share on the increased capital has been proposed (1979 - 5.50p). This is an increase of 45% over the total dividend per share for the year 1979.

SCRIP ISSUE

It is the Board's intention to propose a Scrip Issue of one for three Ordinary shares, subject to the approval of the Ordinary shareholders.

OUTLOOK

1981 has so far been a difficult year in all our markets, although our turnover in the first quarter has generally held up well.

The outcome for the year as a whole is therefore difficult to predict but we believe, in all the circumstances, that we will show a satisfactory profit.

More O'Ferrall Limited

Cement-Roadstone

1980 - A RECORD YEAR

| | 1980 IR£000 | 1979 IR£000 | % change |
|--------------------------|----------------|----------------|-------------|
| Group Sales | 301,241 | 258,321 | +16.6 |
| Profit before taxation | 25,233 | 24,139 | +4.5 |
| Profit after taxation | 25,083 | 23,044 | +8.8 |
| Total Dividend per share | 5.33p | 4.62p | +15.4 |
| Earnings per share | 14.59p | 13.74p | +6.2 |
| New Investment | 37,266 | 38,251 | -2.6 |

This advertisement has been issued by British Sugar Corporation Limited

**WE'D LIKE TO
TAKE OVER YOUR COMPANY.**

**WE'VE NEVER RUN A MANUFACTURING
BUSINESS LIKE YOURS.**

**BUT WE KNOW YOUR PROFITS HAVE QUADRUPLLED
SINCE 1975.**

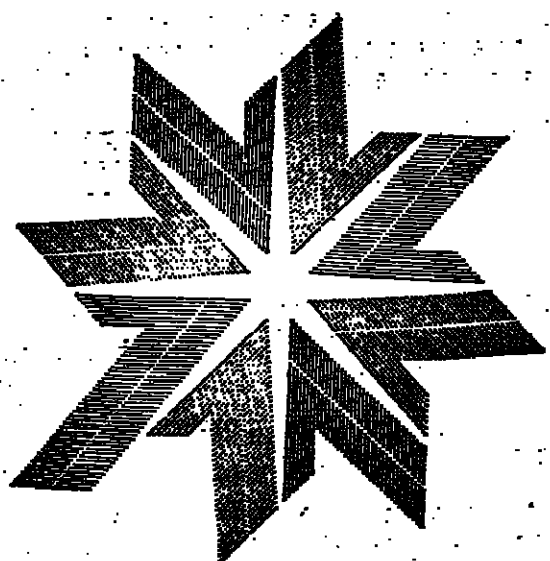
**WE'D LIKE YOUR £380 MILLION ASSETS*
AND WE'LL GIVE YOU LESS THAN HALF PRICE
FOR THE LOT —**

AN OFFER YOU CAN'T REFUSE.

REALLY?

* Net Tangible Assets per 1980 current cost balance sheet.

**The message for British Sugar
shareholders is clear.
Ignore the Berisford offer,
and sign nothing.
You will shortly hear from
the Board of British Sugar.**



BRITISH SUGAR
CORPORATION LIMITED
THE RECORD SPEAKS FOR ITSELF

The publication of this advertisement has been approved by a duly authorised committee of the Board of British Sugar Corporation Limited. Each Director has taken all reasonable care to ensure that both the facts stated and the opinions expressed herein are fair and accurate. Each Director of British Sugar Corporation Limited accepts responsibility accordingly.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY. APRIL 1981



KLÖCKNER-WERKE A.G.

U.S. \$33,000,000
EURODOLLAR FACILITY



MANAGED BY:
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Banque Intercommerciale de Gestion
Intercontinental Bank

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American Security Bank International (Nassau) Ltd.

Rhys David reports on a credit reference company

Computer system may turn Credit Data's fortunes

BEHIND the blackened facade of a former warehouse in the centre of Manchester is housed one of the biggest private stores of computerised information on individuals held anywhere in Britain.

The information belongs to Credit Data, a little-known public company but one whose services are used every week by up to 450 retailers, mail order houses, finance groups, and public utilities. Its team of more than 200 girls, working shifts, can call on more than 10m items of information about the people for clients seeking to decide whether or not a potential customer is a good credit risk. Information on file about individuals can be called up in not much more than a second and each operator is capable of processing up to 70 telephone enquiries an hour.

Credit Data's recent investment in a Sperry Univac computer system has cost around £2m. It is a very significant development in the controversial but rapidly-growing credit referencing business. The computer is replacing thousands of filing cabinets containing the millions of index cards previously used to record details of county court judgments unpaid after 28 days—information purchased from the Lord Chancellor's office at a bulk rate of £25 per 1,000.

All this data—together with other information such as bank-



Mr. Paul Brooks of Credit Data with its Sperry Univac computer in the background

ruptcy listings—has now been brought together, too, for the first time under one roof. In the past 18 months Credit Data has closed down regional offices in Chesterfield, Birmingham, Cardiff, Glasgow, London and Newcastle, reducing staff from 1,000 to only 300.

Clients who used to ring these offices to check customers still ring a local number as before but are then routed along British Telecom "out-of-area" lines to Manchester, for the cost of a local call. Other in-

quiries come into Manchester by telex, and by post, or in the case of the very large mail order houses are picked up in bulk by Credit Data's vans for processing when the telephone workload—usually at its peak at weekends—is slack.

The result of introducing this new system is a much faster service to the customer and Credit Data is hoping—a revolution in its own recently rather troubled fortunes.

The publicly-quoted company, which the present chairman, Mr. Paul Brooks, a Manchester solicitor, helped to found 10 years ago, acquired by reverse takeover in 1976 the much larger and older established group British Debt Services (BDS), and has been engaged since then in sorting out its problems. BDS at the time of the take-over had debts totalling more than £2m as a result of an unwise attempt to expand its debt purchasing and reclamation activities. Following the installation of the computer Credit Data is forecasting savings of around £750,000 a year, mostly as a result of the saving in staff. This in turn could pave the way at some point for renewal of the company's share quotation, suspended since the BDS take-over.

Apart from its effect on Credit Data itself, however, computerisation is likely to be important and controversial for a number of other reasons, not least the new technical possibilities which it opens up in the credit referencing field. Credit Data has, for example, begun offering its big retail customers the facility to link up with its computer and carry out directly their own credit-worthiness checks.

The company has also announced its intention of gathering and storing details of credit contracts not in default. This practice already operates in the U.S. where credit referencing is a substantially bigger business than in Britain with a much higher number of references per head of population each year.

Such a development would, according to Mr. Brooks, make it possible to provide a full positive profile of individual consumers, showing, for example, that they had satisfactorily met their obligations under all their previous hire purchase contracts. "This will enable our subscribers in consumer credit to trade with greater confidence, and expand their credit operations on the basis of more information," he argues.

Competitive

Perhaps just as significantly, however, new services of this sort are expected by Credit Data to give it a competitive advantage in credit referencing itself, a sector it now largely shares with the United Association for the Protection of Trade. This Skelmersdale-based body, which is managed by a committee drawn from its major retail users, moved over to a microfiche system in 1978 which enabled it to increase its market share at Credit Data's expense. Apart from these two companies the only other credit referencing operation of any size in the UK is run by Great Universal Stores to cover its own retail and mail order activities.

But while computerisation is regarded with understandable enthusiasm by Credit Data, the existence of data banks of this sort and the possible misuse of the information stored within them remains a matter of concern to various public pressure groups. Partly for this reason—and to enable Britain to sign the Council of Europe's convention on data protection—the British Government recently announced plans to introduce legislation in this field.

Perhaps surprisingly, Mr. Paul Brooks for Credit Data strongly welcomes this, while at the same time defending the role played by credit referencing in the overall economy as a source of protection both for retailers and honest customers.

Mr. Brooks himself went into credit referencing more or less by accident. "We found in our solicitors' practice we were suing 6,000 people a year for payment of debts, and in very many cases the courts were saying the plaintiffs had been wrong to extend credit in the first place," he observes.

As a further defence of the business he points out that roughly 20 per cent of all the

customers Credit Data is asked to check on by retailers turn out to have had county court judgments registered against them for previous non-payment of debts, while 12,000 new judgments are made each week. Retailers—who are likely to be paying up to 50p per inquiry—nevertheless find referencing much cheaper than subsequently pursuing a defaulting customer through the courts, Mr. Brooks says. "The honest customer benefits, too, because he is not having to pay the extra costs that would otherwise be loaded on to goods to cover bad debts."

At the same time the company is understandably anxious to stress the safeguards for the individual built into its system. Potential confusion, for example, between individuals bearing the same name—and the possibility this could lead to credit being wrongly refused—is minimised by use of an "address first" listing and searching system. When a retailer, using his "special security coding, phones through for information Credit Data's operators call up the address given. If information, such as a county court judgment, is filed against this address, the operator will then check that the name is as given by the client. A further check can also be made against the electoral register; a set for the whole of the UK is also held in the Manchester office.

Safeguards

The use of a computer has actually made it possible to build in further safeguards into the system, Mr. Brooks argues. The computer presents all information available so that there is no danger of the client being given only a partial record as could happen with filing cards. The computer will also only accept information for storage and will only supply it if the correct address is given.

Credit Data—like other bodies in the same field—is already also subject to licensing by the Office of Fair Trading under the 1976 Consumer Credit Act. Under the Act members of the public are entitled on payment of a small fee—set by the OFT at 25p—to find out what information is held on file about them and they are allowed by the company to correct or add to the details—a right exercised on average, according to Credit Data, by about 7,000 people a year. The proven mistake rate out of some 8m credit references a year has been running, company officials claim, at about 40, though clearly there may be other people wrongly refused credit who fail to pursue the matter. After five years details of unpaid county court judgments are automatically taken out of the system, with bankruptcy listings going after 10 years.

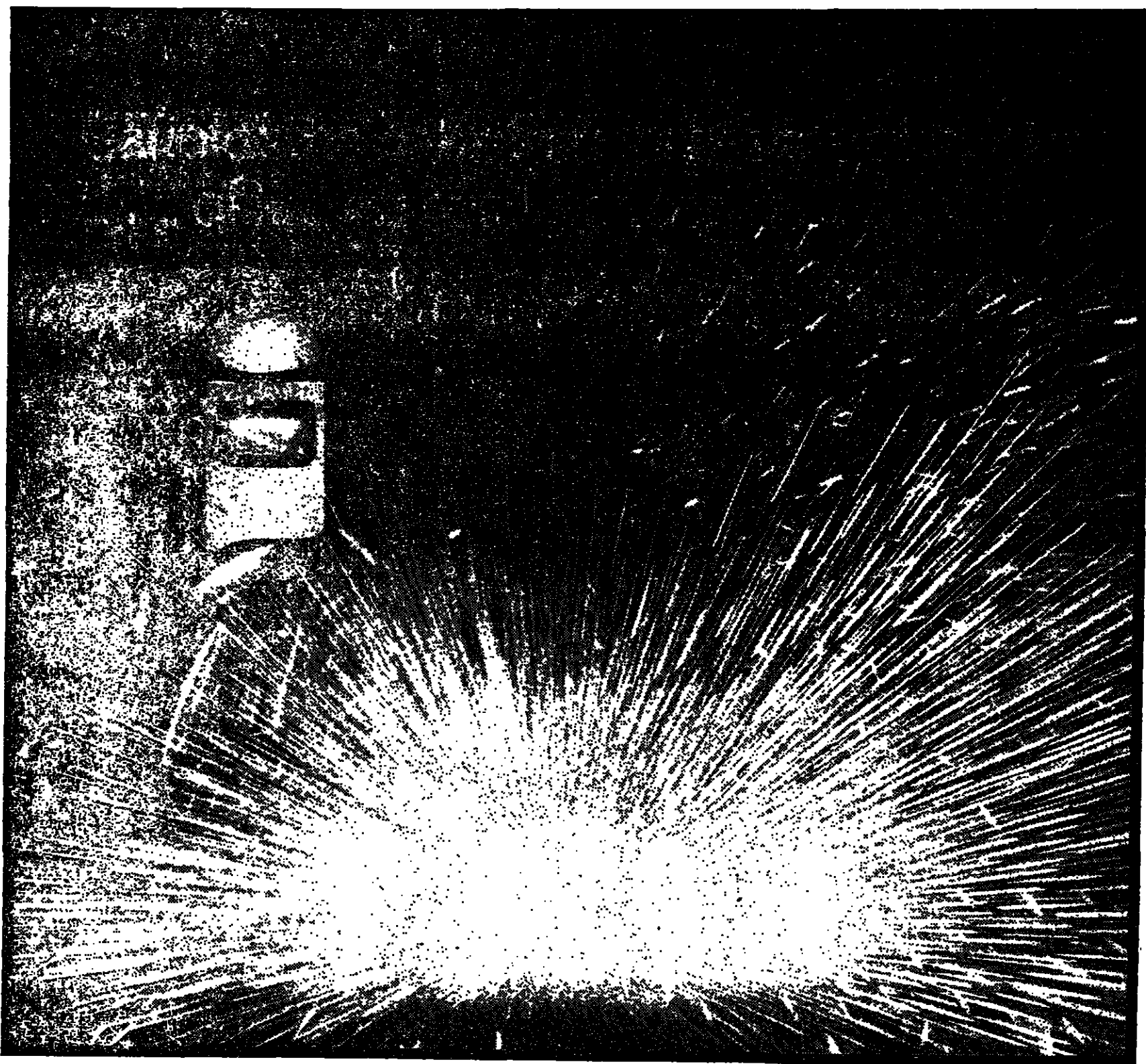
To allay public concern Credit Data bound itself some time ago to a code of practice, anticipating one of the requirements of the proposed new data protection legislation. The company has undertaken, for example, to store information only on credit matters, and does not concern itself with other details such as criminal offences or matrimonial arrangements. It subscribes, too, to the "corral" principle—in other words the data it gathers on credit will only ever be made available to the credit trade.

Retail power

It is a battery of safeguards which Credit Data hopes will persuade the public that there is nothing sinister or dangerous about credit referencing and that the advent of computer techniques in no way increases the risk of wrongs being done. What seems certain is that even if the public never learns to love the idea, as a business it is going to go on growing, helped by the increasing concentration of retail power in the hands of big groups which use credit referencing and by the growth of credit use. The banks themselves use credit referencing to check on potential Barclaycard and Access customers.

Credit Data's ultimate answer to critics is that it deals in facts rather than judgments and has a 99.9 per cent accuracy record. "We do not give retailers advice on whether or not to give credit. We give them the facts with which they can decide whether or not it would be wise to do so," Mr. Brooks says.

Cariplo: the bank that forges the strength of Italy's most productive region



Desamming at the steelworks at Sesto San Giovanni of AFL Falck. Falck is a Cariplo customer.

Some steel companies are overcoming the problems of the current recession better than others. AFL Falck is among them.

Italy's largest private steel company, Falck is one of the 235,000 businesses that power Lombardy's thriving economy. They are diverse, productive and highly efficient, and together they produce almost 33% of Italy's total industrial output.

Like Falck, most of them bank with Cariplo.

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CASSA DI RISPARMIO DELLE PROVINCIE LOMBARDE

We are an integral part of their success—and they of ours: they have helped build our assets to about US\$29 billion.

This is the strong, vigorous base from which we are expanding our international banking operations. If you want to get in touch with us, contact our Head Office, Via Monte di Pietà 8, 20121 Milan; or our representatives' offices in London,

Brussels, Frankfurt and New York; or one of our 460 agencies all over Italy.

The Lombard Bank

● **RICHARD LAMBERT DISCUSSES THE SPATE OF RIGHTS ISSUES**

May-day calls for £150m

The Edinburgh Investment Trust Limited
The Great Northern Investment Trust Limited
The Scottish American Investment Company Limited
The Scottish Eastern Investment Trust Limited
The Scottish Investment Trust Company Limited
The Scottish Life Assurance Company
The Scottish Widows' Fund and Life Assurance Society
The Second Alliance Trust Company Limited
The Standard Life Assurance Company
T.R.V. – Beteiligungsverwaltung GmbH
Walter Alexander Limited



UCB - Brussels 1980

The following statement by MR. A. JAUMOTTE, Chairman, serves as an introduction to the Directors' report. The shareholders' General Meeting will be held on the 9th June 1981.

The European chemical industry has suffered an economic recession, which started after the first quarter of 1980. In this situation, UCB has achieved a satisfactory position.

Despite the difficult general economic situation since the second quarter of 1980, the turnover of UCB has increased by 13% compared with 1979. The Pharmaceutical Sector increased its sales by 17% compared with an increase of 8% in the previous year. The sales of the Film Sector have increased by 17%, but this has been largely due to the effect of changes in relative currency values; the sales of the Chemical Sector increased by 7%.

Due to a favourable first half and to the performance of the Pharmaceutical Sector, the Group has achieved a positive result. Profit after tax amounted to BF 219 million, compared with BF 330 million in 1979.

The Film Sector and the Chemical Sector made losses of BF 197 million and BF 43 million respectively, compared with a slight profit in 1979. The loss of the Film Sector includes expenditure of BF 90 million and a provision of BF 40 million for risks and costs, these two amounts being due to continuous structural changes in this Sector, which has faced fundamental problems since 1975. The accounts for year already included a provision of BF 100 million for the same purpose.

The Pharmaceutical Sector made a profit of BF 412 million, compared with a profit of BF 394 million in 1979. The main reason for this has been the enormous clinical success of Nootropil (R), particularly in Germany, Belgium and France, but also elsewhere in the world. The Group has had to face many unfavourable circumstances. The high rates

BRIEF SURVEY OF UCB GROUP

| | 1978 | 1979 | 1980 |
|---|--------|--------|--------|
| Net sales of the Group | 17,733 | 20,390 | 22,944 |
| | (+3%) | (+15%) | (+13%) |
| Personnel employed on the 31st December | 8,642 | 8,349 | 8,106 |
| Own funds | 4,176 | 4,476 | 4,554 |
| Cash flow | 882 | 1,512 | 1,139 |
| Investment during year | 745 | 815 | 1,118 |
| Research expenditure | 579 | 575 | 640 |
| Loan and financial charges | 370 | 344 | 384 |
| Taxation | 69 | 141 | 17 |
| Profit/loss after tax in % of own funds | 1.3% | 7.4% | 4.8% |

| | 1978 | 1979 | 1980 |
|--|-----------|-----------|-----------|
| UCB share in | | | |
| Own funds | 3,424 | 3,731 | 3,832 |
| Cash flow | 770 | 1,093 | 930 |
| Profit/loss after tax | 59 | 271 | 174 |
| Extreme quotations of UCB s.a.'s stock | 1,400-870 | 239-149 | 1,530-970 |
| Number of UCB s.a.'s shares at 31st December | 1,099,360 | 1,099,360 | 1,113,325 |

† Own funds include: outside interests, subordinated loans and investment grants.
‡ Cash flow includes: depreciation, investment grants received, movements in provisions for risks and losses in value and profit/loss after tax.

Rates of exchange used: 1978 £1 = BF 58.48 1979 £1 = BF 62.37 1980 £1 = BF 75.63

Copies of the 1980 Annual Report (in English, French or Dutch) can be obtained on request from:

UCB s.a. Public Relations Dept., Avenue Louise 326 BTE 7

B-1050 Brussels (Belgium) Tel: (010) 322 641 14 11 Telex: 21 230.

APPOINTMENTS

New head at BSI

Mr. D. G. Spickernell is to become director general of the BRITISH STANDARDS INSTITUTION on July 1 in place of Dr. G. R. Feldman, who will be retained as a consultant and be a member of the board until his formal retirement in February, 1982. Mr. Spickernell has been director technical BSI since 1976 having been director general, quality assurance, Ministry of Defence, from 1971 to 1975.

Mr. C. D. T. Fitch, Mr. P. N. Harold and Mr. R. P. Owens will join the partnership of CARR SEBAG AND CO., stockbrokers, from May 16.

Mr. T. D. Ward and Mr. C. D. Willmott have become partners of SHEPPARDS AND CHASE, stockbrokers, and Mr. W. Hargreaves has retired from the partnership.

Sir Michael Herries has been elected chairman of the court of directors of SCOTCH WIDOWS' FUND AND LIFE ASSURANCE SOCIETY. He succeeds Mr. E. H. M. Clutterbuck, who becomes deputy chairman.

Mr. Cecil Clothier, Parliamentary Commissioner for Administration (Ombudsman), has appointed Miss Jean Horsham as his deputy in succession to Mr. R. McKenzie Johnston, who is retiring. She will take up her new post on May 15.

The Secretary for Trade has appointed Sir Alan Neale as a new part-time member of the MONOPOLIES AND MERGERS COMMISSION until April 30, 1984.

Mr. M. R. Luthert, an executive director of Lloyds Bank International, has been appointed chairman for 1981/82 of the BRITISH OVERSEAS AND COMMONWEALTH BANKS' ASSOCIATION in succession to Mr. R. S. T. Robbins. Mr. D. L. Marison is the deputy chairman.

Mr. J. B. Corrin has been elected chairman of the ANGLIA BUILDING SOCIETY succeeding Mr. John Porter, who remains on the Board. Mr. Roy Duncombe becomes vice-chairman.

Mr. Norman S. Bergel, formerly an associate director, has been appointed an executive director of ORION BANK. Mr. George Thiel, previously a financial consultant in Paris, has also joined the bank as executive director.

Mr. Ken Elliott has joined the Board of VGL INDUSTRIES, Chessington, as financial director and company secretary.

Companies and Markets

CURRENCIES, MONEY and GOLD

\$ very strong

Dollar rose sharply in late European trading following news that the U.S. Federal Reserve had intervened to drain reserves from the banking system. Federal funds trading at 11% per cent. Euro-dollar interest rates also closed higher, after showing a firmer trend in the opening. The U.S. currency finished around its best levels of the day, touching the highest point for several years against several major currencies, including the D-mark, French franc and Italian lira.

Sterling fell to its lowest closing level for 18 months against the dollar, and also lost ground against the European currencies, including the Swiss franc and members of the EMS. European currencies continued to weaken against the dollar, influenced by the sharp fall of the French franc and the rise in U.S. interest rates.

DOLLAR — trade-weighted index (Bank of England) rose to 105.9 from 104.6. Dollar touched a peak of Ffr 5.5350 against the French franc, the highest level for about 10 years, before closing at Ffr 5.5340, compared with Ffr 5.5025 on Monday. It rose to a 31-year peak of DM 2.3650 against the D-mark, and finished at DM 2.3655, compared with DM 2.3630. The dollar rose to Y219.75 from Y217.85 in terms of the yen, but the Swiss franc was much stronger than other major currencies, with the dollar closing almost unchanged at SwFr 2.0750, compared with SwFr 2.0760.

STERLING — trade-weighted index (Bank of England) fell to 98.9 from 99.3, after standing at 98.8 at noon, and lost 0.1 to 98.7. The pound opened at the day's high of £2.1012.1020, and fell to a low of £2.0870.2080, before closing at £2.0875.2085, the lowest closing level since November 5, 1979.

D-MARK — Strongest member of the European Monetary System, but the sudden fall of

the French franc has led to sales of D-marks by central banks to maintain agreed EMS limits, causing the German currency to weaken against the dollar. The rise in U.S. interest rates has also depressed the D-mark, and led to speculation about an increase in the Bundesbank's special Lombard rate. The D-mark showed mixed changes at the Frankfurt fixing, losing ground to the dollar, but continuing to advance against the French franc. The dollar rose to DM 2.3630 in late trading on renewed buying interest. Earlier in the day the Bundesbank was reported to have sold dollars on a large scale to keep the U.S. currency below DM 2.29, but did not intervene when the dollar rose to its highest fixing level since October 1977 at DM 2.3685, compared with DM 2.2710 on Monday. The German authorities denied reports of dollar sales to support the Swiss franc, and did not appear to intervene at the fixing when the French franc fell to its lower intervention point of DM 41.505 per 100 francs from DM 41.58. Despite the outflow of capital from Paris there was no sign of a large move into German deposits or securities.

FRENCH FRANC — Very weak against the dollar and European currencies following the Socialist win in the Presidential election. Higher interest rates and heavy central bank support have failed to prevent the franc falling to the lowest position in the EMS since October 1977. The franc reacted adversely to the result of the Presidential election, with the dollar rising to a 10-year high of Ffr 5.5110 from Ffr 5.4750 at the Paris fixing. It opened at Ffr 5.5110 and closed at Ffr 5.5340. The D-mark remained at its EMS ceiling of Ffr 5.493 per 100 D-marks at the fixing, and for most of the day. The Bank of France gave further support to the franc by selling dollars and D-marks in a fairly quiet but nervous trading.

EMS EUROPEAN CURRENCY UNIT RATES

| | ECU central rates | Current rates against ECU | % change from central rate | % change from previous day | Divergence limit |
|-------------------|-------------------|---------------------------|----------------------------|----------------------------|------------------|
| Belgian Franc | 40.336 | 41.452 | +1.02 | +1.25 | +1.50 |
| Dutch Guilder | 7.3636 | 7.5372 | +0.23 | +0.28 | +0.40 |
| German D-Mark | 1.936 | 1.936 | 0.00 | 0.00 | 0.00 |
| French Franc | 6.5596 | 6.1057 | -0.70 | -0.70 | -0.70 |
| Italian Lira | 2.3636 | 2.3719 | +0.03 | +0.14 | +0.15 |
| Irish Punt | 0.78656 | 0.82742 | +0.52 | +0.52 | +0.52 |
| Spanish Peseta | 166.637 | 166.637 | 0.00 | 0.00 | 0.00 |
| Portuguese Escudo | 200.482 | 200.482 | 0.00 | 0.00 | 0.00 |

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

| May 12 | PoundSterling | U.S. Dollar | DeutscheMark | Japanese Yen |
|---------------------|---------------|-------------|--------------|--------------|
| Pound Sterling | 1. | 2.088 | 4.795 | 499.0 |
| U.S. Dollar | 0.479 | 1. | 2.896 | 219.8 |
| DeutscheMark | 0.809 | 0.455 | 1. | 95.78 |
| Japanese Yen 1 000 | 2.179 | 4.549 | 10.46 | 1000. |
| French Franc 10 | 0.865 | 1.807 | 4.150 | 397.2 |
| Swiss Franc | 0.231 | 0.493 | 1.106 | 106.9 |
| Dutch Guilder | 0.159 | 0.362 | 0.900 | 96.80 |
| Italian Lira, 1 000 | 0.430 | 0.878 | 3.016 | 195.0 |
| Canadian Dollar | 0.399 | 0.839 | 1.012 | 183.0 |
| Belgian Franc 100 | 1.275 | 2.665 | 5.130 | 585.6 |

Wider margins lift St. Gobain

By Our Financial Staff

TWO OF the companies on the new French president's nationalisation hit-list, Saint-Gobain and Saint-Gobain-Pont-à-Mousson, made progress reports yesterday to existing private sector shareholders.

St. Gobain provides more details of its 1980 results which show a gain in net earnings of no less than 38 per cent to FFr 909m (\$165m). At PUK the news is less cheery with the group explaining how first quarter 1981 sales have suffered a modest setback.

On sales 22 per cent higher at FFr 43.5bn, St. Gobain's net profits represent a significant widening of margins. These have increased to 2.1 per cent from just over 1.5 per cent.

A large proportion of the increase in sales stemmed from the consolidation of the CH-Honeywell Bull computer group in which St. Gobain recently acquired a controlling shareholding. The group's 23 per cent stake in the Olivetti office machines group has also been brought into the accounts.

The company, which is one of the larger conglomerates in France with interests ranging from glass and pipe-making to electronics, reports a rise to FFr 960m from FFr 726m in long-term borrowings.

At PUK, sales in the opening quarter of 1981 eased to FFr 9.96bn, a decline of 1.3 per cent. Aluminium operations were flat with sales of FFr 3.9bn against FFr 3.85bn.

State cash for Océ

The Dutch Government has agreed to contribute up to Fl 200m in development credits to Océ van der Grinten, the photocopier manufacturer, for new projects. AP-DJ reports from Amsterdam. Océ expects to spend more than Fl 500m in the next five years on research and development to reinforce its position on the copier market.

EXPORTS BOOST GERMAN CHEMICALS GROUP

Bayer start to year tops expectations

BY KEVIN DONE IN LEVERKUSEN

BAYER OF West Germany, one of the world's leading chemicals companies, performed more strongly than had been expected in the first three months of 1981, boosted by the weakness of the D-Mark and rising demand in foreign markets.

Sales worldwide rose 11.3 per cent to DM 8.41bn (\$3.6bn) in the quarter from DM 7.56bn in the corresponding period of 1980.

Bayer, already the most international of the "big three" West German chemicals groups, increased foreign sales by the parent company by 8 per cent in the quarter to DM 2.36bn, while domestic sales fell by 1.6 per cent to DM 1.3bn. About 64.4 per cent of parent company sales are now derived from exports compared with 62.2 per cent a year ago.

The overall rise of 4.4 per cent in parent company sales to DM 3.66bn in the first quarter was accounted for solely by higher product prices and the strength of the U.S. dollar, however. The volume of sales was 2 per cent below the level of a year ago, which has inevitably hit parent company profitability.

Pre-tax profits of the parent company fell by 10.9 per cent in the first quarter to DM 246m. For the whole of 1980 the Bayer group made DM 1.57bn pre-tax.

The level of capacity at which Bayer plants are working in West Germany varies greatly from sector to sector. However, Professor Herbert Grunewald, the chairman, estimated the average for the company at 80 per cent in the first quarter.

This is a big improvement over the 70 per cent achieved in the last quarter of 1980, but is still 2 to 3 percentage points below the first three months of last year.

Professor Grunewald is cautiously optimistic about the group's development for the rest of the year. He expects parent company sales to rise by between 6 and 7 per cent.

Pre-tax profits of the Bayer group rose by 11.5 per cent last year, boosted chiefly by a major turnaround in the profitability of the Bayer subsidiary, Agfa-Gevaert, and improved results from the subsidiary in Brazil.

Bayer is still suffering heavy losses in its synthetic fibres division, running up a deficit last year understood to be around DM 120m, after losses of more than DM 100m in 1979.

The group's decision earlier this year to virtually close all its nylon fibre manufacturing activities by the autumn would cost DM 40m-50m, said Professor Grunewald. The fibres workforce would be cut by around 700 to 1,500.

Bayer also suffered further losses of around DM 130m on its Mettler subsidiary, which manufactures rubber and plastics products. This is not expected to be back in the black before 1982-83.

In preparation for further overseas expansion, Bayer will ask shareholders at the annual meeting to approve the launch of a \$150m bond with warrants attached. Approval will last until 1986, although the bond could be launched in the financial markets ease.

Akzo sales improve but first quarter profits slide

BY CHARLES BATCHELOR IN AMSTERDAM

AKZO, the Dutch chemicals and fibres group, reports sharply lower profits for the 1981 first quarter. The results show some improvement over the trend of the second half of 1980, however, and confirm the group in its forecast of a return to a modest profit for 1981 as a whole.

Net profit fell 67 per cent to Fl 29.1m (\$11m) in the first quarter on turnover which was almost 8 per cent higher at Fl 3.53bn. At the operating level profit fell 37 per cent to Fl 114.3m.

The increase in turnover was largely due to higher selling prices resulting from inflation and a rise in the value of overseas sales. Volume sales were 1 per cent lower than in the same 1980 quarter.

The man-made fibre division moved into the red to show an operating loss of Fl 7m on sales of Fl 1.13bn compared with a profit of Fl 6m on sales of Fl 1.02bn. Profits of the other two main divisions were lower.

Chemical products made a profit of Fl 46m compared with Fl 84m, while the "other products" division, including consumer pharmaceuticals and consumer products, saw profits fall to Fl 80m from Fl 99m.

Losses rose on the synthetic textile and carpet fibres of Akzo's Enka division in Europe in the quarter though the fibres division of Akzo in the U.S. reported a modest recovery.

Profits on bulk chemicals fell sharply, though earnings from pharmaceuticals and consumer products were satisfactory. Coatings activities were depressed by the downturn in the car and building industries.

Akzo raised spending on fixed assets to Fl 135m from Fl 124m. Its workforce fell by 600 to 82,500 in the quarter.

Overall in 1980 Akzo made a net loss of Fl 70m compared with a profit of Fl 230m the year before. It paid no dividend after distributing Fl 2.40 a share in 1979. Sales were 4 per cent higher at Fl 12.45bn.

Size of Montedison rights issue surprises bourse

BY JAMES BUXTON IN ROME

SHARES IN Montedison, the Italian chemical group, fell sharply on the Milan bourse yesterday in the wake of Monday's announcement of a L640bn (\$665m) rights issue, the biggest by a fully publicly quoted company in Italian history.

The shares closed at L252, down L120. They have now fallen 12.5 per cent from the peak of L288 reached at the end of last week on news of the Government decision to sell its 16.6 per cent controlling stake in the company to private interests. Nevertheless, they still stand well above the L180 at which they began the year.

The market clearly had not anticipated the size of the capital raising operation which will nearly treble the existing capital of L356bn. News of the capital increase accompanied the announcement of a loss of L230.8bn (\$205m) for 1980. That loss, though widely expected, was recorded after taking into account paper gains worth L190bn from the revaluation of shareholdings and will be covered by a transfer from reserves.

The company has not paid a dividend since 1974 and shareholders are now being asked to inject more funds, as they had to do in 1978 when the company's capital was written down and then increased by a rights issue.

In contrast, shareholders of Gemina, the small Montedison-controlled financial company through which the consortium of private interests is to buy the 16.6 per cent stake in Montedison currently held by state holding companies, have seen their share price rise from L2,210 last Thursday to L3,800 yesterday.

The Government stake is to be bought by a consortium of holding companies led by FIDIS of the Fiat group. The other members are Invest, the holding company of the Bonomi family, the Pirelli and Orlando family, the Pirelli and Mediocredito, the merchant

State aid sought in SSIH rescue

By Brij Khindaria in Geneva

THE RESCUE plan under discussion among the four large Swiss banks to bail out Societe Suisse pour l'Industrie Horlogere (SSIH) has forced them to venture into new ground and face risks which they are reluctant to shoulder alone.

All four banks are part owners of SSIH, led by the Union Bank of Switzerland with a 20 per cent stake. Last year alone they lent SFr 150m (\$33m) to the ailing company, which is the second largest watchmaker in Switzerland after Asuag and the fourth largest in the world.

The problem is that SSIH, which has not paid a dividend since 1978, needs a massive cash injection, put at more than SFr 300m to enable it to stand on its own feet. It needs a wider capital base and a new generation of technology, having suffered heavy losses in the early 1970s when large investments in digital watches failed.

Despite a drastic administrative reshuffle last year and a reorientation of production and marketing strategies, SSIH lost further SFr 42m in the first seven months of 1980 and its current outstanding losses are estimated at nearly SFr 130m. The new SSIH management has decided to write off their investments in cheap watches and focus on selling their higher quality brands, Omega and Tissot.

The four large banks have long tried to promote technological co-operation with Asuag, whose sales are, in contrast, heavily influenced by low priced electronic products. Currently they are trying to persuade both Government and the unions to take a share of the responsibility in the rescue plan for SSIH.

The Government has not been asked to put its cash but the banks are suggesting that certain taxes should be reduced or frozen.

The banks also want any contributions to SSIH to be treated as investments which can later be consolidated into capital rather than conventional loans.

Unions have been told that they will have to agree to certain restraints and changes in working conditions. "We want all sides to understand that everybody will have to make some sacrifices," said an official of the Union Bank of Switzerland.

Asuag officials confirm that studies are under way to examine how links may be tightened with SSIH, especially in research and development and the sharing of marketing know-how.

The two companies set up their first major joint venture in March this year when Asuag took 65 per cent of Microbo and SSIH 35 per cent. Microbo, a small research and high technology company, had existed for some years with discreet backing from both groups. The formal registration of a new division of ownership was an experimental step to see how well both companies could work together.

Microbo has already scored a significant success for both companies. It has developed two sets of industrial robots which Asuag reckons are unique. Mr. Hugo Wyss, chief of Asuag's research wing which is the brain behind Microbo, says the robots represent an important contribution to the microtechnology needed for today's watches.

One of the robots, called The Mouse because it operates within a 20 centimetre area, electronically handles very light and high precision watch components while another, called The Biber, works over a larger area to perform heavier tasks using hydraulic oil pistons.

Through a combination of ultra-conservative financial management, severe belt tightening and a modernistic approach to technological innovation, Asuag feels it can face future Far Eastern and U.S. competition with confidence.

Asuag is also looking for more diversified and reliable production facilities in Third World countries, including India. Hong Kong, at present the largest importer of Swiss-made watch components for re-export, is starting to look less attractive because of rising costs.

The world market for watches is estimated to be growing at 5 per cent annually, but that average figure understates the enormous growth potential for cheaper mass market watches. To expand further, Swiss watchmakers will have to exploit that market and a link-up with Asuag might allow SSIH to make use of its so far unproductive investments of the early 1970s instead of writing them off altogether.

High quality watches account for only 10 per cent of annual world sales with the best pickings going to prestigious but tiny Swiss companies such as Audemars Piguet, Patek Philippe, Vacheron Constantin and Piaget, whose products are usually handmade within the factory.

Slowdown in growth of OPEC deposits with western banks

BY PETER MONTAGNON IN BASLE

MEMBERS of the Organisation of Petroleum Exporting Countries (OPEC) increased their net deposits with Western banks by only \$1.4bn in the final quarter of last year after a \$7.3bn increase in the third quarter, according to latest figures from the Bank for International Settlements.

A gross increase in deposits of some \$6.4bn was virtually offset by a \$5bn rise in bank lending to these countries, marking an abrupt turnaround from the first nine months of the year when OPEC countries had supplied the international banking system with a net \$34bn in new funds.

The bank's figures give little clue as to the reasons for this change in activity, although its commentary does suggest that the strength of the dollar during the quarter led to a sharp increase in deposit activity in that currency, with Eurocurrency banks' liabilities in dollars rising by \$12bn. At the same time borrowers were less anxious to run up debt in dollars.

But it estimates the underlying real growth in international lending during the quarter amounted to \$45bn, around \$35bn more than the quarterly average in the first nine months of the year. Before adjustment, total international bank lending grew \$75bn to \$1,323bn, it says.

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At the same time they stepped up their lending in European currencies, particularly as in domestic interest rates were smaller than the increase in Eurocurrency rates.

In other developments, the BIS reports that bank claims on Eastern Europe expanded by \$3.7bn during the final quarter of last year, more than during the first nine months as a whole. However, deposits received from Comecon countries also increased, by some \$2.6bn, despite a \$300m reduction in its deposits with Western banks by Poland. At the end of 1980 Poland held only \$600m on deposit with Western banks.

In a separate announcement the BIS said its board is proposing an unchanged dividend of SFr 1.15 a share for the year ended March 31, 1981.

Philips chief steps down earlier than expected

BY OUR AMSTERDAM CORRESPONDENT

DR NICO RODENBURG, 62, president and managing director of the Dutch electrical group Philips, will retire for health reasons at the end of this year, three years earlier than originally planned.

Dr. Wisse Dekker, 57, currently vice-president, will succeed Dr. Rodenburg next January. Dr. Dekker held commercial positions in the company's South East Asia region before becoming chairman of its UK subsidiary in 1972. He joined the group managing board in 1976 and became vice-president three years later.

Dr. Rodenburg has spent nearly 30 years with the company, moving up through the telecommunications division to become group president in 1977. He is the company's fifth president but the first not to have come from the ranks of the founding Philips family.

Dr. Rodenburg is leaving at a difficult time for Philips. High costs, a fragmented production system and competition from



Dr. Rodenburg, who retired for health reasons

Japanese companies have reduced Philips' profitability in recent years.

In 1980 net profit fell 42 per cent to Fl 328m (\$129m) on sales which rose 10 per cent to Fl 36.5bn.

Hermes rejects Olivetti

BY OUR GENEVA CORRESPONDENT

SHAREHOLDERS OF Hermes Precisa International, the Swiss maker of typewriters and office equipment, have refused to approve an agreement reached between their directors and Olivetti, the Italian office computer company, allowing Olivetti to take a majority of voting rights in Hermes.

The refusal came at a shareholders' meeting at which they were also asked to approve an increase in Hermes capital base.

Under the accord with Olivetti reached last March, Hermes was to take complete ownership of Olivetti Switzerland, leaving the Italian parent the possibility of

taking a majority stake later in Hermes. The deal was made after a long search for a partner by Hermes which earlier unsuccessfully approached Siemens, the West German electronics firm. With a turnover of about SFr 374m, Hermes was seeking help with expensive research and development.

Mr. Etienne Junod, a member of the Hermes board, described yesterday's decision by shareholders as "an incident on the road" to the link-up with Olivetti which did not definitively eliminate the chances of finding a solution with the Italian company.

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For the three months 12th May 1981 to 12th August 1981 the Notes will carry an interest rate of 10 1/4% per annum with a Coupon Amount of US\$25,000,000.

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All of these Securities have been sold. This announcement appears as a matter of record only.

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There will be delivered with each \$1,000 principal amount of Series A Notes a Warrant entitling the holder thereof to purchase \$1,000 principal amount of Series B Notes, at par plus accrued interest from April 15, 1981 to the date of exercise. Such Warrants will expire at the close of business on October 1, 1981 and will be issued only in bearer form. The Warrants will be immediately transferable and exercisable upon issuance.

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| 9521 | 9520 | 9519 | 9518 | 9517 | 9516 | 9515 | 9514 | 9513 | 9512 | 9511 | 9510 | 9509 | 9508 | 9507 | 9506 | 9505 | 9504 | 9503 | 9502 | 9501 | 9500 | 9499 | 9498 | 9497 | 9496 | 9495 | 9494 | 9493 | 9492 | 9491 | 9490 | 9489 | 9488 | 9487 | 9486 | 9485 | 9484 | 9483 | 9482 | 9481 | 9480 | 9479 | 9478 | 9477 | 9476 | 9475 | 9474 | 9473 | 9472 | 9471 | 9470 | 9469 | 9468 | 9467 | 9466 | 9465 | 9464 | 9463 | 9462 | 9461 | 9460 | 9459 | 9458 | 9457 | 9456 | 9455 | 9454 | 9453 | 9452 | 9451 | 9450 | 9449 | 9448 | 9447 | 9446 | 9445 | 9444 | 9443 | 9442 | 9441 | 9440 | 9439 | 9438 | 9437 | 9436 | 9435 | 9434 | 9433 | 9432 | 9431 | 9430 | 9429 | 9428 | 9427 | 9426 | 9425 | 9424 | 9423 | 9422 | 9421 | 9420 | 9419 | 9418 | 9417 | 9416 | 9415 | 9414 | 9413 | 9412 | 9411 | 9410 | 9409 | 9408 | 9407 | 9406 | 9405 | 9404 | 9403 | 9402 | 9401 | 9400 | 9399 | 9398 | 9397 | 9396 | 9395 | 9394 | 9393 | 9392 | 9391 | 9390 | 9389 | 9388 | 9387 | 9386 | 9385 | 9384 | 9383 | 9382 | 9381 | 9380 | 9379 | 9378 | 9377 | 9376 | 9375 | 9374 | 9373 | 9372 | 9371 | 9370 | 9369 | 9368 | 9367 | 9366 | 9365 | 9364 | 9363 | 9362 | 9361 | 9360 | 9359 | 9358 | 9357 | 9356 | 9355 | 9354 | 9353 | 9352 | 9351 | 9350 | 9349 | 9348 | 9347 | 9346 | 9345 | 9344 | 9343 | 9342 | 9341 | 9340 | 9339 | 9338 | 9337 | 9336 | 9335 | 9334 | 9333 | 9332 | 9331 | 9330 | 9329 | 9328 | 9327 | 9326 | 9325 | 9324 | 9323 | 9322 | 9321 | 9320 | 9319 | 9318 | 9317 | 9316 | 9315 | 9314 | 9313 | 9312 | 9311 | 9310 | 9309 | 9308 | 9307 | 9306 | 9305 | 9304 | 9303 | 9302 | 9301 | 9300 | 9299 | 9298 | 9297 | 9296 | 9295 | 9294 | 9293 | 9292 | 9291 | 9290 | 9289 | 9288 | 9287 | 9286 | 9285 | 9284 | 9283 | 9282 | 9281 | 9280 | 9279 | 9278 | 9277 | 9276 | 9275 | 9274 | 9273 | 9272 | 9271 | 9270 | 9269 | 9268 | 9267 | 9266 | 9265 | 9264 | 9263 | 9262 | 9261 | 9260 | 9259 | 9258 | 9257 | 9256 | 9255 | 9254 | 9253 | 9252 | 9251 | 9250 | 9249 | 9248 | 9247 | 9246 | 9245 | 9244 | 9243 | 9242 | 9241 | 9240 | 9239 | 9238 | 9237 | 9236 | 9235 | 9234 | 9233 | 9232 | 9231 | 9230 | 9229 | 9228 | 9227 | 9226 | 9225 | 9224 | 9223 | 9222 | 9221 | 9220 | 9219 | 9218 | 9217 | 9216 | 9215 | 9214 | 9213 | 9212 | 9211 | 9210 | 9209 | 9208 | 9207 | 9206 | 9205 | 9204 | 9203 | 9202 | 9201 | 9200 | 9199 | 9198 | 9197 | 9196 | 9195 | 9194 | 9193 | 9192 | 9191 | 9190 | 9189 | 9188 | 9187 | 9186 | 9185 | 9184 | 9183 | 9182 | 9181 | 9180 | 9179 | 9178 | 9177 | 9176 | 9175 | 9174 | 9173 | 9172 | 9171 | 9170 | 9169 | 9168 | 9167 | 9166 | 9165 | 9164 | 9163 | 9162 | 9161 | 9160 | 9159 | 9158 | 9157 | 9156 | 9155 | 9154 | 9153 | 9152 | 9151 | 9150 | 9149 | 9148 | 9147 | 9146 | 9145 | 9144 | 9143 | 9142 | 9141 | 9140 | 9139 | 9138 | 9137 | 9136 | 9135 | 9134 | 9133 | 9132 | 9131 | 9130 | 9129 | 9128 | 9127 | 9126 | 9125 | 9124 | 9123 | 9122 | 9121 | 9120 | 9119 | 9118 | 9117 | 9116 | 9115 | 9114 | 9113 | 9112 | 9111 | 9110 | 9109 | 9108 | 9107 | 9106 | 9105 | 9104 | 9103 | 9102 | 9101 | 9100 | 9099 | 9098 | 9097 | 9096 | 9095 | 9094 | 9093 | 9092 | 9091 | 9090 | 9089 | 9088 | 9087 | 9086 | 9085 | 9084 | 9083 | 9082 | 9081 | 9080 | 9079 | 9078 | 9077 | 9076 | 9075 | 9074 | 9073 | 9072 | 9071 | 9070 | 9069 | 9068 | 9067 | 9066 | 9065 | 9064 | 9063 | 9062 | 9061 | 9060 | 9059 | 9058 | 9057 | 9056 | 9055 | 9054 | 9053 | 9052 | 9051 | 9050 | 9049 | 9048 | 9047 | 9046 | 9045 | 9044 | 9043 | 9042 | 9041 | 9040 | 9039 | 9038 | 9037 | 9036 | 9035 | 9034 | 9033 | 9032 | 9031 | 9030 | 9029 | 9028 | 9027 | 9026 | 9025 | 9024 | 9023 | 9022 | 9021 | 9020 | 9019 | 9018 | 9017 | 9016 | 9015 | 9014 | 9013 | 9012 | 9011 | 9010 | 9009 | 9008 | 9007 | 9006 | 9005 | 9004 | 9003 | 9002 | 9001 | 9000 | 8999 | 8998 | 8997 | 8996 | 8995 | 8994 | 8993 | 8992 | 8991 | 8990 | 8989 | 8988 | 8987 | 8986 | 8985 | 8984 | 8983 | 8982 | 8981 | 8980 | 8979 | 8978 | 8977 | 8976 | 8975 | 8974 | 8973 | 8972 | 8971 | 8970 | 8969 | 8968 | 8967 | 8966 | 8965 | 8964 | 8963 | 8962 | 8961 | 8960 | 8959 | 8958 | 8957 | 8956 | 8955 | 8954 | 8953 | 8952 | 8951 | 8950 | 8949 | 8948 | 8947 | 8946 | 8945 | 8944 | 8943 | 8942 | 8941 | 8940 | 8939 | 8938 | 8937 | 8936 | 8935 | 8934 | 8933 | 8932 | 8931 | 8930 | 8929 | 8928 | 8927 | 8926 | 8925 | 8924 | 8923 | 8922 | 8921 | 8920 | 8919 | 8918 | 8917 | 8916 | 8915 | 8914 | 8913 | 8912 | 8911 | 8910 | 8909 | 8908 | 8907 | 8906 | 8905 | 8904 | 8903 | 8902 | 8901 | 8900 | 8899 | 8898 | 8897 | 8896 | 8895 | 8894 | 8893 | 8892 | 8891 | 8890 | 8889 | 8888 | 8887 | 8886 | 8885 | 8884 | 8883 | 8882 | 8881 | 8880 | 8879 | 8878 | 8877 | 8876 | 8875 | 8874 | 8873 | 8872 | 8871 | 8870 | 8869 | 8868 | 8867 | 8866 | 8865 | 8864 | 8863 | 8862 | 8861 | 8860 | 8859 | 8858 | 8857 | 8856 | 8855 | 8854 | 8853 | 8852 | 8851 | 8850 | 8849 | 8848 | 8847 | 8846 | 8845 | 8844 | 8843 | 8842 | 8841 | 8840 | 8839 | 8838 | 8837 | 8836 | 8835 | 8834 | 8833 | 8832 | 8831 | 8830 | 8829 | 8828 | 8827 | 8826 | 8825 | 8824 | 8823 | 8822 | 8821 | 8820 | 8819 | 8818 | 8817 | 8816 | 8815 | 8814 | 8813 | 8812 | 8811 | 8810 | 8809 | 8808 | 8807 | 8806 | 8805 | 8804 | 8803 | 8802 | 8801 | 8800 | 8799 | 8798 | 8797 | 8796 | 8795 | 8794 | 8793 | 8792 | 8791 | 8790 | 8789 | 8788 | 8787 | 8786 | 8785 | 8784 | 8783 | 8782 | 8781 | 8780 | 8779 | 8778 | 8777 | 8776 | 8775 | 8774 | 8773 | 8772 | 8771 | 8770 | 8769 | 8768 | 8767 | 8766 | 8765 | 8764 | 8763 | 8762 | 8761 | 8760 | 8759 | 8758 | 8757 | 8756 | 8755 | 8754 | 8753 | 8752 | 8751 | 8750 | 8749 | 8748 | 8747 | 8746 | 8745 | 8744 | 8743 | 8742 | 8741 | 8740 | 8739 | 8738 | 8737 | 8736 | 8735 | 8734 | 8733 | 8732 | 8731 | 8730 | 8729 | 8728 | 8727 | 8726 | 8725 | 8724 | 8723 | 8722 | 8721 | 8720 | 8719 | 8718 | 8717 | 8716 | 8715 | 8714 | 8713 | 8712 | 8711 | 8710 | 8709 | 8708 | 8707 | 8706 | 8705 | 8704 | 8703 | 8702 | 8701 | 8700 | 8699 | 8698 | 8697 | 8696 | 8695 | 8694 | 8693 | 8692 | 8691 | 8690 | 8689 | 8688 | 8687 | 8686 | 8685 | 8684 | 8683 | 8682 | 8681 | 8680 | 8679 | 8678 | 8677 | 8676 | 8675 | 8674 | 8673 | 8672 | 8671 | 8670 | 8669 | 8668 | 8667 | 8666 | 8665 | 8664 | 8663 | 8662 | 8661 | 8660 | 8659 | 8658 | 8657 | 8656 | 8655 | 8654 | 8653 | 8652 | 8651 | 8650 | 8649 | 8648 | 8647 | 8646 | 8645 | 8644 | 8643 | 8642 | 8641 | 8640 | 8639 | 8638 | 8637 | 8636 | 8635 | 8634 | 8633 | 8632 | 8631 | 8630 | 8629 | 8628 | 8627 | 8626 | 8625 | 8624 | 8623 | 8622 | 8621 | 8620 | 8619 | 8618 | 8617 | 8616 | 8615 | 8614 | 8613 | 8612 | 8611 | 8610 | 8609 | 8608 | 8607 | 8606 | 8605 | 8604 | 8603 | 8602 | 8601 | 8600 | 8599 | 8598 | 8597 | 8596 | 8595 | 8594 | 8593 | 8592 | 8591 | 8590 | 8589 | 8588 | 8587 | 8586 | 8585 | 8584 | 8583 | 8582 | 8581 | 8580 | 8579 | 8578 | 8577 | 8576 | 8575 | 8574 | 8573 | 8572 | 8571 | 8570 | 8569 | 8568 | 8567 | 8566 | 8565 | 8564 | 8563 | 8562 | 8561 | 8560 | 8559 | 8558 | 8557 | 8556 | 8555 | 8554 | 8553 | 8552 | 8551 | 8550 | 8549 | 8548 | 8547 | 8546 | 8545 | 8544 | 8543 | 8542 | 8541 | 8540 | 8539 | 8538 | 8537 | 8536 | 8535 | 8534 | 8533 | 8532 | 8531 | 8530 | 8529 | 8528 | 8527 | 8526 | 8525 | 8524 | 8523 | 8522 | 8521 | 8520 | 8519 | 8518 | 8517 | 8516 | 8515 | 8514 | 8513 | 8512 | 8511 | 8510 | 8509 | 8508 | 8507 | 8506 | 8505 | 8504 | 8503 | 8502 | 8501 | 8500 | 8499 | 8498 | 8497 | 8496 | 8495 | 8494 | 8493 | 8492 | 8491 | 8490 | 8489 | 8488 | 8487 | 8486 | 8485 | 8484 | 8483 | 8482 | 8481 | 8480 | 8479 | 8478 | 8477 | 8476 | 8475 | 8474 | 8473 | 8472 | 8471 | 8470 | 8469 | 8468 | 8467 | 8466 | 8465 | 8464 | 8463 | 8462 | 8461 | 8460 | 8459 | 8458 | 8457 | 8456 | 8455 | 8454 | 8453 | 8452 | 8451 | 8450 | 8449 | 8448 | 8447 | 8446 | 8445 | 8444 | 8443 | 8442 | 8441 | 8440 | 8439 | 8438 | 8437 | 8436 | 8435 | 8434 | 8433 | 8432 | 8431 | 8430 | 8429 | 8428 | 8427 | 8426 | 8425 | 8424 | 8423 | 8422 | 8421 | 8420 | 8419 | 8418 | 8417 | 8416 | 8415 | 8414 | 8413 | 8412 | 8411 | 8410 | 8409 | 8408 | 8407 | 8406 | 8405 | 8404 | 8403 | 8402 | 8401 | 8400 | 8399 | 8398 | 8397 | 8396 | 8395 | 8394 | 8393 | 8392 | 8391 | 8390 | 8389 | 8388 | 8387 | 8386 | 8385 | 8384 | 8383 | 8382 | 8381 | 8380 | 8379 | 8378 | 8377 | 8376 | 8375 | 8374 | 8373 | 8372 | 8371 | 8370 | 8369 | 8368 | 8367 | 8366 | 8365 | 8364 | 8363 | 8362 | 8361 | 8360 | 8359 | 8358 | 8357 | 8356 | 8355 | 8354 | 8353 | 8352 | 8351 | 8350 | 8349 | 8348 | 8347 | 8346 | 8345 | 8344 | 8343 | 8342 | 8341 | 8340 | 8339 | 8338 | 8337 | 8336 | 8335 | 8334 | 8333 | 8332 | 8331 | 8330 | 8329 | 8328 | 8327 | 8326 | 8325 | 8324 | 8323 | 8322 | 8321 | 8320 | 8319 | 8318 | 8317 | 8316 | 8315 | 8314 | 8313 | 8312 | 8311 | 8310 | 8309 | 8308 | 8307 | 8306 | 8305 | 8304 | 8303 | 8302 | 8301 | 8300 | 8299 | 8298 | 8297 | 8296 | 8295 | 8294 | 8293 | 8292 | 8291 | 8290 | 8289 | 8288 | 8287 | 8286 | 8285 | 8284 | 8283 | 8282 | 8281 | 8280 | 8279 | 8278 | 8277 | 8276 | 8275 | 8274 | 8273 | 8272 | 8271 | 8270 | 8269 | 8268 | 8267 | 8266 | 8265 | 8264 | 8263 | 8262 | 8261 | 8260 | 8259 | 8258 | 8257 | 8256 | 8255 | 8254 | 8253 | 8252 | 8251 | 8250 | 8249 | 8248 | 8247 | 8246 | 8245 | 8244 | 8243 | 8242 | 8241 | 8240 | 8239 | 8238 | 8237 | 8236 | 8235 | 8234 | 8233 | 8232 | 8231 | 8230 | 8229 | 8228 | 8227 | 8226 | 8225 | 8224 | 8223 | 8222 | 8221 | 8220 | 8219 | 8218 | 8217 | 8216 | 8215 | 8214 | 8213 | 8212 | 8211 | 8210 | 8209 | 8208 | 8207 | 8206 | 8205 | 8204 | 8203 | 8202 | 8201 | 8200 | 8199 | 8198 | 8197 | 8196 | 8195 | 8194 | 8193 | 8192 | 8191 | 8190 | 8189 | 8188 | 8187 | 8186 | 8185 | 8184 | 8183 | 8182 | 8181 | 8180 | 8179 | 8178 | 8177 | 8176 | 8175 | 8174 | 8173 | 8172 | 8171 | 8170 | 8169 | 8168 | 8167 | 8166 | 8165 | 8164 | 8163 | 8162 | 8161 | 8160 | 8159 | 8158 | 8157 | 8156 | 8155 | 8154 | |
|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|-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[illegible][illegible][illegible][illegible][illegible][illegible]

FT UNIT TRUST INFORMATION SERVICE

[illegible]

| | | |
|------|---------|-------|
| 26.6 | 651.296 | 55.85 |
| 26.7 | 636.2nd | 22.45 |
| 26.8 | 636.2nd | 22.45 |
| 26.9 | 651.296 | 55.85 |
| 27.0 | 636.2nd | 22.45 |
| 27.1 | 651.296 | 55.85 |
| 27.2 | 636.2nd | 22.45 |
| 27.3 | 651.296 | 55.85 |
| 27.4 | 636.2nd | 22.45 |
| 27.5 | 651.296 | 55.85 |
| 27.6 | 636.2nd | 22.45 |
| 27.7 | 651.296 | 55.85 |
| 27.8 | 636.2nd | 22.45 |
| 27.9 | 651.296 | 55.85 |
| 28.0 | 636.2nd | 22.45 |
| 28.1 | 651.296 | 55.85 |
| 28.2 | 636.2nd | 22.45 |
| 28.3 | 651.296 | 55.85 |
| 28.4 | 636.2nd | 22.45 |
| 28.5 | 651.296 | 55.85 |
| 28.6 | 636.2nd | 22.45 |
| 28.7 | 651.296 | 55.85 |
| 28.8 | 636.2nd | 22.45 |
| 28.9 | 651.296 | 55.85 |
| 29.0 | 636.2nd | 22.45 |
| 29.1 | 651.296 | 55.85 |
| 29.2 | 636.2nd | 22.45 |
| 29.3 | 651.296 | 55.85 |
| 29.4 | 636.2nd | 22.45 |
| 29.5 | 651.296 | 55.85 |
| 29.6 | 636.2nd | 22.45 |
| 29.7 | 651.296 | 55.85 |
| 29.8 | 636.2nd | 22.45 |
| 29.9 | 651.296 | 55.85 |
| 30.0 | 636.2nd | 22.45 |
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| 30.2 | 636.2nd | 22.45 |
| 30.3 | 651.296 | 55.85 |
| 30.4 | 636.2nd | 22.45 |
| 30.5 | 651.296 | 55.85 |
| 30.6 | 636.2nd | 22.45 |
| 30.7 | 651.296 | 55.85 |
| 30.8 | 636.2nd | 22.45 |
| 30.9 | 651.296 | 55.85 |
| 31.0 | 636.2nd | 22.45 |
| 31.1 | 651.296 | 55.85 |
| 31.2 | 636.2nd | 22.45 |
| 31.3 | 651.296 | 55.85 |
| 31.4 | 636.2nd | 22.45 |
| 31.5 | 651.296 | 55.85 |
| 31.6 | 636.2nd | 22.45 |
| 31.7 | 651.296 | 55.85 |
| 31.8 | 636.2nd | 22.45 |
| 31.9 | 651.296 | 55.85 |
| 32.0 | 636.2nd | 22.45 |
| 32.1 | 651.296 | 55.85 |
| 32.2 | 636.2nd | 22.45 |
| 32.3 | 651.296 | 55.85 |
| 32.4 | 636.2nd | 22.45 |
| 32.5 | 651.296 | 55.85 |
| 32.6 | 636.2nd | 22.45 |
| 32.7 | 651.296 | 55.85 |
| 32.8 | 636.2nd | 22.45 |
| 32.9 | 651.296 | 55.85 |
| 33.0 | 636.2nd | 22.45 |
| 33.1 | 651.296 | 55.85 |
| 33.2 | 636.2nd | 22.45 |
| 33.3 | 651.296 | 55.85 |
| 33.4 | 636.2nd | 22.45 |
| 33.5 | 651.296 | 55.85 |
| 33.6 | 636.2nd | 22.45 |
| 33.7 | 651.296 | 55.85 |
| 33.8 | 636.2nd | 22.45 |
| 33.9 | 651.296 | 55.85 |
| 34.0 | 636.2nd | 22.45 |
| 34.1 | 651.296 | 55.85 |
| 34.2 | 636.2nd | 22.45 |
| 34.3 | 651.296 | 55.85 |
| 34.4 | 636.2nd | 22.45 |
| 34.5 | 651.296 | 55.85 |
| 34.6 | 636.2nd | 22.45 |
| 34.7 | 651.296 | 55.85 |
| 34.8 | 636.2nd | 22.45 |
| 34.9 | 651.296 | 55.85 |
| 35.0 | 636.2nd | 22.45 |
| 35.1 | 651.296 | 55.85 |
| 35.2 | 636.2nd | 22.45 |
| 35.3 | 651.296 | 55.85 |
| 35.4 | 636.2nd | 22.45 |
| 35.5 | 651.296 | 55.85 |
| 35.6 | 636.2nd | 22.45 |
| 35.7 | 651.296 | 55.85 |
| 35.8 | 636.2nd | 22.45 |
| 35.9 | 651.296 | 55.85 |
| 36.0 | 636.2nd | 22.45 |
| 36.1 | 651.296 | 55.85 |
| 36.2 | 636.2nd | 22.45 |
| 36.3 | 651.296 | 55.85 |
| 36.4 | 636.2nd | 22.45 |
| 36.5 | 651.296 | 55.85 |
| 36.6 | 636.2nd | 22.45 |
| 36.7 | 651.296 | 55.85 |
| 36.8 | 636.2nd | 22.45 |
| 36.9 | 651.296 | 55.85 |
| 37.0 | 636.2nd | 22.45 |
| 37.1 | 651.296 | 55.85 |
| 37.2 | 636.2nd | 22.45 |
| 37.3 | 651.296 | 55.85 |
| 37.4 | 636.2nd | 22.45 |
| 37.5 | 651.296 | 55.85 |
| 37.6 | 636.2nd | 22.45 |
| 37.7 | 651.296 | 55.85 |
| | | |

[illegible]

OFFSHORE & OVERSEAS FUNDS

[illegible]

OIL AND GAS—Continued

| | | Stock | Price | Chg. | Per | Yr | Per |
|-----|-----|-----------------|-------|------|------|------|-----|
| 66 | 62% | Do. 8% Pk. Fl. | 65 | 5.60 | 100 | 12.3 | 6.6 |
| 103 | 161 | Barrick Ltd. | 152 | 6.5 | 82.5 | 12.3 | 6.6 |
| 104 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 105 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 106 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 107 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 108 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 109 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 110 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 111 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 112 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 113 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 114 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 115 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 116 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 117 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 118 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 119 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 120 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 121 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 122 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 123 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 124 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 125 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 126 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 127 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 128 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 129 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 130 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 131 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 132 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 133 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 134 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 135 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 136 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 137 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 138 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 139 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 140 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 141 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 142 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 143 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 144 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 145 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 146 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 147 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 148 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 149 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 150 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 151 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 152 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 153 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 154 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 155 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 156 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 157 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 158 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 159 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 160 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 161 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 162 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 163 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 164 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 165 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 166 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 167 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 168 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 169 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 170 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 171 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 172 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 173 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 174 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 175 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 176 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 177 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 178 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 179 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 180 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 181 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 182 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 183 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 184 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 185 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 186 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 187 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 188 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 189 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 190 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 191 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 192 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 193 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 194 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 195 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 196 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 197 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 198 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 199 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 200 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
| 201 | 161 | Do. 10% Pk. Fl. | 153 | 6.5 | 82.5 | 12.3 | 6.6 |
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Barclays to end cheque cashing agreement

By Tim Dickson

BARCLAYS BANK is poised to introduce charges for personal customers of other clearing banks who cash their cheques at its 3,300 branches.

The move will mean the end of a reciprocal agreement between the clearing banks and is likely to be matched by Barclays' competitors, which are known to be considering adopting similar facilities.

Under the agreement customers of local branches of all the main banks can draw money from and pay credit into their accounts through rivals' branches.

After private discussions with the Office of Fair Trading, the banks have been advised that this agreement may be regarded as a restraint in practice. As a result the clearing banks have decided to stop the arrangement at the end of this month, and enter into a series of bilateral agreements.

Barclays is on record as saying that charging other banks' customers for cheque transactions has its attractions. The likely level of charges is not yet clear, but a sliding scale for different amounts is considered probable.

None of the other clearing banks has completed its plans. Midland has sent the hall gently rolling by announcing a 30p counter charge for consumer or third-party credits, transactions such as building society instalments, hire-purchase and mail order payments, and rent and rates payments by individuals who do not have a Midland account to parties who also bank elsewhere.

This charge will not be levied on other banks' customers who simply cash cheques.

Burmah Oil challenges the Bank

By Ray Daffer, Energy Editor

BURMAH OIL is to engage in a £1bn court battle with the Bank of England. It will be one of the biggest civil cases ever brought by a UK company.

The oil group, which faced financial ruin in the mid-1970s, claims the return of 310m British Petroleum shares, stock which was bought by the Bank of England in 1975 as part of the Burmah rescue operation.

Burmah claims the acquisition, a fifth of BP's issued stock, was "unconscionable, inequitable and unreasonable" and the Bank took unfair advantage of Burmah "in breach of its duty of fair dealing".

Burmah is calling for the return of the shares — now worth over £1.2bn — less the original purchase price (about £180m) and interest payments. The claim is about four and a half times Burmah's current market value of about £216m.

Sir Alastair Down, Burmah's chairman, said yesterday that the long-awaited High Court case would begin on June 2. It is expected that the hearing will last six to eight weeks.

But unless there is an out-of-court settlement it is possible that the action will not be resolved for several years. In view of the money involved both Burmah and the Bank of England are prepared, if necessary, to fight the case through the Appeal Court and the House of Lords.

Sir Alastair said the company, which made a pre-tax profit of £62.5m last year, had relinquished the standby credit facilities of £50m made available by the Bank as part of the rescue operation.

Mr. Stanley Wilson, managing director and chief executive, said Burmah was reviewing its operations, in particular the loss-making ventures.

The annual report shows that the Tabbert caravan business lost £2.6m last year. The Caruthers crane supplier also lost money.

Mr. Wilson said Burmah's UK refinery at Ellesmere Port lost almost £5m last year, partly as a result of the drop in demand and partly because of the high cost of North Sea oil feedstock. Burmah had called on the Government to encourage British National Oil Corporation to lower North Sea prices.

"They have shown the same kind of resolve that has epitomised Mrs. Thatcher in the EEC — no give."

Referring to North Sea oil tax increases imposed in the recent budget, Mr. Wilson and Sir Alastair said there was a need for a more "national" tax basis. The company was increasingly looking for exploration and production opportunities overseas.

Missiles 'fired from Syria at Israeli Air Force'

BY DAVID LENNON IN TEL AVIV

THE THREAT that tension between Israel and Syria might explode into armed conflict increased last night as Israel confirmed that Syria had fired missiles at Israeli aircraft flying over Lebanon yesterday.

U.S. diplomatic efforts to ease the crisis continued in Jerusalem, but there were no indications of any progress.

A number of missiles were fired, apparently from inside Syria, against Israeli aircraft on a routine patrol over central Lebanon at noon yesterday, but missed, the Israeli Army announced in Tel Aviv.

Lebanese reports of an unsuccessful early morning attempt by Syria to shoot down high-flying Israeli aircraft using missiles fired from inside Lebanon could not be confirmed. The fact that Syria operated missiles stationed on her own soil, rather than the controversial ones which sparked off the crisis when they were moved into Lebanon two weeks ago, is being viewed in Israel as marking a serious deterioration in the situation.

Syria has not used anti-aircraft missiles against Israel since the 1973 war, even though in the last three years the Israeli Air Force has shot down 15 Syrian fighters over Lebanon.

Mr. Philip Habib, President Ronald Reagan's special envoy, held a second round of talks with Mr. Menachem Begin, the Israeli Prime Minister, yesterday. After the 50-minute meeting neither side would say if any progress was made.

Mr. Habib met Israeli Foreign and Defence Ministry officials yesterday. This morning he will meet Mr. Shimon Peres, Leader of the Labour Opposition, and may fly back to Damascus to report on his talks in Israel.

Mr. Habib is believed to feel that so long as he is in the area Israel will not carry out the threat to attack the Syrian missile batteries in the Bekka Valley of eastern Lebanon.

Israeli officials said that Mr. Habib was willing to allow time for diplomatic attempts to persuade the Syrians to remove the missiles, she could not wait for ever.

The Knesset endorsed Mr. Begin's handling of the missile crisis yesterday by a small margin. His only support came from his governing coalition.

The Premier accused his critics in the Opposition of dividing the country. It was evident from the Parliamentary debate which preceded the vote that there were considerable doubts in Israel about the way in which Mr. Begin has handled the crisis.

David Buchan reports from Washington: Mr. Alexander Haig, the U.S. Secretary of State, said yesterday that Syria had increased her missile deployment in Lebanon.

After briefing Congressmen on the situation, which he described as "still serious and dangerous," he said: "There has been a thickening of Sam-Ss. Sam-Ss and Sam-Ss in the area, and military posturing on both sides."

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Conquest of inflation is top priority says Howe

By Peter Riddell, Economics Correspondent

THE FIGHT against inflation remains the highest priority of the Government's economic strategy and must be sustained if unemployment is to be reduced, Sir Geoffrey Howe, the Chancellor, said last night.

In the third Mias Lecture at the City University, Sir Geoffrey gave what amounted to his considered reflections after two years as Chancellor. He was unrepentant about the broad thrust of the Government's approach and gave no hint of any relaxation in policy.

His theme was that "we have made a good start but we still have a long way to go. It is not sufficient to apply anti-inflationary policies for a brief period. That could not permanently conquer inflation and it would condemn us to a continuation of our long economic decline."

Sir Geoffrey offered no detailed new initiatives but did develop a favourite theme about the need for wider public understanding of "the consequences for employment of pay settlements not consistent with monetary targets."

The Chancellor saw the possibility of a greater role for the National Economic Development Council in discussing such matters. "The Government may not yet have been able to develop a favourable understanding of the consequences for employment of pay settlements not consistent with monetary targets."

He also suggested that the all-party Treasury and Civil Service Committee of the Commons should study the case for constructive reforms of the labour market and the case for pay moderation.

These ideas are seen as low-key suggestions rather than an attempt to relaunch a bipartite economic forum involving unions, industry and Government. This would anyway be rejected by the trade unions.

Sir Geoffrey concentrated on the reduction of inflation as a pre-condition for the restoration of growth and a cut in unemployment.

He said it was impossible to "go on compromising with inflation. Price stability—zero inflation—is possible."

Looking at the role of monetary policy, Sir Geoffrey said the average growth of money incomes had to be in line with the monetary target which imposed a "national cash limit."

This allowed room for real growth of output in 1981-82, but the decisions of individuals would determine how much of the increase in money incomes went in price increases and how much into growth of real output.

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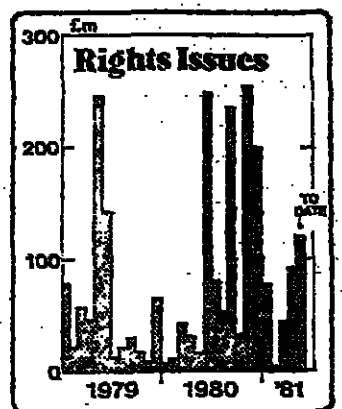
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THE LEX COLUMN

Funding Cadbury's overseas push

Index fell 10.9 to 556.0



The gilt-edged market remains under the heavy cloud of high U.S. interest rates, and several minor squalls have combined to keep prices thoroughly waterlogged. Yesterday's figures for Government borrowing — and wholesale output prices were not too bad, once adjusted for the civil service strike and the effects of the duty rises in the Budget, but raw material prices are now rising quite sharply as sterling slides against the dollar.

Holders of the notorious "Dog" Exchequer 12½ per cent 1980, face a £550m call on Friday, some have been selling to avoid it. The bulldog bond for Finland, which looks to have been too tightly priced, has had a wretched start in the secondary market.

The weakness of gilt-edged took its toll of the equity market, which has problems of its own stemming from the sudden rush of rights issues. Three issues varying in size between £22m and £57m in three trading days suggest a scramble rather than a queue.

The 30-Share Index was down by nearly 15 points at one stage, but equities, like gilts, closed above the worst.

Cadbury Schweppes share price was only 78p when the company reported its results in March, and although the annual report indicated a jump in capital spending commitments from £32m to £63.4m, and talked about North America as a priority region for further investment, the rights issue opportunity was passed up.

More recently, however, the share price has topped the 100p mark, and with the Government broker's new issue queue rapidly filling up with rights offers and bulldog bonds — it is now hard to get a date this side of August — Cadbury has decided to float a one-for-five issue at 77p. The group is able to talk about an encouraging start to the year, but is not committing itself to anything more than a maintained dividend, and the market responded badly, with the shares down 8p to 85p on the day.

On the basis of full current cost cover for the dividend in 1980, Cadbury has a better justification for the injection of new capital than some other current rights candidates. The challenge, perhaps, is that the money seems to be earmarked for geographical areas where the group has found the going comparatively tough, notably the U.S. and Continental

Europe. Last year only 39 per cent of Cadbury's trading profits were earned outside the UK, a proportion which the group would apparently like to see raised to more like half. The word from Cadbury is that although no imminent developments are likely, the pattern of spending should become clear over the next year or so. Meanwhile the supply of confectionery paper has been sharply increased by this issue and that from Rowntree Macintosh, where the fall in the market has left the underwriters looking exposed.

Costain is proving that in a difficult market it can dig out the higher levels of turnover necessary to maintain — more or less — its nominal profits in spite of the decline of its high margin Middle East business. While turnover was down in the first six months, there has been a solid recovery in the second half. So at the trading level profits for the year are down a modest enough 7½ per cent, although a lower level of property sales means that the decline is 11 per cent at the pre-tax level at £42.6m. With orders 20 per cent higher than a year ago, the company looks like being able to repeat the trick of relative stability in the current year.

Movement beyond the profits plateau still looks some way off, though in the medium term reviews and Australian coal mining look promising. On a share shed 12p to 24½, still way above the 124p low of last year. Quite apart from the double tax windfall from the change in stock relief, there is likely to be plenty of current cost cover for the improved

figures for the six months to March provide a forecast of next week's full dividend document against the bid from S. and W. Beristford. Pre-tax profits are up from a modest £13.9m to £16.1m, helped by further cost reductions in the effects of the heavy capital spending programme — show through, and by the more favourable contract with the beet farmers. Last year BSC doubled its dividend to 15½p net; this time the interim is raised from 2.75p to 7.5p.

BSC can afford to pay something like 25p net this year — which thanks to its low tax charge, would be comfortably covered by current earnings — and it will probably feel able to forecast historic cost pre-tax profits of rather over £45m. At 320p, down 5p yesterday, the shares prospectively yield nearly 10 per cent, which should be quite enough to hold them comfortably above Beristford's current 25p cash offer. But the p/e ratio on stated earnings is as low — around 5 times — as last year. Beristford could bid much higher without any fear of dilution.

Healey lashes out at Benn

BY JOHN LLOYD, LABOUR CORRESPONDENT

MR. DENIS HEALEY yesterday ended a period of muted disapproval of developments inside the Labour Party with a scathing attack on Mr. Tony Benn.

His speech, to the Electrical and Plumbing Trades Union conference in Blackpool, was at once a rallying call to the Right-centre of the party and the opening round in his struggle to retain the deputy leadership of the party in the face of a strong challenge from Mr. Benn.

Without naming Mr. Benn, his rival, Mr. Healey made a number of unambiguous and hostile references to him and to his supporters. He accused them of:

● "Grubbing up votes in the past few days by offering political status to the prisoners in H-Blocks — saying a convicted criminal should be released from jail just because he won an election in Northern Ireland."

● "Continually accusing the last Labour Government — of which some of them were unprotesting members — of betraying the electorate."

Mr. Healey warned that, unless the "nonsense" of permanent electioneering was reversed at the next Labour Party conference in October, "we shall not have time before the next election to repair the damage already done."

He said that the Labour victory in the local elections was too small in many areas, especially Greater London, to ensure the party a majority in the next General Election.

By 1984 Mrs. Thatcher could have an extra £10bn from North Sea oil on top of what she had last year to give away in

election bribes. Redistribution alone could rob us of a dozen seats.

"What worries me is this simple fact. After two years of Mr. Healey when unemployment was still under 1m our lead over the Tories was over 20 per cent. After two years of Mrs. Thatcher with unemployment racing up beyond 3m, our lead has never reached that level."

Mr. Healey was also harshly critical of the National Union of Public Employees — though again without naming them — for "bringing their boys out all over the country and bringing the Labour Government down and now when Mrs. Thatcher is in power they have rolled over on their back like a spaniel and let her tickle their tummy."

The speech, which had been expected once Mr. Healey was free from the constraints which he felt the local elections placed upon him, ended on a more hopeful note. He said he saw signs of a return to sanity.

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U.S. silver refiner may fold

BY PAUL BETTS IN NEW YORK

HANDY AND HARMAN, one of the leading U.S. refiners and processors of silver and other precious metals, disclosed yesterday it was considering a plan to liquidate its business, although no decision has yet been reached.

Mr. M. W. Townsend, chairman, made the unexpected disclosure at the company's annual meeting but declined to elaborate.

The move appears to be prompted by the substantial tax the company were to liquidate this year.

Mr. Townsend explained that under existing tax laws shareholders would avoid paying corporate taxes on the sale or exchange of assets, including stocks, if this took place before December 31. If liquidation was

adopted after this date, the gain from a sale or exchange would be taxed first at the corporate level.

Mr. Townsend said the company had been more than a year, but "at present no decision has been reached." He added that the company was studying a number of options but declined to give details.

It was being suggested on Wall Street yesterday that some major shareholders might want to liquidate the company in order to benefit from the current tax advantage.

Some shareholders might also feel that Handy and Harman's assets, including considerable stockholdings of precious metals, are worth far more than the current stock market value. The shares have been trading

recently at just over \$32m. At the end of last year some of the company's largest shareholders included Swiss Reinsurance Company of Switzerland (6.1 per cent); Mr. Warren Buffett, the largest outside shareholder of the Washington Post after the Graham family (14.8 per cent); the Dreyfus Leverage Fund (5.3 per cent); and the New York financier Mr. Ezra Zilkha (4.3 per cent).

Handy and Harman, which holds a powerful position in the U.S. silver and gold markets, also reported yesterday first-quarter income of \$7.6m on sales of \$160.8m.

The company said the 33 per cent and 40 per cent declines in income and sales respectively largely reflected the sharply depressed prices for gold and silver in the first quarter.

French shares fall Continued from Page 1

However, to avoid excessive movements in the market, variations are confined to between 7 and 8 per cent per trading session.

A greater movement provokes a suspension, giving shareholders a chance to catch their breath.

What has happened during the last two days is that selling orders have found no buyers within the permitted variations. Hence the suspensions.

Yesterday, some brokers were forecasting that several stocks would go down by about 60 per cent before finding their base level. This would wipe out all the advances made since the last big bear market during the

1978 National Assembly elections. The French franc remained under pressure on the Paris foreign exchange market, though, again, conditions were calmer than on Monday.

On the Paris gold market, the Napoleon coin, traditional refuge of the small saver, gained another 8.5 per cent to reach FF 950, after its 8 per cent rise on Monday.

In contrast to the bourse and foreign exchange market, the political situation was strangely calm. The new President does not intend to make any public statement before the official proclamation of the election

results by the Constitutional Council on May 20.

But there was some fluttering in the doves-cotes after it had been announced that M. Mitterrand is to lunch with M. Michel Jobert, the late President Pompidou's Foreign Minister.

M. Jobert publicly supported the Socialist leader in the final ballot of the Presidential election. The luncheon meeting predictably provoked speculation that M. Mitterrand might offer M. Jobert, leader of the tiny Movement of Democrats, a post in his interim administration.

The main influence on financial markets yesterday was an increase in Eurodollar deposit rates. The three month rate rose to 20½ per cent from 19½ per cent on Monday.

Further dollar gains Continued from Page 1

has lost billions of francs of currency reserves during the last two days.

Intervention to support the franc in the fortnight before the election was estimated at close to FF 4bn.

The Bank of France was reported to have sold \$50m and between DM 200m and DM 300m at the midday Paris fixing to bolster the franc, which remained all day at its EMS floor of FF 240.93 per DM 100.

The fixing intervention was less than on Monday. But the central bank also sold further

large amounts of currencies during the day.

The West German Bundesbank was another heavy seller of dollars, while the Swiss and Dutch central banks intervened to help their currencies.

The Swiss franc partly reflecting flows of funds into Switzerland from France, did not share in the general weakness of European currencies. It was barely changed at SwFr 2.0750 to the dollar against SwFr 2.0760 on Monday.

Rising interest rates are causing major worries in West

Weather

UK TODAY

Rain or showers in places. Temperatures near normal. London, S.E., E. England

Sunny intervals and showers developing. Max. 17C (63F). S., N.W. England, N. Wales, S. Wales, Scotland, N. Ireland

Rather cloudy, rain or showers. Sunny intervals developing. Max. 15C (59F). S.W. England, S. Wales, Channel Is.

Hill and coastal fog lifting. Sunny intervals developing. Max. 16C (61F). N.E. England, rest of Scotland

Hill and coastal fog, some bright intervals developing. Max. 14C (57F). Outlook: Sunny intervals and showers.

WORLDWIDE

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